



November 9, 2021

To whom it may concern:

I have worked with Victor Salazar M.D. since 2018.

Working with Dr. Salazar over the last few years I have come to expect a level of care for which many other medical providers excel to be.

Both Pre and During the COVID pandemic Dr. Salazar has never stopped seeing patients. He quickly has adopted his patient load to try to see all patients who require medical care.

Especially our patient demographic getting patients to commit to care can be difficult. Dr. Salazar has not let these barriers hold back his care and treatment for patients.

As we continue to live and work in our new normal Dr. Salazar will and continue to see his patients without delay. It is an extreme honor to work with him and his outstanding work ethic.

Best,

A handwritten signature in black ink, appearing to read "Frank Perez", written in a cursive style.

Frank Perez, MHA