Reference Committee C

Report(s) of the Council on Medical Education

- 01 Leave Policies for Medical Students, Residents, Fellows, and Physicians
- 03 Ensuring Equity in Interview Processes for Entry to Undergraduate and Graduate Medical Education
- 04 Recognizing Specialty Certifications for Physicians
- 05 Organizations to Represent the Interests of Resident and Fellow Physicians

Resolutions

- 301 Clarification of AMA Policy D-310-948 "Protection of Resident and Fellow Training in the Case of Hospital or Training Program Closure"
- 302 Medical Student Reports of Disability-Related Mistreatment
- 304 Health Insurance Options for Medical Students
- 305 Addressing Burnout and Physician Shortages for Public Health
- 306*Increasing Practice Viability for Female Physicians through Increased Employer and Employee Awareness of Protected Leave Policies

*Not yet reviewed for consideration by the Resolution Committee

EXECUTIVE SUMMARY

This report is written in response to policies adopted at the 2022 Interim Meeting that call for study. Clause four of American Medical Association (AMA) Policy H-405.960, "Policies for Parental, Family and Medical Necessity Leave," asks that the AMA:

4. study the impact on and feasibility of medical schools, residency programs, specialty boards, and medical group practices incorporating into their parental leave policies a 12-week minimum leave allowance, with the understanding that no parent be required to take a minimum leave.

Clauses two and five of AMA Policy H-405.947, "Compassionate Leave for Medical Students and Physicians," ask that the AMA:

2. study components of compassionate leave policies for medical students and physicians, to include: (a) whether cases requiring extensive travel qualify for additional days of leave and, if so, how many days; (b) policy and duration of leave for an event impacting pregnancy or fertility including pregnancy loss, an unsuccessful round of intrauterine insemination or of an assisted reproductive technology procedure, a failed adoption arrangement, a failed surrogacy arrangement, or an event that impacts pregnancy or fertility; (c) whether leave is paid or unpaid; (d) whether obligations and time must be made up; and (e) whether make-up time will be paid.

5. study the concept of equal compassionate leave for pregnancy loss and other such events impacting fertility in a physician or their partner as a benefit for medical students and physicians regardless of gender or gender identity.

This report provides background information and history on parental and bereavement/ compassionate leave policies for medical students, residents, fellows, and physicians. It also discusses the feasibility and impact of such policies, an overview of AMA contributions in this space, and recommendations in order to clarify and strengthen the AMA's position on these topics and improve the well-being of medical students, residents, fellows, and physicians in practice.

REPORT OF THE COUNCIL ON MEDICAL EDUCATION

CME Report 1-I-23

	Subject:	Leave Policies for Medical Students, Residents, Fellows, and Physicians				
	Presented by:	Cynthia Jumper, MD, MPH, Chair				
	Referred to:	Reference Committee C				
1 2 3 4 5 6	testimony was re	rim Meeting of the American Medical Association (AMA) House of Delegates, ecceived on three resolutions related to leave policies: 2, "Expanding employee leave to include miscarriage and stillbirth" 2, "Medical student leave policy" 2, "Paid family/medical leave in medicine"				
7 8 9 10	As a result, two policies were adopted as amended in lieu of these resolutions, one of which requested study. Amended Policy <u>H-405.960 (4)</u> , "Policies for Parental, Family and Medical Necessity Leave," asks that the AMA:					
10 11 12 13 14 15	4. study the impact on and feasibility of medical schools, residency programs, specialty boards, and medical group practices incorporating into their parental leave policies a 12-week minimum leave allowance, with the understanding that no parent be required to take a minimum leave.					
16 17 18 19	adopted as amen	a 309-I-22, "Bereavement Leave for Medical Students and Physicians," was used with a change in title (from "Bereavement" to "Compassionate"). It has icy <u>H-405.947 (2) and (5)</u> and asks that the AMA:				
20 21 22 23 24 25 26 27 28	include: (a) so, how man fertility inclu assisted repr arrangement	aponents of compassionate leave policies for medical students and physicians, to whether cases requiring extensive travel qualify for additional days of leave and, if ay days; (b) policy and duration of leave for an event impacting pregnancy or uding pregnancy loss, an unsuccessful round of intrauterine insemination or of an roductive technology procedure, a failed adoption arrangement, a failed surrogacy c, or an event that impacts pregnancy or fertility; (c) whether leave is paid or whether obligations and time must be made up; and (e) whether make-up time will				
29 30 31 32	impacting fe	concept of equal compassionate leave for pregnancy loss and other such events ertility in a physician or their partner as a benefit for medical students and egardless of gender or gender identity.				
33 34 35	This report is wr compassionate le	itten in direct response to these calls for study regarding parental and eave policies.				
36	BACKGROUNI)				

1 2 Considerations of competency in medical education 3 4 Before addressing the particulars of parental and compassionate leave, the tantamount issue of 5 educational and professional competency must be acknowledged. Upon completion of medical school, medical students ("students") must achieve established requirements and competencies to 6 7 be awarded a MD/DO degree; hence, taking leave may prolong training and related costs. 8 Likewise, resident and fellow ("trainee") physicians must achieve competencies for independent 9 practice in the specialty of their program. Different from medical school, residency is a service-10 learning experience where trainees provide patient care services. Thus, it is important to distinguish which educational activities and/or clinical services are essential to demonstrate competency and 11 12 could be missed when a trainee is on leave. Nonetheless, all medical students and trainees should 13 have access to leave; but there can be consequences for taking leave due to the demands of professionalism and duty to patients and the public. Physicians in practice are equally deserving of 14 15 such leave but may also face consequences. 16 17 For the purposes of this report and its recommendations, the use of the word "trainees" includes those individuals in non-standard training (NST) programs. 18 19 20 Parental leave 21 22 History of FMLA and unpaid leave 23 The federal Family and Medical Leave Act (FMLA) was introduced in Congress every year from 24 25 1984 to 1993, when it finally was signed into law by President Bill Clinton. It entitles "eligible employees of covered employers to take unpaid, job-protected leave for specified family and 26 medical reasons with continuation of group health insurance coverage under the same terms and 27 28 conditions as if the employee had not taken leave. Eligible employees are entitled to: Twelve workweeks of leave in a 12-month period for: 29 the birth of a child and to care for the newborn child within one year of birth; 30 0 31 the placement with the employee of a child for adoption or foster care and to care for 0 the newly placed child within one year of placement; 32 33 to care for the employee's spouse, child, or parent who has a serious health condition; 0 34 a serious health condition that makes the employee unable to perform the essential 0 35 functions of his or her job; 36 any qualifying exigency arising out of the fact that the employee's spouse, son, 0 daughter, or parent is a covered military member on "covered active duty;" or 37 38 Twenty-six work weeks of leave during a single 12-month period to care for a covered • 39 servicemember with a serious injury or illness if the eligible employee is the 40 servicemember's spouse, son, daughter, parent, or next of kin (military caregiver leave)." 41 42 If an employee has worked for their employer at least 12 months, at least 1,250 hours over the past 12 months, and worked at a location where the company employs 50 or more employees within 75 43 miles, then they are eligible for FMLA leave.¹ The minimum 1,250 hours of service is set by the 44 Fair Labor Standards Act (FLSA) principles for determining compensable hours or work. Also, 45 46 special rules may apply if both parents are employed by the same company. 47 48 The FMLA is administered by the U.S. Department of Labor for most employees and by the Office 49 of Personnel Management for most federal employees. Answers to frequently asked questions are 50 provided on the FMLA website. States are allowed to determine standards that go beyond the

51 federal law. In response to the COVID-19 pandemic, many states have enacted or expanded family

leave permanently. As of June 2022, seven states (WA, CA, NY, CT, RI, MA, NJ) had enacted and 1

2 implemented state FMLA laws; four states (OR, CO, MD, DE) had enacted but not yet

- 3 implemented such laws.² For members of the armed forces, FMLA leave may also be applied to the
- 4 foreign deployment of the employee's spouse, son, daughter, or parent and is called "qualifying exigency."3
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- 6 7
- Medical students
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9 Given that FMLA applies to employed persons, it does not apply to medical students. Thus, such 10 policies are at the discretion of educational institutions. Kraus et al., studied the current state of 11 parental leave policies for medical students by reviewing 199 MD-granting and DO-granting 12 medical schools in the U.S. and its territories. They concluded that many schools do not have easily 13 accessible parental leave policies; many such policies are not separate from formal leaves of absence and do not allow for the minimum 12 weeks allowed per FMLA. Further, schools do not 14 15 ensure on-time completion of medical education by tailoring policies to the student academic year.⁴ Likewise, medical students outside of the U.S. are facing similar issues.⁵ Without explicit, 16 17 equitable leave time, students are forced to make difficult decisions about family planning and/or

- delays in medical education.⁶ 18
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20 A recent article by the Association of American Medical Colleges discusses two studies which reviewed parental leave policies at U.S. MD and DO schools. The article references research that 21 22 found only about 1/3 of medical schools had a parental leave policy. Further, it noted a difference 23 in MD vs DO schools; while 25% of the MD-granting schools had a public policy, 60% of the 44 DO-granting schools did.⁴ The second study found that "only 14% had "substantive, stand-alone 24 25 parental leave policies." While most schools offered general leave of absence policies that were not specific to parenting, the researchers also found that policies crafted specifically for pregnant and 26 27 parenting people were substantially different from general leave policies."7

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29 An example of a medical school's own parental leave policy is the University of North Carolina 30 School of Medicine's New Child Adjustment Policy, which offers up to six months parental leave 31 while retaining health insurance and financial aid and avails remote classes options during the

transition back to school.8 By comparison, the University of Chicago Pritzker School of Medicine 32 uses the same policy as the undergraduate school, allowing a one-quarter/ten-week leave with 33

- 34 benefits.8
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36 Trainees

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38 Given that many residency programs fall short of the 50 employees required to qualify for FMLA's 39 12-week minimum leave, many programs or institutions have been implementing their own 40 policies. In July 2021, the American Board of Medical Specialties released a new policy to their 41 member boards regarding parental, caregiver, and medical leave during training for achieving board eligibility. The policy states that such boards "must allow for a minimum of 6 weeks of time 42 43 away from training for purposes of parental, caregiver, and medical leave at least once during 44 training, without exhausting all other allowed time away from training and without extending 45 training."9 One year later, the Accreditation Council for Graduate Medical Education (ACGME) issued a requirement that all ACGME-accredited programs offer six weeks of paid leave to all 46 residents/fellows for medical, parental, and caregiver leave, effective on the trainees' first day in 47 their program.¹⁰ To further address resident leave policies, in 2022, the ACGME published an 48 article in their "ACGME Answers" series.¹¹ 49

Many boards have their own leave policies for trainees to achieve board eligibility. For example, 1

2 the American Board of Surgery (ABS), starting with the 2021-2022 academic year, states that "48

3 weeks of full-time clinical activity in each of the five years of residency, regardless of the amount

4 of operative experience obtained" are required.¹² The remaining four weeks of the year are

5 considered non-clinical time that may be used for any purpose, such as vacation, conferences,

6 interviews, etc. All time away from clinical activity (i.e., non-clinical time), including vacation and

7 time taken for interviews, visa issues, etc., must be accounted for on the application for 8

- certification."¹² Details are available on the ABS website. Many specialty societies have policies
- 9 regarding parental leave; some even support paid leave.
- 10

11 Research published in the last few years indicates that several specialties have been analyzing their 12 leave policies and are developing guidance for program directors to help make the transition back 13 to work after parental leave smoother and less overwhelming. As an example of such research, a 14 national survey of 422 program directors in internal medicine showed that while many programs do 15 have program-level policies, others default to institutional policies which tend to be less flexible. It 16 concluded that more than half of respondents favored a national standard to guide the development 17 of program-level parental leave policies so long as programs with limited resources are provided flexibility.¹³

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- 20 Physicians
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22 Parental leave policies for physicians may vary depending on the employer, given physicians work 23 in a variety of settings—private practice, group practice, academia, hospitals, health systems, insurers, associations, etc. As stated earlier, a physician qualifies for FMLA (or their state policy 24 25 that may go beyond FMLA) if their employer has 50 or more employees. Otherwise, the physician 26 is likely bound by non-federal employer policies that may or may not include paid or unpaid leave.

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28 The American College of Obstetricians and Gynecologists (ACOG) supports paid parental leave as 29 essential for the well-being of parent and child, endorsing a minimum of six weeks with full 30 benefits and 100% of pay. ACOG also offers guidance for medical schools, training programs,

31 ACGME, specialty boards, and medical practices regarding the incorporation of paid parental leave

- 32 policies as part of the physician's standard benefit package.¹⁴
- 33

34 What about paid leave?

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36 The established federal norm, per FMLA, is twelve weeks of unpaid leave despite ample evidence 37 of the benefits (for both parent and child) of paid leave, including improved health and job satisfaction.¹⁵ In the U.S., employer-provided paid leave is more prevalent among high-paying, 38 professional occupations and within large companies.¹⁶ Many other countries endorse paid leave. 39 40 Among the 38 countries that are members of the Organization for Economic Co-operation and 41 Development, the U.S. is the only one without a national paid maternity or family leave policy.¹⁷ 42 Recent attempts to change U.S. law to paid leave have failed. In 2021, the Robert Wood Johnson 43 Foundation published a brief entitled "Improving Access to Paid Family Leave to Achieve Health Equity," which not only provides principles for a paid family leave program for all but explains 44 45 how paid leave policies can support economic growth and address racial and socioeconomic 46 disparities in order to promote health equity.¹⁶ 47

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Bereavement/compassionate leave

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- 50 Definition and terminology
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According to the Fair Labor Standards Act (FLSA), the U.S. Department of Labor does not require 1 2 payment for time not worked, even if it is to attend a funeral.¹⁸ Rather, this type of benefit is 3 determined by an employer. An employer has the authority to decide if it will offer bereavement leave to its employees and set its own definition of such leave, as well as to determine the number 4 5 of paid and/or unpaid days of absence from work and if documentation is required to explain the 6 absence. For example, AMA Human Resources Policy 615.01 states that bereavement leave 7 "allows employees to take time off without loss of pay for bereavement due to a death of an 8 immediate family member, i.e., spouse, child, stepchild, grandchild, mother, father, stepmother, 9 stepfather, grandmother, grandfather, mother-in-law, father-in-law, brother, sister, significant other, 10 or domestic partner, or any other individual related by blood or whose close association with the employees is the equivalent of a family relationship."¹⁹ Employers must abide by state laws. As of 11 12 2019, California was the only state to legally require paid bereavement leave for certain public-13 sector workers, such as state employees. Relatedly, Oregon requires bereavement leave for qualifying employees, but the employer can decide if paid or unpaid.²⁰ Globally, the U.S. falls 14 15 behind such countries as Canada, France, and the United Kingdom that support more generous leave.20 16 17 In the past, such leave may have been referred to as "funeral leave." While "bereavement" has been 18 19 a more commonly used term, an even more inclusive adjective is "compassionate" which 20 acknowledges that there may be other reasons, besides death, in which a person is bereaved and in 21 need of time off work. While new AMA human resources policy uses the term "compassionate," it 22 was noted in doing the research for this report that most schools and programs still use the term 23 "bereavement"; thus, the latter term will be used in this report. 24 25 Compassionate leave in medical education and practice 26 There is little published research on this topic. A PubMed[®] search of the terms "funeral leave," 27 28 "bereavement leave," and "compassionate leave" yielded zero results in regard to policies in 29 medical schools, training programs, and physician practices.

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31 Bereavement policies vary across medical schools. Given students are not employees of their 32 school, they are not offered paid leave. However, they may be allowed time off. Some medical 33 schools may establish their own policy, while many others follow the same bereavement policy as their university. For example, the University of Illinois Urbana-Champaign provides publicly 34 available student bereavement guidelines.²¹ Without standardized leave time and grief resources 35 36 across medical schools, some students took matters into their own hands and started BereaveMed, 37 an "online resource that is designed to help medical students address their experiences with death and grief through connection and collaboration." It also provides a directory of mental health and 38 39 wellness resources that are available at many medical schools.²²

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41 Graduate Medical Education (GME) programs, as employers, are more likely to have established 42 bereavement policies, which may be established by the program itself or may follow the policy of 43 the institution. As such, the number of days and requirements may vary. For example, the policy of 44 the GME program at Emory School of Medicine notes that a program director may approve up to 45 five days of paid bereavement leave per occurrence.²³

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Physicians in medical group practices will likely have bereavement leave available, but the details
will vary depending on the size and ownership of the practice.

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50 DISCUSSION

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Parental leave: Feasibility and possible impact of increasing minimum to 12 weeks 1 2 3 If a medical student is absent from school for 12 weeks, that equates to approximately three months 4 of schooling (i.e., nearly a semester). While this absence poses challenges, medical schools may 5 consider investigating institutions with established best practices in parental policies, such as those 6 that include a provision of an academic adjustment option guaranteeing approval to return from 7 such leave.⁷ Establishment and implementation of such policies may also contribute to the 8 furtherance of equity among medical students. In doing so, institutions should consider the merits 9 of a broad versus prescriptive policy given the challenges that may be unique to students and 10 institutions. The rise in interest and implementation of competency-based medical education (CBME) may one day foster paths for students to take such leave and still demonstrate competency 11 12 in order to graduate. On the other hand, there may be unintended consequences that impact not 13 only the student on leave, but also their peers, the faculty who are overseeing their competency, and the institution which carries the fiscal responsibilities. Consideration should be given to 14 15 whether a student's financial aid covers prolonged schooling due to leave, if schools will incur additional expense for providing make-up education, and if there should be additional tuition costs 16 17 for students who need significant make-up time. 18 19 Like students, a 12-week absence from training can have an impact on the resident/fellow 20 competency given the missed educational and clinical experiences. It can also impact their peers who may need to assume added responsibilities for the absent resident/fellow, the program staff 21 22 who must figure out how to supplement the missed training in order to ensure successful 23 completion of a residency/fellowship as well as monitor any impact on other residents and patients, and the program/institution which has the fiscal responsibility. As pointed out earlier, paid leave 24 25 versus unpaid leave is an additional consideration. For GME, consideration must be given to the 26 sources of GME funding and if/how trainees are funded on leave versus those who are active in 27 their training. 28 29 To teach an effective educational program, students, residents, and fellows play an important role. 30 Large or sudden changes in the participation of learners can impact the quality of education. Such 31 education requires both teachers and learners to take responsibility for the educational program. If possible, advanced notification of the need for leave, with privacy protections, may be important to 32 maintain quality education. 33 34

Similar to residents/fellows, the feasibility and impact on the group practice of a physician taking
12-week parental leave time can be tenuous and difficult. While there are clear benefits to the
physician-parent and child, the other practice members would need to provide coverage which
impacts their time—both professional and personal—and possibly their wellness. In smaller
practices, there may not be enough personnel to provide such coverage.

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- 41 *Compassionate leave: Feasibility and possible impact*
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The calls for study in Policy H-405.947 seeks information on the components of such policy and/or exceptions to said policy. These factors may include extensive travel calling for additional days of leave or events affecting pregnancy, fertility, surrogacy, and adoption. Further, it seeks to clarify whether notification should be required in advance of taking said leave, if such leave is paid or unpaid, if obligations and time must be made up, and if said make-up time will be paid.

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49 Despite the variance and lack of standardization of such policies across medical schools, resident

50 and fellowship programs, and physician practices, generalized notions of the feasibility and impact

51 of such policies can be postulated but may not apply to every environment.

1 For example, extensive travel for bereavement leave is a very real possibility in the case of a death, 2 where an individual may need to journey a long way to attend to such matters. Travel alone takes 3 up some of those leave days, let alone the intended actions and time to grieve. Negative events 4 related to fertility, pregnancy, and childbirth (e.g., co-morbidities, pregnancy loss, an unsuccessful 5 round of an assisted reproductive technology procedure) as well as failed adoption or surrogacy 6 arrangements also result in emotional grief and may require time and rest. These circumstances 7 may apply to an individual as well as their partner, regardless of gender and gender identity. As 8 discussed earlier, determining if education/work time must be made up is largely at the level of the 9 individual circumstance. For residents, fellows, and physicians, determining whether such leave is 10 paid or unpaid and if that make-up time (should it be required) will be paid is a financial decision 11 for the employer; there may be opportunity to provide standardization to such decisions so that all 12 parties are informed in advance. Another consideration is that by establishing policies, the 13 opportunities for flexibility may be diminished or removed. Such considerations do seem feasible but require time and attention from leadership to be successfully implemented. There are pros and 14 15 cons when it comes to impact that need to be considered for each environment, balancing 16 competency, well-being, and equity for all individuals. 17 RELEVANT AMA POLICY AND ENGAGEMENT 18 19 20 The AMA has ample policy in support of leave for students, residents, fellows, and physicians, including a new policy on compassionate leave (I-22). While this list provides links to each item, 21 22 the full policies are enumerated in the Appendix: Policies for Parental, Family and Medical Necessity Leave H-405.960 23 • AMA Statement on Family and Medical Leave H-420.979 24 • Compassionate Leave for Medical Students and Physicians H-405.947 25 • Parental Leave H-405.954 26 • 27 Paid Sick Leave H-440.823 28 Parental Leave and Planning Resources for Medical Students D-295.308 • Support for Residents and Fellows During Family and Medical Leave Time H-310.908 29 • Support for the Study of the Timing and Causes for Leave of Absence and Withdrawal 30 • from United States Allopathic and Osteopathic Medical Undergraduate and Graduate 31 Education Programs H-295.856 32 FMLA Equivalence H-270.951 33 • To Amend The Family Leave Act D-420.999 34 • Gender-Based Questioning in Residency Interviews H-310.976 35 Residents and Fellows' Bill of Rights H-310.912 36 • Principles for Graduate Medical Education H-310.929 37 • CMS to Pay for Residents? Vacation and Sick Leave D-305.968 38 • Eliminating Religious and Cultural Discrimination from Residency and Fellowship 39 • Programs and Medical Schools H-310.923 40

- Cultural Leave for American Indian Trainees H-350.957
- 41 42

43 In particular, "Policies for Parental, Family and Medical Necessity Leave" (H-405.960)

44 recommends that medical practices, departments, and training programs strive to provide 12 weeks

45 of paid parental, family, and medical necessity leave in a 12-month period for their attending and

46 trainee physicians as needed. "Parental Leave" (H-405.954) encourages the study of the health

47 implications among patients if the United States were to modify one or more of the following

48 aspects of the FMLA: a reduction in the number of employees from 50 employees; an increase in

49 the number of covered weeks from 12 weeks; and creating a new benefit of paid parental leave.

1 Also, the "Residents and Fellows' Bill of Rights" (H-310.912) supports paid leave for all purposes 2 (family, educational, vacation, sick) to be no less than six weeks per year.

3

4 On a related note, the Council's report on "Support for Institutional Policies for Personal Days for 5 Undergraduate Medical Students was adopted at the 2022 Annual Meeting. As a result, new policy states that the AMA "support a requirement that each medical school have policy defining 1) the 6 7 number of days a medical student may be excused from each curricular component; 2) the 8 processes for using excused absences, providing alternative, timely means of achieving curricular 9 goals when absent from a curricular component; and 3) effective mechanisms to communicate 10 these policies at appropriate times throughout the curriculum; and that schools be encouraged to 11 create a mechanism by which at least some portion of such days can be used without requiring 12 explanation." This policy further demonstrates AMA's encouragement of institutional policies and 13 its commitment to address the well-being of students. 14 15 SUMMARY AND RECOMMENDATIONS 16 17 The AMA recognizes the importance of leave policies for medical students, residents, fellows, and physicians. Such policies may positively impact one's physical, mental, and emotional health, 18 thereby reducing stress and burnout, improving satisfaction, and ultimately uplifting patient care. 19 20 The lack of standardization of parental and bereavement leave policies may contribute to 21 inequities. Given that each institution, program, or practice develops its own related policies, 22 informed by state laws as well as human resources and legal counsel, it is difficult to create 23 universal standards. 24 25 Medical schools, graduate medical education programs, and physician practices should be encouraged to offer parental and bereavement leaves that, at minimum, are consistent with federal 26 and state laws and institutional policies. Medical schools should acknowledge that delay of 27 28 childrearing for the sake of education has significant personal implications. Programs or practices 29 with fewer than 50 employees should address how they can best accommodate their employees. All 30 authorities discussed in this report must evaluate the benefits and challenges of implementing such 31 policies and do what is best for the learner/physician's well-being. 32 33 The Council on Medical Education therefore recommends that the following recommendations be 34 adopted and the remainder of the report be filed: 35 36 37 1. That the fifth and fifteenth clauses of AMA Policy H-405.960, "Policies for Parental, Family and Medical Necessity Leave," be amended by addition and deletion, to read as 38 39 follows: 40 41 5. Our AMA recommends that medical practices, departments, and training programs strive to provide 12 weeks of paid parental, family, and medical necessity leave in a 12-42 43 month period for their attending and trainee physicians as needed, with the understanding 44 that no parent be required to take a minimum leave. 45 46 15. In order to accommodate leave protected by the federal Family and Medical Leave Act, 47 our AMA encourages all specialties within the American Board of Medical Specialties 48 (ABMS) to allow graduating residents to extend training up to 12 weeks after the 49 traditional residency completion date while still maintaining board eligibility, in that year 50 in the event of leave beyond six weeks. Our AMA encourages specialty boards to develop

51 flexible policies for board certification for those physicians who take leave beyond the

1		minimum of six weeks of family or medical leave (per ABMS policy) and whose residency
2		programs are able to certify that residents meet appropriate competencies for program
3		completion.
4		
5	2.	That AMA Policy <u>H-405.960</u> , "Policies for Parental, Family and Medical Necessity
6		Leave," be amended by addition to read as follows:
7		
8		19. Medical schools are encouraged to develop clear, equitable parental leave policies and
9		determine how a 12-week parental, family, or medical leave may be incorporated with
10		alternative, timely means of completing missed curriculum while still meeting competency
11		requirements necessary to complete a medical degree.
12		
13	3.	That the first and fifth clauses of AMA Policy <u>H-405.947</u> , "Compassionate Leave for
14		Medical Students and Physicians," be amended by addition and deletion with a change in
15		title to read as follows:
16		
17		Compassionate Leave for Physicians, Medical Students, Medical Trainees, and Physician
18		Residents and Fellows and Physicians
19		
20		1. Our AMA urges <u>:</u>
21		(a) medical schools, and the residency and fellowship training programs, medical specialty
22		boards, the Accreditation Council for Graduate Medical Education, and medical group
23		practices Liaison Committee on Medical Education and Commission on Osteopathic
24		College Accreditation to incorporate and/or encourage development of compassionate
25		leave policies as part of the physician's standard benefit agreement. Such compassionate
26		leave policies should consider inclusion of extensive travel and events impacting family
27		planning, pregnancy, or fertility (including pregnancy loss, an unsuccessful round of
28		intrauterine insemination or of an assisted reproductive technology procedure, a failed
29		adoption arrangement, or a failed surrogacy arrangement). These policies should determine
30		how compassionate leave may be incorporated with alternative, timely means of achieving
31		curricular goals when absent from curricular components and to meet competency
32		requirements necessary to complete a medical degree;
33		(b) residency and fellowship training programs, their sponsoring institutions, and
34		Accreditation Council for Graduate Medical Education to incorporate and/or encourage
35		development of compassionate leave policies as part of the physician's standard benefit
36		agreement. Such compassionate leave policies should consider appropriateness of coverage
37		during extensive travel and events impacting family planning, pregnancy, or fertility
38		(including pregnancy loss, an unsuccessful round of intrauterine insemination or of an
39		assisted reproductive technology procedure, a failed adoption arrangement, or a failed
40		surrogacy arrangement). These policies should also include whether the leave is paid or
41		unpaid, outline what obligations and absences must be made up, and determine how
42		compassionate leave may be incorporated with alternative, timely means of achieving
43		curricular goals when absent from curricular components and to meet competency
44		requirements necessary to achieve independent practice and board eligibility for their
45		specialty;
46		(c) medical group practices to incorporate and/or encourage development of compassionate
47 48		leave policies as part of the physician's standard benefit agreement. Such compassionate leave policies should consider appropriateness of coverage during extensive travel and
48 49		events impacting family planning, pregnancy, or fertility (including pregnancy loss, an
49 50		unsuccessful round of intrauterine insemination or of an assisted reproductive technology
50 51		procedure, a failed adoption arrangement, or a failed surrogacy arrangement). These
51		procedure, a faired adoption arrangement, or a faired surrogacy arrangement). These

 2 <u>absences must be made up.</u> 3 4 5. Our AMA <u>will study supports</u> the concept of equal compassionate leave for <u>bereaver</u> 	<u>nent</u>
 3 4 5. Our AMA will study supports the concept of equal compassionate leave for bereaver 	<u>ment</u>
4 5. Our AMA will study supports the concept of equal compassionate leave for bereaver	<u>nent</u>
5 due to death or loss (e.g., pregnancy loss and other such events impacting fertility in a	
6 physician or their partner) as a benefit for physicians, medical students and physicians,	
7 medical trainees, and physician residents and fellows, regardless of gender or gender	
8 identity.	
9	
10 4. That the fourth clause of AMA Policy H-405.960, "Policies for Parental, Family and	
11 Medical Necessity Leave," be rescinded, as having been fulfilled by this report.	
12	
13 4. Our AMA will study the impact on and feasibility of medical schools, residency	
14 programs, specialty boards, and medical group practices incorporating into their parent	al
15 leave policies a 12 week minimum leave allowance, with the understanding that no par	ent
16 be required to take a minimum leave.	
17	
18 5. That the second clause of AMA Policy H-405.947, "Compassionate Leave for Medical	
19 Students and Physicians," be rescinded, as having been fulfilled by this report.	
20	
21 2. Our AMA will study components of compassionate leave policies for medical stude	its
22 and physicians to include: a. whether cases requiring extensive travel qualify for additi	ənal
23 days of leave and, if so, how many days; b. policy and duration of leave for an event	
24 impacting pregnancy or fertility including pregnancy loss, an unsuccessful round of	
25 intrauterine insemination or of an assisted reproductive technology procedure, a failed	
26 adoption arrangement, a failed surrogacy arrangement, or an event that impacts pregna	ncy
27 or fertility;	
28 c. whether leave is paid or unpaid; d. whether obligations and time must be made up; a	1d
29 e. whether make-up time will be paid.	
30	
31	
32	
33 Fiscal note: \$500	

APPENDIX: RELEVANT AMA POLICIES

H-405.960, Policies for Parental, Family and Medical Necessity Leave

AMA adopts as policy the following guidelines for, and encourages the implementation of, Parental, Family and Medical Necessity Leave for Medical Students and Physicians:

1. Our AMA urges residency training programs, medical specialty boards, the Accreditation Council for Graduate Medical Education, and medical group practices to incorporate and/or encourage development of leave policies, including parental, family, and medical leave policies, as part of the physician's standard benefit agreement.

2. Recommended components of parental leave policies for physicians include: (a) duration of leave allowed before and after delivery; (b) category of leave credited; (c) whether leave is paid or unpaid; (d) whether provision is made for continuation of insurance benefits during leave, and who pays the premium; (e) whether sick leave and vacation time may be accrued from year to year or used in advance; (f) how much time must be made up in order to be considered board eligible; (g) whether make-up time will be paid; (h) whether schedule accommodations are allowed; and (i) leave policy for adoption.

3. AMA policy is expanded to include physicians in practice, reading as follows: (a) residency program directors and group practice administrators should review federal law concerning maternity leave for guidance in developing policies to assure that pregnant physicians are allowed the same sick leave or disability benefits as those physicians who are ill or disabled; (b) staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in other physicians' workloads, particularly in residency programs; and (c) physicians should be able to return to their practices or training programs after taking parental leave without the loss of status.

4. Our AMA will study the impact on and feasibility of medical schools, residency programs, specialty boards, and medical group practices incorporating into their parental leave policies a 12-week minimum leave allowance, with the understanding that no parent be required to take a minimum leave.

5. Our AMA recommends that medical practices, departments and training programs strive to provide 12 weeks of paid parental, family and medical necessity leave in a 12-month period for their attending and trainee physicians as needed.

6. Residency program directors should review federal and state law for guidance in developing policies for parental, family, and medical leave.

7. Medical students and physicians who are unable to work because of pregnancy, childbirth, abortion or stillbirth, and other related medical conditions should be entitled to such leave and other benefits on the same basis as other physicians who are temporarily unable to work for other medical reasons.

8. Residency programs should develop written policies on leave for physicians. Such written policies should include the following elements: (a) leave policy for birth or adoption; (b) duration of leave allowed before and after delivery; (c) duration of leave allowed after abortion or stillbirth; (d) category of leave credited (e.g., sick, vacation, parental, unpaid leave, short term disability); (e) whether leave is paid or unpaid; (f) whether provision is made for continuation of insurance benefits during leave and who pays for premiums; (g) whether sick leave and vacation time may be accrued from year to year or used in advance; (h) extended leave for resident physicians with extraordinary and long-term personal or family medical tragedies for periods of up to one year, without loss of previously accepted residency positions, for devastating conditions such as terminal illness, permanent disability, or complications of pregnancy that threaten maternal or fetal life; (i) how time can be made up in order for a resident physician to be considered board eligible; (j) what period of leave would result in a resident physician being required to complete an extra or delayed year of training; (k) whether time spent in making up a leave will be paid; and (l) whether schedule

accommodations are allowed, such as reduced hours, no night call, modified rotation schedules, and permanent part-time scheduling.

9. Medical schools should develop written policies on parental leave, family leave, and medical leave for medical students. Such written policies should include the following elements: (a) leave policy for birth or adoption; (b) duration of leave allowed before and after delivery; (c) extended leave for medical students with extraordinary and long-term personal or family medical tragedies, without loss of previously accepted medical school seats, for devastating conditions such as terminal illness, permanent disability, or complications of pregnancy that threaten maternal or fetal life; (d) how time can be made up in order for a medical students to be eligible for graduation with minimal or no delays; (e) what period of leave would result in a medical student being required to complete an extra or delayed year of training; and (f) whether schedule accommodations are allowed, such as modified rotation schedules, no night duties, and flexibility with academic testing schedules.

10. Our AMA endorses the concept of equal parental leave for birth and adoption as a benefit for resident physicians, medical students, and physicians in practice regardless of gender or gender identity.

11. Staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in the workloads of other physicians, particularly those in residency programs.

12. Physicians should be able to return to their practices or training programs after taking parental leave, family leave, or medical leave without the loss of status.

13. Residency program directors must assist residents in identifying their specific requirements (for example, the number of months to be made up) because of leave for eligibility for board certification and must notify residents on leave if they are in danger of falling below minimal requirements for board eligibility. Program directors must give these residents a complete list of requirements to be completed in order to retain board eligibility.

14. Our AMA encourages flexibility in residency programs and medical schools incorporating parental leave and alternative schedules for pregnant trainees.

15. In order to accommodate leave protected by the federal Family and Medical Leave Act, our AMA encourages all specialties within the American Board of Medical Specialties to allow graduating residents to extend training up to 12 weeks after the traditional residency completion date while still maintaining board eligibility in that year.

16. Our AMA will work with appropriate stakeholders to encourage that residency programs annually publish and share with FREIDA and other appropriate stakeholders, self-identified and other demographic data, including but not limited to the composition of their program over the last 5 years by age; historically marginalized, minoritized, or excluded status; sexual orientation and gender identity.

17. Our AMA will encourage the Accreditation Council for Graduate Medical Education and other relevant stakeholders to annually collect data on childbirth and parenthood from all accredited US residency programs and publish this data with disaggregation by gender identity and specialty.18. These policies as above should be freely available online through FREIDA and in writing to all current trainees and applicants to medical school, residency or fellowship.

H-420.979, AMA Statement on Family and Medical Leave

Our AMA supports policies that provide employees with reasonable job security and continued availability of health plan benefits in the event leave by an employee becomes necessary due to documented medical conditions. Such policies should provide for reasonable periods of paid or unpaid:

(1) medical leave for the employee, including pregnancy, abortion, and stillbirth;

(2) maternity leave for the employee-mother;

(3) leave if medically appropriate to care for a member of the employee's immediate family, i.e., a spouse or children; and

(4) leave for adoption or for foster care leading to adoption. Such periods of leave may differ with respect to each of the foregoing classifications, and may vary with reasonable categories of employers. Such policies should encourage voluntary programs by employers and may provide for appropriate legislation (with or without financial assistance from government). Any legislative proposals will be reviewed through the Association's normal legislative process for appropriateness, taking into consideration all elements therein, including classifications of employees and employers, reasons for the leave, periods of leave recognized (whether paid or unpaid), obligations on return from leave, and other factors involved in order to achieve reasonable objectives recognizing the legitimate needs of employees and employers.

H-405.954, Parental Leave

Our AMA encourages the study of the health implications among patients if the United States were to modify one or more of the following aspects of the Family and Medical Leave Act (FMLA): a reduction in the number of employees from 50 employees; an increase in the number of covered weeks from 12 weeks; and creating a new benefit of paid parental leave.
 Our AMA will study the effects of FMLA expansion on physicians in varied practice environments.

Our AMA: (a) encourages employers to offer and/or expand paid parental leave policies; (b) encourages state medical associations to work with their state legislatures to establish and promote paid parental leave policies; (c) advocates for improved social and economic support for paid family leave to care for newborns, infants and young children; and (d) advocates for federal tax incentives to support early childcare and unpaid childcare by extended family members.
 Our AMA: (a) encourages key stakeholders to implement policies and programs that help protect against parental discrimination and promote work-life integration for physician parents, which should encompass prenatal parental care, equal parental leave for birthing and non-birthing parents, and flexibility for childcare; and (b) urges key stakeholders to include physicians and frontline workers in legislation that provides protections and considerations for paid parental leave for issues of health and childcare.

H-440. 823, Paid Sick Leave

Our AMA: (1) recognizes the public health benefits of paid sick leave and other discretionary paid time off; (2) supports employer policies that allow employees to accrue paid time off and to use such time to care for themselves or a family member; and (3) supports employer policies that provide employees with unpaid sick days to use to care for themselves or a family member where providing paid leave is overly burdensome.

D-295.308, Parental Leave and Planning Resources for Medical Students

1. Our AMA will work with key stakeholders to advocate that parties involved in medical training (including but not limited to residency programs, administration, fellowships, away rotations, physician evaluators, and research opportunities) do not discriminate against students who take family/parental leave.

2. Our AMA encourages medical schools to create comprehensive informative resources that promote a culture that is supportive of their students who are parents, including information and policies on parental leave and relevant make up work, options to preserve fertility, breastfeeding, accommodations during pregnancy, and resources for childcare that span the institution and the surrounding area.

H-310.908, Support for Residents and Fellows During Family and Medical Leave Time

Our AMA encourages specialty boards, the Accreditation Council for Graduate Medical Education and residency review committees to study alternative mechanisms and pathways based on competency evaluation to ensure that individuals who have taken family and medical leave graduate as close to their original completion date as possible.

<u>H-295.856</u>, Support for the Study of the Timing and Causes for Leave of Absence and Withdrawal from United States Allopathic and Osteopathic Medical Undergraduate and Graduate Education Programs

Our AMA: (1) supports the study of factors surrounding leaves of absence and withdrawal from allopathic and osteopathic medical undergraduate and graduate education programs, including the timing of and reasons for these actions, as well as the sociodemographic information of the students involved; and (2) encourages the Association of American Medical Colleges and the American Association of Colleges of Osteopathic Medicine to support the study of factors surrounding leaves of absence and withdrawal from allopathic and osteopathic medical undergraduate and graduate education programs, including the timing of and reasons for these actions, as well as the sociodemographic information of the students involved.

H-405.947, Compassionate Leave for Medical Students and Physicians

1. Our AMA urges medical schools, residency and fellowship training programs, medical specialty boards, the Accreditation Council for Graduate Medical Education, and medical group practices to incorporate and/or encourage development of compassionate leave policies as part of the physician's standard benefit agreement.

2. Our AMA will study components of compassionate leave policies for medical students and physicians to include: a. whether cases requiring extensive travel qualify for additional days of leave and, if so, how many days; b. policy and duration of leave for an event impacting pregnancy or fertility including pregnancy loss, an unsuccessful round of intrauterine insemination or of an assisted reproductive technology procedure, a failed adoption arrangement, a failed surrogacy arrangement, or an event that impacts pregnancy or fertility; c. whether leave is paid or unpaid; d. whether obligations and time must be made up; and e. whether make-up time will be paid.

3. Our AMA encourages medical schools, residency and fellowship programs, specialty boards, specialty societies and medical group practices to incorporate into their compassionate leave policies a three-day minimum leave, with the understanding that no medical student or physician should be required to take a minimum leave.

4. Medical students and physicians who are unable to work beyond the defined compassionate leave period because of physical or psychological stress, medical complications of pregnancy loss, or another related reason should refer to their institution's sick leave policy, family and medical leave policy, and other benefits on the same basis as other physicians who are temporarily unable to work for other reasons.

5. Our AMA will study the concept of equal compassionate leave for pregnancy loss and other such events impacting fertility in a physician or their partner as a benefit for medical students and physicians regardless of gender or gender identity.

6. Staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in the workloads of other physicians, particularly those in residency programs.

7. These guidelines as above should be freely available online and in writing to all applicants to medical school, residency, or fellowship.

H-270.951, FMLA Equivalence

Our AMA will advocate that Family and Medical Leave Act policies include any individual related by blood or affinity whose close association with the employee is the equivalent of a family relationship.

D-420.999, To Amend The Family Leave Act

Our AMA will work to simplify the Family Medical Leave Act form, reducing the physician work required for completion.

H-310.976, Gender-Based Questioning in Residency Interviews

The AMA (1) opposes gender-based questioning during residency interviews in both public and private institutions for the purpose of sexual discrimination; (2) supports inclusion in the AMA Fellowship and Residency Interactive Database Access (FREIDA) system information on residency Family and Medical Leave policies; and (3) supports monitoring the Accreditation Council for Graduate Medical Education as it proposes changes to the "Common Requirements" and the "Institutional Requirements" of the "Essentials of Accredited Residencies," to ensure that there is no gender-based bias.

H-310.912, Residents and Fellows' Bill of Rights

1. Our AMA continues to advocate for improvements in the ACGME Institutional and Common Program Requirements that support AMA policies as follows: a) adequate financial support for and guaranteed leave to attend professional meetings; b) submission of training verification information to requesting agencies within 30 days of the request; c) adequate compensation with consideration to local cost-of-living factors and years of training, and to include the orientation period; d) health insurance benefits to include dental and vision services; e) paid leave for all purposes (family, educational, vacation, sick) to be no less than six weeks per year; and f) stronger due process guidelines.

2. Our AMA encourages the ACGME to ensure access to educational programs and curricula as necessary to facilitate a deeper understanding by resident physicians of the US health care system and to increase their communication skills.

3. Our AMA regularly communicates to residency and fellowship programs and other GME stakeholders this Resident/Fellows Physicians' Bill of Rights.

4. Our AMA: a) will promote residency and fellowship training programs to evaluate their own institution's process for repayment and develop a leaner approach. This includes disbursement of funds by direct deposit as opposed to a paper check and an online system of applying for funds; b) encourages a system of expedited repayment for purchases of \$200 or less (or an equivalent institutional threshold), for example through payment directly from their residency and fellowship programs (in contrast to following traditional workflow for reimbursement); and c) encourages training programs to develop a budget and strategy for planned expenses versus unplanned expenses, where planned expenses should be estimated using historical data, and should include trainee reimbursements for items such as educational materials, attendance at conferences, and entertaining applicants. Payment in advance or within one month of document submission is strongly recommended.

5. Our AMA will partner with ACGME and other relevant stakeholders to encourage training programs to reduce financial burdens on residents and fellows by providing employee benefits including, but not limited to, on-call meal allowances, transportation support, relocation stipends, and childcare services.

6. Our AMA will work with the Accreditation Council for Graduate Medical Education (ACGME) and other relevant stakeholders to amend the ACGME Common Program Requirements to allow flexibility in the specialty-specific ACGME program requirements enabling specialties to require

salary reimbursement or "protected time" for resident and fellow education by "core faculty," program directors, and assistant/associate program directors.

7. Our AMA encourages teaching institutions to offer retirement plan options, retirement plan matching, financial advising and personal finance education.

8. Our AMA adopts the following "Residents and Fellows' Bill of Rights" as applicable to all resident and fellow physicians in ACGME-accredited training programs:

RESIDENT/FELLOW PHYSICIANS' BILL OF RIGHTS

Residents and fellows have a right to:

A. An education that fosters professional development, takes priority over service, and leads to independent practice.

With regard to education, residents and fellows should expect: (1) A graduate medical education experience that facilitates their professional and ethical development, to include regularly scheduled didactics for which they are released from clinical duties. Service obligations should not interfere with educational opportunities and clinical education should be given priority over service obligations; (2) Faculty who devote sufficient time to the educational program to fulfill their teaching and supervisory responsibilities; (3) Adequate clerical and clinical support services that minimize the extraneous, time-consuming work that draws attention from patient care issues and offers no educational value; (4) 24-hour per day access to information resources to educate themselves further about appropriate patient care; and (5) Resources that will allow them to pursue scholarly activities to include financial support and education leave to attend professional meetings. B. Appropriate supervision by qualified physician faculty with progressive resident responsibility toward independent practice.

With regard to supervision, residents and fellows must be ultimately supervised by physicians who are adequately qualified and allow them to assume progressive responsibility appropriate to their level of education, competence, and experience. In instances where clinical education is provided by non-physicians, there must be an identified physician supervisor providing indirect supervision, along with mechanisms for reporting inappropriate, non-physician supervision to the training program, sponsoring institution or ACGME as appropriate.

C. Regular and timely feedback and evaluation based on valid assessments of resident performance.

With regard to evaluation and assessment processes, residents and fellows should expect: (1) Timely and substantive evaluations during each rotation in which their competence is objectively assessed by faculty who have directly supervised their work; (2) To evaluate the faculty and the program confidentially and in writing at least once annually and expect that the training program will address deficiencies revealed by these evaluations in a timely fashion; (3) Access to their training file and to be made aware of the contents of their file on an annual basis; and (4) Training programs to complete primary verification/credentialing forms and recredentialing forms, apply all required signatures to the forms, and then have the forms permanently secured in their educational files at the completion of training or a period of training and, when requested by any organization involved in credentialing process, ensure the submission of those documents to the requesting organization within thirty days of the request.

D. A safe and supportive workplace with appropriate facilities.

With regard to the workplace, residents and fellows should have access to: (1) A safe workplace that enables them to fulfill their clinical duties and educational obligations; (2) Secure, clean, and comfortable on-call rooms and parking facilities which are secure and well-lit; (3) Opportunities to participate on committees whose actions may affect their education, patient care, workplace, or contract.

E. Adequate compensation and benefits that provide for resident well-being and health.

(1) With regard to contracts, residents and fellows should receive: a. Information about the interviewing residency or fellowship program including a copy of the currently used contract clearly outlining the conditions for (re)appointment, details of remuneration, specific

responsibilities including call obligations, and a detailed protocol for handling any grievance; and b. At least four months advance notice of contract non-renewal and the reason for non-renewal. (2) With regard to compensation, residents and fellows should receive: a. Compensation for time at orientation; and b. Salaries commensurate with their level of training and experience. Compensation should reflect cost of living differences based on local economic factors, such as

housing, transportation, and energy costs (which affect the purchasing power of wages), and include appropriate adjustments for changes in the cost of living.

(3) With regard to benefits, residents and fellows must be fully informed of and should receive: a. Quality and affordable comprehensive medical, mental health, dental, and vision care for residents and their families, as well as retirement plan options, professional liability insurance and disability insurance to all residents for disabilities resulting from activities that are part of the educational program; b. An institutional written policy on and education in the signs of excessive fatigue, clinical depression, substance abuse and dependence, and other physician impairment issues; c. Confidential access to mental health and substance abuse services; d. A guaranteed, predetermined amount of paid vacation leave, sick leave, family and medical leave and educational/professional leave during each year in their training program, the total amount of which should not be less than six weeks; e. Leave in compliance with the Family and Medical Leave Act; and f. The conditions under which sleeping quarters, meals and laundry or their equivalent are to be provided. F. Clinical and educational work hours that protect patient safety and facilitate resident well-being and education.

With regard to clinical and educational work hours, residents and fellows should experience: (1) A reasonable work schedule that is in compliance with clinical and educational work hour requirements set forth by the ACGME; and (2) At-home call that is not so frequent or demanding such that rest periods are significantly diminished or that clinical and educational work hour requirements are effectively circumvented. Refer to AMA Policy H-310.907, "Resident/Fellow Clinical and Educational Work Hours," for more information.

G. Due process in cases of allegations of misconduct or poor performance.

With regard to the complaints and appeals process, residents and fellows should have the opportunity to defend themselves against any allegations presented against them by a patient, health professional, or training program in accordance with the due process guidelines established by the AMA.

H. Access to and protection by institutional and accreditation authorities when reporting violations. With regard to reporting violations to the ACGME, residents and fellows should: (1) Be informed by their program at the beginning of their training and again at each semi-annual review of the resources and processes available within the residency program for addressing resident concerns or complaints, including the program director, Residency Training Committee, and the designated institutional official; (2) Be able to file a formal complaint with the ACGME to address program violations of residency training requirements without fear of recrimination and with the guarantee of due process; and (3) Have the opportunity to address their concerns about the training program through confidential channels, including the ACGME concern process and/or the annual ACGME Resident Survey.

9. Our AMA will work with the ACGME and other relevant stakeholders to advocate for ways to defray additional costs related to residency and fellowship training, including essential amenities and/or high cost specialty-specific equipment required to perform clinical duties.

10. Our AMA believes that healthcare trainee salary, benefits, and overall compensation should, at minimum, reflect length of pre-training education, hours worked, and level of independence and complexity of care allowed by an individual's training program (for example when comparing physicians in training and midlevel providers at equal postgraduate training levels).

11. The Residents and Fellows' Bill of Rights will be prominently published online on the AMA website and disseminated to residency and fellowship programs.

12. Our AMA will distribute and promote the Residents and Fellows' Bill of Rights online and individually to residency and fellowship training programs and encourage changes to institutional processes that embody these principles.

H-310.929, Principles for Graduate Medical Education

Our AMA urges the Accreditation Council for Graduate Medical Education (ACGME) to incorporate these principles in its Institutional Requirements, if they are not already present. (1) PURPOSE OF GRADUATE MEDICAL EDUCATION AND ITS RELATIONSHIP TO PATIENT CARE. There must be objectives for residency education in each specialty that promote the development of the knowledge, skills, attitudes, and behavior necessary to become a competent practitioner in a recognized medical specialty. Exemplary patient care is a vital component for any residency/fellowship program. Graduate medical education enhances the quality of patient care in the institution sponsoring an accredited program. Graduate medical education must never compromise the quality of patient care. Institutions sponsoring residency programs and the director of each program must assure the highest quality of care for patients and the attainment of the program's educational objectives for the residents.

(2) RELATION OF ACCREDITATION TO THE PURPOSE OF RESIDENCY TRAINING. Accreditation requirements should relate to the stated purpose of a residency program and to the knowledge, skills, attitudes, and behaviors that a resident physician should have on completing residency education.

(3) EDUCATION IN THE BROAD FIELD OF MEDICINE. GME should provide a resident physician with broad clinical experiences that address the general competencies and professionalism expected of all physicians, adding depth as well as breadth to the competencies introduced in medical school.

(4) SCHOLARLY ACTIVITIES FOR RESIDENTS. Graduate medical education should always occur in a milieu that includes scholarship. Resident physicians should learn to appreciate the importance of scholarly activities and should be knowledgeable about scientific method. However, the accreditation requirements, the structure, and the content of graduate medical education should be directed toward preparing physicians to practice in a medical specialty. Individual educational opportunities beyond the residency program should be provided for resident physicians who have an interest in, and show an aptitude for, academic and research pursuits. The continued development of evidence-based medicine in the graduate medical education curriculum reinforces the integrity of the scientific method in the everyday practice of clinical medicine.

(5) FACULTY SCHOLARSHIP. All residency faculty members must engage in scholarly activities and/or scientific inquiry. Suitable examples of this work must not be limited to basic biomedical research. Faculty can comply with this principle through participation in scholarly meetings, journal club, lectures, and similar academic pursuits.

(6) INSTITUTIONAL RESPONSIBILITY FOR PROGRAMS. Specialty-specific GME must operate under a system of institutional governance responsible for the development and implementation of policies regarding the following; the initial authorization of programs, the appointment of program directors, compliance with the accreditation requirements of the ACGME, the advancement of resident physicians, the disciplining of resident physicians when this is appropriate, the maintenance of permanent records, and the credentialing of resident physicians who successfully complete the program. If an institution closes or has to reduce the size of a residency program, the institution must inform the residents as soon as possible. Institutions must make every effort to allow residents already in the program to complete their education in the affected program. When this is not possible, institutions must assist residents to enroll in another program in which they can continue their education. Programs must also make arrangements, when necessary, for the disposition of program files so that future confirmation of the completion of residency education is possible. Institutions should allow residents to form housestaff organizations, or similar organizations, to address patient care and resident work environment concerns. Institutional committees should include resident members.

(7) COMPENSATION OF RESIDENT PHYSICIANS. All residents should be compensated. Residents should receive fringe benefits, including, but not limited to, health, disability, and professional liability insurance and parental leave and should have access to other benefits offered by the institution. Residents must be informed of employment policies and fringe benefits, and their access to them. Restrictive covenants must not be required of residents or applicants for residency education.

(8) LENGTH OF TRAINING. The usual duration of an accredited residency in a specialty should be defined in the "Program Requirements." The required minimum duration should be the same for all programs in a specialty and should be sufficient to meet the stated objectives of residency education for the specialty and to cover the course content specified in the Program Requirements. The time required for an individual resident physician's education might be modified depending on the aptitude of the resident physician and the availability of required clinical experiences. (9) PROVISION OF FORMAL EDUCATIONAL EXPERIENCES. Graduate medical education must include a formal educational component in addition to supervised clinical experience. This component should assist resident physicians in acquiring the knowledge and skill base required for practice in the specialty. The assignment of clinical responsibility to resident physicians must permit time for study of the basic sciences and clinical pathophysiology related to the specialty. (10) INNOVATION OF GRADUATE MEDICAL EDUCATION. The requirements for accreditation of residency training should encourage educational innovation and continual improvement. New topic areas such as continuous quality improvement (CQI), outcome management, informatics and information systems, and population-based medicine should be included as appropriate to the specialty.

(11) THE ENVIRONMENT OF GRADUATE MEDICAL EDUCATION. Sponsoring organizations and other GME programs must create an environment that is conducive to learning. There must be an appropriate balance between education and service. Resident physicians must be treated as colleagues.

(12) SUPERVISION OF RESIDENT PHYSICIANS. Program directors must supervise and evaluate the clinical performance of resident physicians. The policies of the sponsoring institution, as enforced by the program director, and specified in the ACGME Institutional Requirements and related accreditation documents, must ensure that the clinical activities of each resident physician are supervised to a degree that reflects the ability of the resident physician and the level of responsibility for the care of patients that may be safely delegated to the resident. The sponsoring institution's GME Committee must monitor programs' supervision of residents and ensure that supervision is consistent with: (A) Provision of safe and effective patient care; (B) Educational needs of residents; (C) Progressive responsibility appropriate to residents' level of education, competence, and experience; and (D) Other applicable Common and specialty/subspecialty specific Program Requirements. The program director, in cooperation with the institution, is responsible for maintaining work schedules for each resident based on the intensity and variability of assignments in conformity with ACGME Review Committee recommendations, and in compliance with the ACGME clinical and educational work hour standards. Integral to resident supervision is the necessity for frequent evaluation of residents by faculty, with discussion between faculty and resident. It is a cardinal principle that responsibility for the treatment of each patient and the education of resident and fellow physicians lies with the physician/faculty to whom the patient is assigned and who supervises all care rendered to the patient by residents and fellows. Each patient's attending physician must decide, within guidelines established by the program director, the extent to which responsibility may be delegated to the resident, and the appropriate degree of supervision of the resident's participation in the care of the patient. The attending physician, or designate, must be available to the resident for consultation at all times.

(13) EVALUATION OF RESIDENTS AND SPECIALTY BOARD CERTIFICATION. Residency program directors and faculty are responsible for evaluating and documenting the continuing development and competency of residents, as well as the readiness of residents to enter independent clinical practice upon completion of training. Program directors should also document any deficiency or concern that could interfere with the practice of medicine and which requires remediation, treatment, or removal from training. Inherent within the concept of specialty board certification is the necessity for the residency program to attest and affirm to the competence of the residents completing their training program and being recommended to the specialty board as candidates for examination. This attestation of competency should be accepted by specialty boards as fulfilling the educational and training requirements allowing candidates to sit for the certifying examination of each member board of the ABMS.

(14) GRADUATE MEDICAL EDUCATION IN THE AMBULATORY SETTING. Graduate medical education programs must provide educational experiences to residents in the broadest possible range of educational sites, so that residents are trained in the same types of sites in which they may practice after completing GME. It should include experiences in a variety of ambulatory settings, in addition to the traditional inpatient experience. The amount and types of ambulatory training is a function of the given specialty.

(15) VERIFICATION OF RESIDENT PHYSICIAN EXPERIENCE. The program director must document a resident physician's specific experiences and demonstrated knowledge, skills, attitudes, and behavior, and a record must be maintained within the institution.

D-305.968, CMS to Pay for Residents? Vacation and Sick Leave

Our AMA will lobby the Centers for Medicare and Medicaid Services to continue to reimburse the direct and indirect costs of graduate medical education for the time resident physicians are on vacation or sick leave.

H-310.923, Eliminating Religious and Cultural Discrimination from Residency and Fellowship Programs and Medical Schools

Our AMA encourages residency programs, fellowship programs, and medical schools to: (1) allow trainees to take leave and attend religious and cultural holidays and observances, provided that patient care and the rights of other trainees are not compromised; and (2) explicitly inform applicants and entrants about their policies and procedures related to accommodation for religious and cultural holidays and observances.

H-350.957, Cultural Leave for American Indian Trainees

Our AMA recognizes the importance of cultural identity in fostering trainee success and encourages residency programs, fellowship programs, and medical schools to accommodate cultural observances for trainees from American Indian, Alaska Native, and Native Hawaiian communities.

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REPORT OF THE COUNCIL ON MEDICAL EDUCATION

CME Report 3-I-23

	Subject:	Ensuring Equity in Interview Processes for Entry to Undergraduate and Graduate Medical Education
	Presented by:	Cynthia Jumper, MD, Chair
	Referred to:	Reference Committee C
1 2 3		cal Association (AMA) Policy D-295.303, "Support Hybrid Interview Techniques duate Medical Education," states that our AMA will:
4 5 6 7 8	medical sch	th relevant stakeholders to study the advantages and disadvantages of an online ool interview option for future medical school applicants, including but not limited implications and potential solutions, long term success, and well-being of students is.
9 10 11 12 13 14 15 16	American A Council for videoconfer and progran	ge appropriate stakeholders, such as the Association of American Medical Colleges, association of Colleges of Osteopathic Medicine, Intealth, and Accreditation Graduate Medical Education, to study the feasibility and utility of encing for graduate medical education (GME) interviews and examine interviewee in perspectives on incorporating videoconferencing as an adjunct to GME in order to guide the development of equitable protocols for expansion of hybrid iews."
17	Defining "hybri	<i>d</i> "
18 19 20 21 22 23 24	to virtual intervi now available, r conducting inter	/ID-19 pandemic, medical schools and residency programs shifted from in-person ews due to the public health emergency. With both virtual and in-person modalities nedical educators are debating the most equitable and appropriate means of views in the application processes. To inform AMA policy on this topic, it is y define the different methods of conducting interviews of applicants.
25 26 27 28 29	body of the poli- virtual (also call	term "hybrid" should be defined with clarity, as it is referenced in the title and cy serving as impetus for this report. This term has been used to describe the use of ed online) and in-person interviews. In this report, we refer to interview techniques or in-person, rather than using the term "hybrid."
30 31 32 33 34 35	interviews of ap individual applic person interview	report will define "hybrid" interviews as the use of a mix of virtual and in-person plicants for the same class, as determined either by the school or program and/or cant, resulting in some applicants having virtual interviews and others having in- vs. This definition of "hybrid" is consistent with definitions used by the Association edical Colleges (AAMC) and Coalition for Physician Accountability (CPA).
36 37 38	are interviewed	r programs use both virtual and in-person interviews, through which all applicants using one modality, with a subset of applicants then interviewed again via another virtual interview followed by an in-person interview) before the medical school

offers an admission or the residency program submits a match list. This method of interviewing
 will be referred to as a "two-step interview" in this report.

3

In the application process, applicants may wish to visit a school or program outside of the formal
interview after the medical school offers an admission or the residency program submits a match
list to obtain the additional information they need to select the medical school or residency that best
fits their needs. We will refer to this process as the "second look in-person visit."

8 9

BACKGROUND

10

11 As a result of the COVID-19 pandemic, many businesses and individuals shifted from face-to-face 12 communications and meetings to virtual technologies. The move was motivated by public health 13 considerations, but even now, with the pandemic much less a health concern than it had been, virtual forms of communication continue and are now considerably more entrenched in both the 14 15 business world and everyday life for many people. This large-scale, societal communications shift has occurred in medical education as well. The application, interview, and entry process into 16 undergraduate medical education (UME, or medical school) and graduate medical education 17 (GME, or residency/fellowship programs) has seen increased usage of video conferencing since 18 19 spring 2020, when the pandemic began.

20

21 Indeed, current guidance from the AAMC recommends that both medical schools¹ and

residency/fellowship programs² use virtual applicant interviews but does acknowledge that schools
 and programs may choose a specific format (i.e., either virtual or in-person interviews) based on
 their specific mission, goals, and context. The AAMC cites the following considerations when
 recommending virtual interview formats for both UME and GME:

26 27

 The financial costs associated with interviewing for medical school and residency or fellowship programs are high.

- 29 2. Most applicants prefer virtual interviews.
- 30
 3. Time spent away from school, work, or other commitments due to travel associated with
 in-person interviews is an undue burden for applicants to bear.
- Separating assessment and recruitment efforts is an important step to mitigate risk of bias in interview ratings.
 Medical schools, teaching hospitals and health systems, and the AAMC have made
 - 5. Medical schools, teaching hospitals and health systems, and the AAMC have made commitments to reduce their carbon footprints.
- 35 36

Similarly, the CPA, which comprises national organizations (including the AMA) responsible for
the oversight, education, and assessment of medical students and physicians throughout their
medical careers, has called for virtual interviews for applicants to residency/fellowship positions. A
2021 report of 34 recommendations for improving the UME to GME transition³ from the CPA's
Undergraduate Medical Education-Graduate Medical Education Review Committee (UGRC)
noted, "To ensure equity and fairness, there should be ongoing study of the impact of virtual

43 interviewing as a permanent means of interviewing for residency." In addition, the CPA stated,

44 "Hybrid interviewing (virtual combined with onsite interviewing) should be prohibited." (Note:

45 These recommendations were not updated beyond the 2021-2022 interview season.) This

46 recommendation to avoid offering both types of interviews at the same time mirrors guidance from

47 the AAMC in its document referenced above, "Interviews in UME: Where Do We Go From

48 Here?"

1 Potential benefits and disadvantages of virtual versus in-person interviews 2 3 Use of virtual interviewing in the selection of medical students and resident/fellow physicians may 4 be an efficient option for institutions and could lead to decreased costs for both applicants and 5 institutions/programs. AMA policy is supportive of efforts to mitigate barriers associated with 6 entry to and progress in medical education. 7 8 This format offers increased efficiency and lower (or nonexistent) travel costs for applicants, 9 alongside significant cost savings for schools/programs (e.g., catering and food costs), and 10 potential savings in reduced time commitment and the costs of hosting applicants. That said, schools and programs face significant scheduling and administrative overhead, even in a virtual 11 12 environment, so time savings for schools and programs may be minor. The virtual interview format 13 also offers admissions personnel and program directors the opportunity to gauge applicants' "virtual etiquette" (or lack thereof)—an important skill for future physicians to develop as 14 15 telehealth becomes more widespread. 16 17 On the negative side, virtual-only interviews eliminate "face time" for both applicants and programs to fully evaluate each other through standard social interactions (e.g., with support and 18 administrative staff). The ways in which an applicant interacts with other individuals in a live 19 20 setting can be revealing as to emotional intelligence and "bedside manner." This may be indirectly captured by scheduling breaks in the virtual interview process and other strategies to provide 21 22 opportunities for evaluation of informal interactions. 23 24 Another potential pitfall to virtual interviews is the security of the interview. Can the 25 institution/program assure that the applicant is alone and not receiving help from another individual or an off-camera electronic device? Does the applicant have notes available? What if the applicant 26 27 is recording the interview in some way? Interruptions in the internet connection, electrical failures, or technological glitches in software can also derail virtual interviews. Finally, the personal safety 28 29 of applicants may be an issue (as the institution does not know where they are located). This can be 30 important should an applicant have a medical or psychological emergency during the interview. 31 Another potential downside of virtual interviews relates to the possibility of "interview hoarding" 32 by a candidate who may be able to schedule multiple interviews within a shortened time frame and 33 34 inadvertently limit the opportunities for other applicants to obtain interviews. 35 36 Finally, more research is needed on the impact of virtual interviews on the diversity of the medical 37 workforce, which hinges largely on the diversity of medical school entrants. As noted in Council on Medical Education Report 2-I-22, "Mitigating Demographic and Socioeconomic Inequities in 38 the Residency and Fellowship Selection Process:" 39 40 41 "When considering equity, virtual interviews have both pros and cons. On the plus side, students with less means, who were not as able as their more affluent peers to travel to multiple 42 interviews, had greater access via virtual interviews. On the other hand, candidates and 43 44 programs may not attain a true sense of each other, making ranking difficult and likely 45 defaulting to familiarity and certainty, as opposed to choosing the best "fit." This may perpetuate existing bias. A secondary concern is the potential for a digital divide, with some 46 candidates lacking the technology and/or expertise with visual rhetoric to ensure a 47 professionally enhancing video image; this may also exacerbate existing inequities."4 48

Pros and cons of a "hybrid" interview format 1

2

3 The AAMC document referenced in this report includes a table describing virtual only, in-person 4 only, or hybrid interview formats with proposed steps for successfully using each modality. A key 5 concern with the hybrid interview format is that applicants interviewed through one modality may 6 be unfairly advantaged over applicants interviewed by the other modality, affecting equity and 7 fairness in the application process. For example, an applicant who can interview in-person may 8 have opportunities to directly interact with their interviewers and other faculty, is less likely to 9 encounter technical issues that may affect the quality of the interview, and may be perceived by the 10 program faculty as more interested in the program than an applicant who interviews virtually. 11 12 In certain circumstances, however, allowing hybrid interviews may not have as significant of an 13 impact on equity and fairness. For example, students who are doing away rotations at institutions where they are applying for residency are likely already interacting in-person with residency 14 15 faculty and would be available for an in-person interview during their rotation. Requiring an additional virtual interview in this instance may be superfluous and impose additional cost and time 16 17 burdens on both applicant and program. This reasoning would extend as well to students applying to a medical school or residency at the same university or teaching hospital in which they 18 19 performed a clerkship in that specialty, as they are already familiar to the faculty. More challenging 20 are those instances where students, to help solidify their own decision-making, choose to visit the school or program in-person to evaluate the institution and the local environs (e.g., cost of living, 21 22 affordability, career and educational opportunities for partners or children, etc.) where they may be 23 spending many years in training. Should these applicants be given an opportunity for an in-person 24 interview?

25

In short, the "hybrid" interview format likely presents significant difficulties for schools and 26 programs regarding fairness, equity, and avoidance of bias. In its discussion of this format in 27 "Interviews in GME: Where Do We Go From Here?" the AAMC suggests the following "steps for 28 29 success" for this modality:

- 30
- 31 32 33

1. Implement policies, procedures, and interviewer training to ensure standardization across formats and to mitigate risk of bias.

- 2. Ensure admissions/selection committees are blinded to interview format.
- 3. Inform applicants about steps taken to make the hybrid approach equitable.
- 34 35

36

4. Offer virtual recruiting activities to all applicants.

37 Inherently, these recommendations lack specificity and may be difficult to implement. For example, no guidance is provided for the first recommendation as to what policies and procedures 38 39 would mitigate the risk of bias in hybrid interviews. The second recommendation would mean that 40 any residency faculty involved in developing the program's match list, including the program 41 director, could not interact with applicants during the interview process to ensure they were blinded as to interview format. They do, however, provide a starting point for further consideration and 42 43 exploration.

- 44
- 45

Helping applicants make informed decisions: The "second look in-person visit" 46

47 While it is important that the interview/application process is equitable in determining medical

school admissions or residency program match lists, it is also important that applicants obtain the 48

49 information they need to select the medical school or residency that best fits their needs. 1 Medical schools and residencies conduct interviews to inform their selection of applicants;

2 however, applicants need opportunities to select a school or residency as well, given that they will

3 be spending years not only in training but also residing in that locality. In addition to the formal

4 school/program interview process, reviewing the school/program website, talking to colleagues and

5 classmates, and interviewing graduates are other means by which an applicant can make an

6 informed and educated decision. Applicants who interview virtually may also wish to undertake a 7 campus visit or "second look in-person visit" at a program or institution to gain a more complete

- 8 picture of their potential landing place prior to accepting an admission or submitting their match
- 9 rank list.
- 10

11 To help promote and sustain efforts at equity, it is critical for programs and institutions to ensure 12 that any format allowing for a second look in-person visit protects applicants from the perception 13 that a second look is required or confers an advantage for their application. To mitigate these risks, residency programs in fields such as neurological surgery have adopted specialty-wide guidance 14 15 supporting the idea of campus visits to allow students to visit programs, with the caveat that such programs have their rank lists submitted prior to students' visits so that students do not feel such a 16 17 visit will impact their standing with any program. Earlier this year, the National Resident Matching Program (NRMP) sought feedback regarding the potential for programs to "voluntarily lock" their 18 rank lists early to achieve this purpose⁵ and found that submitting and locking this list early in the 19 20 process may unintentionally limit the number of applicants to a program or cause programs to not thoroughly evaluate applicants to meet an earlier deadline. To explore this further, an innovations 21 22 summit to evaluate potential changes to the match process in this new climate of virtual interviews 23 will be convened by NRMP stakeholders.⁶

23 24

25 DISCUSSION

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27 The policy that served as impetus for this report calls for an online interview "option" for medical 28 school applicants in clause one and incorporating videoconferencing for residency program 29 applicants as an "adjunct" to GME interviews in clause two. In the current environment, it may be 30 more appropriate to refer to the in-person interview format as an option or adjunct to virtual 31 interviewing. As stated, the need for fairness and equity in the UME and GME interview and application process remains critical, with the overarching goal being to facilitate meaningful 32 33 interactions and informed decisions between applicants and programs/institutions. Doing so 34 requires mitigating bias in the process. Unfortunately, both in-person and virtual interviews have 35 the potential for real or perceived bias as described above. Using both methods simultaneously 36 likely exacerbates the potential for bias from both approaches.

37

As Edje, et al. state, "In its current state, the resident selection process is ambiguous and has grown more so with the recent introduction of virtual components."⁷ Undoubtedly, more information and understanding regarding this changing landscape is required, especially as it relates to unique factors including specialty, size, and location of program, duration of training, and proximity to other programs within a defined region.

43

A good opportunity for this work is the AMA's continued participation in the CPA, which brings together leading medical education, accreditation, and certification bodies responsible for the oversight, education, and assessment of medical students and physicians throughout their medical careers. While the CPA published interview guidelines from its UGRC, these have not been updated past the 2021-2022 application cycle. Current research on the virtual interview format has expanded; such research should continue and should be used to inform future actions and

50 recommendations. Another opportunity is to engage with the NRMP and its innovations summit, as

51 mentioned in this report.

The preeminent concern is to create an equitable, fair experience for all applicants, whether they 1 2 interview in-person or virtually. This need extends to institutions and programs as well.

- 3 4
- SUMMARY AND RECOMMENDATIONS

5 6 Even as the COVID-19 pandemic recedes into the background, it is likely that virtual interactions 7 are here to stay in social, business, and professional environments. Interviews for entry to medical 8 school and residency/fellowship programs will continue to reflect this trend. Virtual interviews 9 may lack the immediacy and social cues/clues provided through in-person interactions but offer a 10 host of benefits to both applicants and institutions/programs, some of which may help to mitigate bias and enhance equity. At the same time, however, virtual interviews may also introduce their 11 12 own unique set of biases and problems related to the selection process, which can affect applicants 13 and institutions/programs alike. To help address these concerns, and ensure a level playing field for all applicants, your Council agrees with the AAMC that all applicants for UME and GME should 14 15 be evaluated using the same approach, whether in-person or virtual.

16

17 Attention to concerns about equity, diversity, and belonging in this new environment is warranted; the AMA should ensure continued attention to and action on such concerns. This would include 18 working with relevant stakeholders (through the CPA, for example) to understand the real and 19 20 potential biases of these interview formats; encouraging continued research to inform best practices in medical education application processes; disseminating these best practices; and helping 21 facilitate consensus among medical schools, GME programs, and the various specialties with the 22 23 goal of achieving equity and fairness while also allowing for meaningful interaction and informed decision-making by all parties. 24 25 26

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The Council on Medical Education therefore recommends that the following recommendations be 27 adopted and the remainder of this report be filed: 28

- 29 1. That our AMA encourage interested parties to study the impact of different interview 30 formats on applicants, programs, and institutions. (Directive to Take Action) 31
- 32 2. That our AMA continue to monitor the impact of different interview formats for medical 33 school and graduate medical education programs and their effect upon equity, access, 34 monetary cost, and time burden along with the potential downstream effects upon on applicants, programs, and institutions. (New HOD Policy) 35
 - 3. That our AMA recommend that medical schools use the same interview format for all applicants to the same class to promote equity and fairness. (New HOD Policy)
- 40 4. That our AMA recommend that graduate medical education programs use the same 41 interview format for all applicants to the same program to promote equity and fairness. (New HOD Policy) 42
- 44 5. That AMA Policy D-295.303, "Support Hybrid Interview Techniques for Entry to Graduate Medical Education," be rescinded, as having been addressed through this report. 45 (Rescind HOD Policy) 46

Fiscal note: \$1,000.

APPENDIX: RELEVANT AMA POLICIES

<u>D-310.949</u>, "Medical Student Involvement and Validation of the Standardized Video Interview Implementation"

Our AMA: (1) will work with the Association of American Medical Colleges and its partners to advocate for medical students and residents to be recognized as equal stakeholders in any changes to the residency application process, including any future working groups related to the residency application process; (2) will advocate for delaying expansion of the Standardized Video Interview until data demonstrates the Association of American Medical Colleges' stated goal of predicting resident performance, and make timely recommendations regarding the efficacy and implications of the Standardized Video Interview as a mandatory residency application requirement; and (3) will, in collaboration with the Association of American Medical Colleges, study the potential implications and repercussions of expanding the Standardized Video Interview to all residency applicants. (Res. 960, I-17)

H-310.966, "Residency Interview Costs"

1. It is the policy of the AMA to pursue changes to federal legislation or regulation, specifically to the Higher Education Act, to include an allowance for residency interview costs for fourth-year medical students in the cost of attendance definition for medical education.

2. Our AMA will work with appropriate stakeholders, such as the Association of American Medical Colleges and the Accreditation Council for Graduate Medical Education, in consideration of the following strategies to address the high cost of interviewing for residency/fellowship: a) establish a method of collecting data on interviewing costs for medical students and resident physicians of all specialties for study, and b) support further study of residency/fellowship interview strategies aimed at mitigating costs associated with such interviews. (Res. 265, A-90; Reaffirmed: Sunset Report, I-00; Modified: CME Rep. 2, A-10; Appended: Res. 308, A-15)

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² Interviews in GME: Where Do We Go From Here? Association of American Medical Colleges. Available at: <u>https://www.aamc.org/about-us/mission-areas/medical-education/interviews-gme-where-do-we-go-here</u>. Accessed June 21, 2023.

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⁴ Mitigating Demographic and Socioeconomic Inequities in the Residency and Fellowship Selection Process. AMA Council on Medical Education. Available at: <u>https://councilreports.ama-assn.org/councilreports/downloadreport?uri=/councilreports/CME_2_I_22_final_annotated.pdf</u>. Accessed June 22, 2023.

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⁶ NRMP to engage constituents in a Match Innovations Summit in response to public comments on the proposed Voluntary Rank Order List (ROL) Lock functionality. National Resident Matching Program. Available at: <u>https://www.nrmp.org/about/news/2023/06/nrmp-to-engage-constituents-in-a-match-innovations-summit-in-response-to-public-comments-on-the-proposed-voluntary-rank-order-list-rol-lock-functionality/</u>. Accessed July 24, 2023.

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REPORT 4 OF THE COUNCIL ON MEDICAL EDUCATION (Interim 2023) Recognizing Specialty Certifications for Physicians (Resolution 316-I-22) (Reference Committee C)

EXECUTIVE SUMMARY

The history of board certification can be traced back to the late 19th century when the need for standardized medical education and training became apparent. In the early years of medical practice, there were no standardized requirements or guidelines for physicians to demonstrate their specialty qualifications. Medical education and training varied widely, and there was a lack of standardized curricula and evaluation methods. Certification boards were established for specialists to be able to distinguish themselves from other physicians. Society relies on and grants physicians the ability to establish and enforce standards for medical practice—that is, grants the profession collectively the privilege and obligation of self-regulation. This privilege depends on trust, and this privilege can and has been lost when the public no longer trusts professional oversight.

In 1933, the American Medical Association (AMA) established the American Board of Medical Specialties (ABMS) to bring order to the proliferation of specialty boards and address conflicts arising between specialty boards. Other entities later emerged as certification boards and have varying standards for obtaining initial board certification and maintaining continuing certification over time. AMA support of these entities is contingent with the certification program meeting accepted standards that include offering an independent, external assessment of knowledge and skills for both initial certification and recertification or continuous certification in the medical specialty. Continuing demonstration of physician competency sets the qualifications of physicians above other health professionals. Ongoing assessment and demonstration of competency help identify gaps in knowledge or skills as medicine advances, allowing physicians to address those gaps and provide safe, up-to-date, and effective care to patients. Demonstrating ongoing competency helps build and maintain public trust in the medical profession.

The AMA believes that patients deserve to have increased clarity and transparency in health care. Recognizing that there is confusion among the public as to the education, training, and skills of different health care professionals, which can lead to patients seeking and obtaining inappropriate and potentially unsafe medical care, the AMA created the "Truth in Advertising" campaign to help ensure patients know the education, training, and qualifications of their health care professionals.

The Council on Medical Education stands in support of the current AMA policy. The Council recommends encouraging continued advocacy to federal and state legislatures, federal and state regulators, physician credentialing organizations, hospitals, and other interested parties to define physician board certification as the medical profession establishing specialty-specific standards for knowledge and skills, using an independent assessment process to determine the acquisition of knowledge and skills for initial certification and recertification. The Council recommends reaffirmation of Policy H-275.926, "Medical Specialty Board Certification Standards."

REPORT OF THE COUNCIL ON MEDICAL EDUCATION

CME Report 4-I-23

Subject: Recognizing Specialty Certifications for Physicians (Resolution 316-I-22)

Presented by: Cynthia Jumper, MD, Chair

Referred to: Reference Committee C

1 Resolution 316-I-22, Recognizing Specialty Certifications for Physicians was authored by the 2 Congress of Neurological Surgeons and American Association of Neurological Surgeons and 3 submitted to the 2022 Interim Meeting of the House of Delegates (HOD). The second resolve reads 4 as follows: 5 6 RESOLVED, That our American Medical Association advocate for federal and state 7 legislatures, federal and state regulators, physician credentialing organizations, hospitals, 8 and other health care stakeholders and the public to define physician board certification as 9 establishing specialty-specific standards for knowledge and skills, using an independent 10 assessment process to determine the acquisition of knowledge and skills for initial 11 certification and recertification. (Directive to Take Action). 12 13 The second resolve was referred by the HOD for a report back; this report is in response to the 14 referral. 15 16 Background 17 18 The need for standardized certification 19 20 The history of board certification can be traced back to the late 19th century when the need for 21 standardized medical education and training became apparent. In the early years of medical 22 practice, there were no standardized requirements or guidelines for physicians to demonstrate their 23 specialty qualifications. The first board was the American Board of Ophthalmology, which was 24 incorporated on May 3, 1917, to allow ophthalmologists to distinguish themselves from other 25 physicians as eye specialists. Other specialties also formed their own boards leading the AMA to 26 establish the American Board of Medical Specialties (ABMS) in 1933 to bring order to the 27 proliferation of specialty boards and address conflicts arising between specialty boards. 28 Additionally, other entities were established to provide board certification including, but not 29 limited to, the American Osteopathic Association Bureau of Osteopathic Specialists, the National 30 Board of Physicians and Surgeons, the American Board of Physician Specialties, the American 31 Board of Cosmetic Surgery, and the American Board of Facial Plastic and Reconstructive Surgery. 32 33 Medical education and training varied widely, and there was a lack of standardized curricula and 34 evaluation methods. Society relies on and grants physicians the ability to establish and enforce 35 standards for medical practice; that is, grants the profession collectively the privilege and

1 obligation of self-regulation. This privilege depends on trust, and this privilege can and has been

2 lost when the public no longer trusts professional oversight.¹ Thus, certification programs were

3 established to help the public select a physician to meet their needs, as an indicator that a physician

has been determined by their peers to be competent in a chosen specialty, and as a testament to the
 mastery that the physician has shown in their respective field of medicine. Board certification

6 serves as an independent evaluation of a physician's or specialist's knowledge and skills to practice

7 safely and effectively in a specialty.

8

9 As part of its efforts, the Council on Medical Education (Council) recognized the importance of 10 assessing physicians' competency after completing their formal education and the need for 11 standardized certification in medical specialties. Several factors were influential in the 12 development of standardized certification in medical specialties, including variation in medical 13 education, calls for professional regulation to ensure competency and accountability of physicians, 14 rapid advancement of medical knowledge, desire for expertise and specialization, and 15 standardization and quality assurance.

16

17 The establishment of the American Board of Medical Specialties

18

19 These developments led to the AMA establishing the ABMS in 1933 to ensure that physicians met 20 certain standards of knowledge and skill in their respective fields. The founding members of 21 ABMS were the American Board of Dermatology, the American Board of Obstetrics and 22 Gynecology, the American Board of Ophthalmology, and the American Board of Otolaryngology -23 Head and Neck Surgery.² Member boards are established by their respective specialties and are 24 physician-led, non-profit, independent evaluation organizations whose accountability is both to the 25 profession and to the public. Members of the governing bodies include representatives from among 26 the national specialty organizations in related fields. Now an independent organization, ABMS is 27 governed by a Board of Directors, which includes representation from each of the ABMS Member 28 Boards and members of the public. These individuals are working and retired physicians and 29 professionals from across the country who have a broad range of experience in patient care, health 30 policy, business, and community service. The Board of Directors is organized so that a significant 31 portion of its activities are conducted by its committees, each of which operates under a written 32 charter. All committees report to the Board of Directors, and all significant findings of a committee 33 are presented to the Board of Directors for review, discussion, and approval. Additionally, the 34 Board of Directors oversees the activities of the ABMS management team. The governance of 35 ABMS is an essential component of the U.S. medical profession's system of collective self-36 regulation.

30 37

38 Member boards certify physicians in their primary specialty and subspecialty areas and encourage 39 the professional development of those board-certified physicians throughout their career. This is 40 accomplished through a comprehensive process involving educational requirements, professional 41 peer evaluation, examination, and professional development. Member boards can also revoke 42 certifications when an individual breaches them. There are currently 24 certifying boards or 43 Member Boards of ABMS. In 2022, ABMS published descriptions of all the medical specialties 44 where certification is offered by an ABMS Member Board in the ABMS Guide to Medical 45 Specialties. The ABMS certification process provides an independent evaluation of a physician's

46 or specialist's knowledge and skills to practice safely and effectively in a speciality and serves as a

47 trusted credential patients can rely upon when selecting a physician for their needs.

1 ABMS/ACGME Core Competencies

2 3

To evaluate a physician's knowledge and skills, the ABMS and Accreditation Council for Graduate

4 Medical Education (ACGME) co-developed six core competencies integral to the delivery of high-

5 quality patient care. These competencies are the basis of the milestones physicians and specialists

6 must meet during training and are also the basis for continuing certification assessment. The table

7 below outlines the six core competencies.

PRACTICE-BASED LEARNING & IMPROVEMENT	Show ability to investigate and evaluate patient care practices, appraise and assimilate scientific evidence, and improve practice.
PATIENT CARE & PROCEDURAL SKILLS	Provide care that is compassionate, appropriate, and effective for the treatment of health problems and to promote health.
SYSTEMS-BASED PRACTICE	Demonstrate awareness of and responsibility to systems of health care. Be able to call on system resources to provide optimal care.
MEDICAL KNOWLEDGE	Demonstrate knowledge about established and evolving biomedical, clinical, and cognate sciences and their application in patient care.
INTERPERSONAL & COMMUNICATION SKILLS	Demonstrate skills that result in effective information exchange and teaming with patients, their families, and professional associates.
PROFESSIONALISM	Demonstrate a commitment to carrying out professional responsibilities, adherence to ethical principles, and sensitivity to diverse patient populations.

Table 1. ABMS/ACGME Core Competencies

8 Each ABMS Member Board's continuing certification program is developed by practicing

9 physicians and specialists according to the standards set through ABMS. Activities and

10 requirements must be met in the following four main components: professionalism, lifelong

11 learning, assessment, and improvement.

12

13 Governance of ABMS Member Boards

14

15 The governance process used by the Member Boards of the ABMS involves a combination of self-16 regulation and collaboration within the framework established by the ABMS. While each 17 individual specialty board operates independently, they adhere to certain common principles and 18 guidelines set forth by the ABMS. The ABMS establishes general standards and requirements that 19 Member Boards must meet to ensure consistency and quality across specialties. These standards include criteria for education, training, examinations, and ongoing professional development. The 20 21 Member Boards are responsible for designing and implementing the certification process for their 22 respective specialties. This process typically involves a combination of educational qualifications, 23 completion of an accredited training program, passing written and/or oral examinations, and 24 meeting specific practice experience criteria. The ABMS promotes the concept of lifelong learning 25 and ongoing professional development through continuing board certification (CBC) programs. 26 Member Boards develop and administer their own CBC programs, which often include 27 requirements such as participation in continuing medical education (CME) activities, self-28 assessment modules, practice improvement activities, and periodic assessments. While each 29 specialty board operates independently, collaboration and standardization are fostered among the 30 Member Boards. The ABMS provides a forum for sharing best practices, collaborating on research 31 and development, and ensuring consistency in certification standards and processes across 32 specialties. The governance process emphasizes continuous improvement and adaptation to 33 changes in medical knowledge, technology, and health care delivery. Member Boards regularly

- review and update their certification and CBC processes to align with evolving standards and
 practices.
- 3
- ABMS and Board Eligibility
- 4 5

6 The ABMS defines board eligibility as the period of time between when a physician completes an 7 ACGME-accredited residency program and when initial certification in a specialty or subspecialty 8 is achieved. The ABMS Board Eligibility Policy for Specialty Certification and the ABMS 9 Eligibility Policy for Subspecialty Certification enable Member Boards to set parameters for how 10 candidates can use the term "board eligible" to signal their preparations for certification while at the same time closing off the potential for abuse through using the term indefinitely. The ability to 11 12 become board certified by an ABMS Member Board is directly related to when the candidate completed an ACGME-accredited residency or fellowship program. A candidate's eligibility for 13 14 board certification (board eligible period) expires on a date determined by the ABMS Member 15 Board. For initial certification in a specialty and subspecialty, that date must be no more than seven years following the successful completion of accredited training. In addition, individual Member 16 17 Board requirements must be met, including time in practice required (if any) for admissibility to 18 the qualifying or certifying examination.³

- 19
- 20
- 21

22 The Bureau of Osteopathic Specialists (BOS) is the supervisory body for the approved specialty 23 certifying boards of the American Osteopathic Association (AOA) and is dedicated to establishing 24 and maintaining high standards for certification of osteopathic and non-osteopathic physicians. The 25 BOS ensures that all physicians it certifies demonstrate expertise and competence in their 26 respective areas of specialization. The BOS serves as the certifying body for 29 primary medical 27 specialties and 77 medical subspecialties. The BOS monitors the processes for all certifications, 28 including primary certification, continuous certification, and certificates of added qualification; 29 provides a mechanism to evaluate the validity and reliability of all certification examinations 30 conducted by AOA specialty certifying boards; assesses examination scores and pass rates; and 31 ensures notification of appropriate examination information to the

ACGME. The BOS also provides pass rates as well as individual physician examination results (pass/fail) to physicians' training programs.

AOA-BOS, Certification Process, and Board Eligibility

34

35 The BOS defines board eligibility status as "the time frame between a physician's completion of a 36 residency or fellowship training program in a specialty or subspecialty and when the physician 37 achieves initial certification in that specialty or subspecialty or when the physician's board 38 eligibility status expires. The BOS certification examination process includes steps for initial entry, 39 re-entry, and final entry. The re-entry process provides a pathway to certification for candidates 40 who did not achieve board certification through the initial process and the final entry process is for 41 candidates who did not achieve board certification through the re-entry process. To qualify for 42 initial primary certification from the AOA through a specialty certifying board, the applicant must 43 first meet one of five eligibility requirements and then meet additional requirements related to 44 licensure, code of ethics, training, examinations, and clinical practice. Board eligibility status 45 commences upon the physician's completion of a residency or fellowship training program in a 46 specialty or subspecialty. Board eligibility status terminates when the physician achieves initial 47 certification in that specialty or subspecialty or on December 31st of the following sixth (6th) 48 year." Board certification issued by the AOA provides assurance to the public that a physician has 49 demonstrated high levels of clinical competence and is an indication of excellence. Certification is 50 issued upon successful completion of an AOA or ACGME accredited training program and by 51 passing the associated examination(s) administered by an AOA specialty certifying board.

1 2	Other board certification entities
3 4 5 6	In addition to ABMS and AOA-BOS, there are several other entities that provide initial and continuing board certification. These entities have varying standards for obtaining initial board certification and maintaining continuing certification over time. These entities include:
7 8 9 10 11 12 13 14 15	 American Association of Neuromuscular & Electrodiagnostic Medicine (AANEM) American Board of Cosmetic Surgery (ABCS) American Board of Facial Plastic and Reconstructive Surgery (ABFPRS) American Board of Oral & Maxillofacial Surgery (ABOMS) American Board of Physician Specialties (ABPS) National Board of Physicians and Surgeons (NBPAS) United Council for Neurologic Subspecialties (UCNS)
16	American Association of Neuromuscular & Electrodiagnostic Medicine
17 18 19 20 21 22 23	In 1987, the AANEM established the American Board of Electrodiagnostic Medicine (ABEM), now an independent credentialing organization in electrodiagnostic medicine. The maintenance of certification program for physicians was added in 1994 to assure that the ABEM followed the requirements of the ABMS. Initial certification for ABEM involves a process where candidates are evaluated in the core competencies. Candidates for the ABEM Initial Examination must meet the following requirements: ⁴
24 25 26 27 28 29 30 31 32 33 34 35	 Board certified through American Board of Psychiatry and Neurology, American Board of Physical Medicine and Rehabilitation, American Osteopathic Board of Neurology and Psychiatry, or American Osteopathic Board of Physical Medicine and Rehabilitation (or a Canadian equivalent) Six or more months of electrodiagnostic (EDX) training during a residency and/or fellowship program Completed 200 EDX studies during training One or more years of independent experience Completed 200 EDX studies during independent experience Complete and pass the annual online CoreComp questions to maintain continuous certification
36 37 38 39 40 41 42	 To maintain one's Continuous Certification with ABEM, one must: Attest to possess an active, unrestricted license to practice medicine Attest to possess an active primary board certification in either neurology or physical medicine and rehabilitation Complete 150 CME credits within one's 10-year cycle Pay an annual administrative fee to gain access to the online CoreComp questions. Complete and pass the annual online CoreComp questions
43 44	American Board of Cosmetic Surgery
45 46 47 48 49 50	 The ABCS requires all interested surgeons complete an ACGME or AOA residency program in a related specialty: General surgery Plastic surgery Neurological surgery

1	Obstetrics and gynecology						
2	Orthopedic surgery						
3	Otolaryngology						
4	Thoracic surgery						
5	• Urology						
6 7	American Board of Oral and Maxillofacial Surgery (ABOMS) with MD degree						
8	Candidate surgeons must also complete an American Academy of Cosmetic Surgery certified						
9	fellowship in cometic surgery and pass both written and oral examinations. With all specialties						
10 11	except plastic surgery, the candidate surgeon must also be board certified in one or more of the aforementioned specialties by a board recognized by the ABMS, the AOA, the ABOMS, or the						
12 13	Royal College of Physicians and Surgeons of Canada (RCPSC)						
14	To maintain continuous certification, applicants for ABCS must also pass the ABCS Annual						
15	Certifying Examination, which consists of both an oral and written component that is prepared and						
16 17	psychometrically evaluated by the National Board of Osteopathic Medical Examiners (NBOME) ⁵ .						
18 19	American Board of Facial Plastic and Reconstructive Surgery						
20	The ABFPRS was established in 1986 to improve the quality of medical and surgical treatment						
21	available to the public through the establishment of a mechanism for the education, qualification,						
22	training, review, and certification of surgeons specializing in facial plastic and reconstructive						
23	surgery. Candidates for the ABFPRS initial certification must: ⁶						
24							
25	• Have completed a residency program approved by the ACGME or the RCPSC in one of						
26	the two medical specialties containing identifiable training in facial plastic and						
27	reconstructive surgery: otolaryngology/head-and-neck surgery or plastic surgery						
28	• Have earned prior certification by the American Board of Otolaryngology, the American						
29	Board of Plastic Surgery or the RCPSC in otolaryngology/head-and-neck surgery or plastic						
30	surgery						
31	• Have been in practice a minimum of two years						
32	• Have 100 operative reports accepted by a peer-review committee						
33	• Successfully pass an 8-hour written and oral examination						
34	Operate in an accredited facility						
35	• Hold the appropriate licensure and adhere to the ABFPRS Code of Ethics						
36	• Complete the FACE forward [®] online longitudinal assessments annually to maintain						
37	certification						
38							
39	American Board of Oral & Maxillofacial Surgery						
40							
41	Board Certification by the ABOMS requires successful completion of the Qualifying and Oral						
42	Certifying Applications and Examinations. Once certified by ABOMS, candidates must participate						
43	in the Certification Maintenance process. For initial certification, a candidate must successfully						
44 45	complete both the qualifying examination and the oral certifying examination. The ABOMS also						
45	allows internationally trained applicants an opportunity to take the qualifying exam by meeting						
46	different requirements that hold the same caliber as the application for individuals taking the						
47 48	examination for the first time. Candidates have three consecutive years following successful						
48 40	completion of the qualifying examination to take and pass the oral certifying examination.						
49 50	Candidates who successfully complete these examinations become diplomates that have time-						
50	limited certifications. To maintain one's status as an ABOMS diplomate, one must complete the						

1 components of certification maintenance in four areas: professional standing, lifelong learning,

- 2 cognitive expertise, and performance in practice. Certification Maintenance is a continuous process
- of learning, self-assessment, and testing that proceeds over a 10-year period.⁷
- 3 4
- American Board of Physician Specialties
- 5 6

7 ABPS is the official multi-specialty board certifying body of the American Association of 8 Physician Specialists, Inc. ABPS assists the certifying bodies by guiding the planning, 9 development, and psychometric evaluation of assessment procedures designed to measure 10 professional competency. Eligibility requirements and examinations of the boards of certification are developed based on a substantial review and analysis of the current state of clinical knowledge 11 12 in the field of a particular specialty, as reflected in medical literature and the patient-care setting. 13 Candidates can apply for either certification or recertification and ABPS verifies credentials for 14 both certification and recertification applicants using various sources including, but not limited to, 15 the Federation of State Medical Boards Credentials Verification service and the American Medical Association Physicians Profiling services. ABPS offers two exam processes: one for specialties 16 17 such as anesthesiology, emergency medicine, and orthopedic surgery that require two steps 18 (written/computer-based and oral exams) and one for specialties such as dermatology, family 19 medicine, and internal medicine that are a single-level (written/computer-based exam).⁸ 20 21 National Board of Physicians and Surgeons 22 23 The NBPAS was established in 2015 and is a non-profit, physician-led organization that provides 24 an alternative pathway for continuous certification from ABMS or AOA in all the broadly 25 recognized areas of specialty medical practice. The NBPAS does not provide initial board

26 certification; it is a pathway for continuous certification after completing the initial board

27 certification from an ABMS or AOA member board. NBPAS performs primary source verification

- of physician education and training as required by the National Committee for Quality Assurance,
 Utilization Review Accreditation Commission, The Joint Commission, and Det Norske Veritas,
 Inc. accreditation standards. The NBPAS requires all physicians to meet the following criteria to be
- 31 eligible for certification:
- 32 33

34

35

36

- Previous certification through an ABMS/AOA Member Board
- An active, valid, unrestricted license to practice medicine in at least one U.S. state or territory
- Submission of continuing medical education credits
- Active privileges to practice that specialty in at least one U.S. hospital or outpatient facility
 licensed by a nationally recognized credentialing organization with deeming authority from
 Centers for Medicare & Medicaid Services
- 40 Medical staff appointment/membership
- 41
- While the NBPAS indicates it reserves the right to deny certification to any individual believed by
 the board to lack sufficient qualifications, it also expresses on its website that certification by
 NBPAS is a measure of training, experience, and life-long learning and does not guarantee
 competence or any specific medical outcomes.⁹
- 45
- 47 Existing AMA policy conflicts with support for NBPAS because the board does not offer initial
- 48 certification. Specifically, AMA Policy H-275.926, "Medical Specialty Board Certification
- 49 Standards" states Our AMA (1) Opposes any action, regardless of intent, that appears likely to
- 50 confuse the public about the unique credentials of American Board of Medical Specialties (ABMS)

1 or American Osteopathic Association Bureau of Osteopathic Specialists (AOA-BOS) board 2 certified physicians in any medical specialty, or take advantage of the prestige of any medical 3 specialty for purposes contrary to the public good and safety. (3) Continues to work with other 4 medical organizations to educate the profession and the public about the ABMS and AOA-BOS 5 board certification process. It is AMA policy that when the equivalency of board certification must 6 be determined, the certification program must first meet accepted standards for certification that 7 include both a) a process for defining specialty-specific standards for knowledge and skills and b) 8 offer an independent, external assessment of knowledge and skills for both initial certification and 9 recertification or continuous certification in the medical specialty. In addition, accepted standards, 10 such as those adopted by state medical boards or the Essentials for Approval of Examining Boards in Medical Specialties, will be utilized for that determination. (4) Opposes discrimination against 11 12 physicians based solely on lack of ABMS or equivalent AOA-BOS board certification, or where 13 board certification is one of the criteria considered for purposes of measuring quality of care, 14 determining eligibility to contract with managed care entities, eligibility to receive hospital staff or 15 other clinical privileges, ascertaining competence to practice medicine, or for other purposes. Our AMA also opposes discrimination that may occur against physicians involved in the board 16 17 certification process, including those who are in a clinical practice period for the specified 18 minimum period of time that must be completed prior to taking the board certifying examination. 19 20 United Council for Neurologic Subspecialties 21 22 UCNS certification has been the recognized certification for emerging neurologic subspecialties 23 since 2003. Requirements for eligibility for UCNS initial certification include¹⁰: 24 25 Applicants must be certified by an ABMS certifying board or possess equivalent • 26 certification by the RCPSC or the AOA. 27 Applicants must hold a current, active, valid, unrestricted, and unqualified license to 28 practice medicine in at least one jurisdiction in the United States, its territories, or Canada, and in each jurisdiction in which they practice. 29 30 Applicants must complete one of four eligibility pathways. The pathways are: • 31 1. UCNS-accredited fellowship 32 2. Practice track 33 3. Academic appointment at a UCNS-accredited fellowship 34 4. Internationally trained faculty at UCNS-accredited training programs 35 Applicants must provide documentation of a 36-month* period of time in which the • applicant has spent a minimum of 25% of their time in the practice of their specialty. 36 37 Applicants for continuous certification must complete and pass annual online assessments. • 38 39 Below is a table that provides a comparative overview of these entities based on current AMA

40 policy.

Medical Specialty Board Certification	Credentialing Organizations								
Standards <u>H-275.926 (3)</u>	ABMS	AOA- BOS	AANEM	ABCS ⁱ	ABFPRS ⁱⁱ	ABOMS	ABPS ⁱⁱⁱ	NBPAS ^{iv}	UCNS
Certification programs must include a process for defining specialty- specific standards for knowledge and skills	x	Х	x	Х	x	х	Х	x	Х
Certification programs must offer an independent, external assessment of knowledge and skills for initial certification in the medical specialty	x	х	x	x	x	x	x		х
Certification programs must offer an independent, external assessment of knowledge and skills for recertification or continuous certification in the medical specialty	х	Х	x	Х	x	Х	Х		х

Table 1. Comparison of Credentialing Organizations

^WWith all specialties except plastic surgery, must also be board certified in one or more of these specialties, by a board recognized by the ABMS, AOA, ABOMS, or the RCPSC.

ⁱⁱMust have earned prior certification by the American Board of Otolaryngology, the American Board of Plastic Surgery, or the RCPSC in otolaryngology/head-and-neck surgery or plastic surgery.

ⁱⁱⁱMust be currently board certified through the ABMS or AOA to be eligible for recertification.

^{iv} Must hold a previous certification through an ABMS or AOA member board in the same specialty.

1 AMA's Truth in Advertising Campaign

2 3

The AMA believes that patients deserve to have increased clarity and transparency in health care.

4 There is no place for confusing or misleading health care advertising that has the potential to put

5 patient safety at risk. Recognizing that there is confusion among the public as to the education,

6 training, and skills of different health care professionals, which can lead to patients seeking and

7 obtaining inappropriate and potentially unsafe medical care, the AMA created the "Truth in

8 Advertising" campaign to help ensure patients know the education, training, and qualifications of

9 their health care professionals. The campaign does not increase or limit anyone's scope of practice.

10 Instead, the campaign increases the transparency of health care professionals' qualifications for

patients, so that patients can clearly see and make informed decisions about who provides their care.

13

14 The campaign includes a model bill created by the AMA that states can use to advocate for health 15 care professional transparency. The model bill features two main components: (1) prohibition of 1 deceptive or misleading advertisements and requiring all health care practitioners to indicate their

2 license in any advertisements and (2) requirement that all health care practitioners wear a name

- 3 badge during all patient encounters that includes, among other information, the health care
- 4 practitioner's license. Presently the "Truth in Advertising" campaign does not acknowledge that
- 5 there are non-ACGME and non-AOA fellowships that should not be excluded (e.g., ABPS). The
- model bill also includes an optional drafting note on board certification. This item is optional
 because it is not AMA policy. The optional drafting note language outlines parameters physicia
- because it is not AMA policy. The optional drafting note language outlines parameters physicians
 must meet to be able to claim they are "board certified" in any advertisements and states as follows:
- 9
- 10 Drafting Note Re: Board Certification—To provide further guidance on an additional type of
- requirement related to MD or DO board certification, this drafting note provides the following sample.
- A medical doctor or doctor of osteopathic medicine may not hold oneself out to the public in any manner as being certified by a public or private board including but not limited to a multidisciplinary board or "board certified," unless all of the following criteria are satisfied:
- 16 (a) The advertisement states the full name of the certifying board.
- 17 (b) The board either:
- Is a member board of the American Board of Medical Specialties (ABMS) or the American
 Osteopathic Association (AOA); or
- 20

Is a non-ABMS or non-AOA board that requires as prerequisites for issuing certification:
 (i) successful completion of a postgraduate training program approved by the Accreditation
 Council for Graduate Medical Education (ACGME) or the AOA that provides complete
 training in the specialty or subspecialty certified by the non-ABMS or non-AOA board;
 (ii) certification by an ABMS or AOA board covering that training field that provides complete
 ACGME or AOA-accredited training in the specialty or subspecialty certified by the non-

- 27 ABMS or non-AOA board; and
- (iii) successful passage of examination in the specialty or subspecialty certified by the non ABMS or non-AOA board.

31 Discussion

32

33 Continuing demonstration of physician competency sets the qualifications of physicians above 34 other health professionals. Ongoing assessment and demonstration of competency help identify 35 gaps in knowledge or skills as medicine advances, allowing physicians to address those gaps and 36 provide safe, up-to-date, and effective care to patients. Demonstrating ongoing competency helps 37 build and maintain public trust in the medical profession. Patients and the broader community have 38 confidence in physicians who actively engage in professional development and demonstrate their 39 commitment to providing high-quality care. Physicians have a professional responsibility to 40 continuously improve and maintain their competence. By engaging in ongoing assessment and self-41 reflection, physicians demonstrate accountability for their own practice and commitment to 42 meeting the highest standards of patient care. The field of medicine is constantly evolving, with 43 new research, technologies, and treatment options emerging regularly. Continuing education and 44 assessment help physicians stay up to date with the latest evidence-based practices and guidelines, 45 ensuring that patients receive the most current and effective treatments. While there are different 46 ways to achieve continuing board certification, it is debatable whether they produce the same

- 47 outcomes for patients.
- 48

49 The ABMS has established principles for determining physician competency. These principles

50 guide the certification and continuation of certification processes for medical specialties. The key

51 principles are evidence-based standards, ongoing assessment, lifelong learning, specialty-specific

1 criteria, transparency and fairness, quality improvement, and collaboration. Other entities also 2 require ongoing assessment of knowledge and skills and should not be discriminated against for 3 purposes of measuring quality of care, determining eligibility to contract with managed care 4 entities, eligibility to receive hospital staff or other clinical privileges, ascertaining competence to 5 practice medicine, or for other purposes. 6 7 The resolution directly impacts the optional drafting note on board certification in the AMA's Truth 8 in Advertising Campaign. Broadly speaking, the campaign addresses transparency in the level of training, education, and licensing of health care professionals to ensure patients know who is 9 10 providing their care [and whether they are sufficiently qualified to perform a given procedure or treat a particular disease or condition]. The optional drafting note on board certification specifically 11 12 addresses whether a physician can advertise as board certified and has been revised multiple times 13 since it was originally added in 2011. More than 25 states have enacted the advertising language 14 and/or name badge language of our Truth in Advertising bill, while three states have enacted 15 language related to board certification and two states have enacted language like the board certification optional drafting note in AMA's model bill. There is not consensus regarding the 16 17 definition of "board certification" and therefore the future of the optional drafting note in the Truth 18 in Advertising campaign will need to be determined by the House of Delegates. 19 20 Summary and Recommendation 21 22 The Council on Medical Education therefore recommends that the following resolve be adopted in 23 lieu of Resolution 304-A-22 and the remainder of this report be filed. 24 25 That our American Medical Association (AMA): 26 27 1. Encourage continued advocacy to federal and state legislatures, federal and state 28 regulators, physician credentialing organizations, hospitals, and other interested parties 29 to define physician board certification as the medical profession establishing specialty-30 specific standards for knowledge and skills, using an independent assessment process 31 to determine the acquisition of knowledge and skills for initial certification and 32 recertification. (Directive to Take Action) 33 34 2. Reaffirm the following policy: 35 36 H-275.926, "Medical Specialty Board Certification Standards" •

Fiscal note: \$1000

1 APPENDIX: RELEVANT AMA POLICIES 2

- 3 Medical Specialty Board Certification Standards H-275.926
- 4 1. Our AMA:
- 5 (1) Opposes any action, regardless of intent, that appears likely to confuse the public about the
- 6 unique credentials of American Board of Medical Specialties (ABMS) or American Osteopathic
- 7 Association Bureau of Osteopathic Specialists (AOA-BOS) board certified physicians in any
- 8 medical specialty, or take advantage of the prestige of any medical specialty for purposes contrary
- 9 to the public good and safety.
- 10 (2) Opposes any action, regardless of intent, by organizations providing board certification for non-
- 11 physicians that appears likely to confuse the public about the unique credentials of medical
- 12 specialty board certification or take advantage of the prestige of medical specialty board
- 13 certification for purposes contrary to the public good and safety.
- 14 (3) Continues to work with other medical organizations to educate the profession and the public
- about the ABMS and AOA-BOS board certification process. It is AMA policy that when the
- 16 equivalency of board certification must be determined, the certification program must first meet
- 17 accepted standards for certification that include both a) a process for defining specialty-specific
- 18 standards for knowledge and skills and b) offer an independent, external assessment of knowledge
- and skills for both initial certification and recertification or continuous certification in the medical
- 20 specialty. In addition, accepted standards, such as those adopted by state medical boards or the 21 Essentials for Approval of Examining Boards in Medical Specialties, will be utilized for that
- Essentials for Approval of Examining Boards in Medical Specialties, will be utilized for thatdetermination.
- 23 (4) Opposes discrimination against physicians based solely on lack of ABMS or equivalent AOA-
- 24 BOS board certification, or where board certification is one of the criteria considered for purposes
- 25 of measuring quality of care, determining eligibility to contract with managed care entities,
- 26 eligibility to receive hospital staff or other clinical privileges, ascertaining competence to practice
- 27 medicine, or for other purposes. Our AMA also opposes discrimination that may occur against
- 28 physicians involved in the board certification process, including those who are in a clinical practice 29 period for the specified minimum period of time that must be completed prior to taking the board
- 29 period for the specified minimum period of time that must be completed prior to taking the board 30 certifying examination.
- 31 (5) Advocates for nomenclature to better distinguish those physicians who are in the board
- 32 certification pathway from those who are not.
- 33 (6) Encourages member boards of the ABMS to adopt measures aimed at mitigating the financial
- 34 burden on residents related to specialty board fees and fee procedures, including shorter
- 35 preregistration periods, lower fees and easier payment terms.
- 36
- 37 Continuing Board Certification D-275.954
- 38 Our AMA will:
- 39 1. Continue to monitor the evolution of Continuing Board Certification (CBC), continue its active
- 40 engagement in discussions regarding their implementation, encourage specialty boards to
- 41 investigate and/or establish alternative approaches for CBC, and prepare a report regarding the
- 42 CBC process at the request of the House of Delegates or when deemed necessary by the Council on
- 43 Medical Education.
- 44 2. Continue to review, through its Council on Medical Education, published literature and
- 45 emerging data as part of the Council's ongoing efforts to critically review CBC issues.
- 46 3. Continue to monitor the progress by the American Board of Medical Specialties (ABMS) and its
- 47 member boards on implementation of CBC, and encourage the ABMS to report its research
- 48 findings on the issues surrounding certification and CBC on a periodic basis.
- 49 4. Encourage the ABMS and its member boards to continue to explore other ways to measure the
- 50 ability of physicians to access and apply knowledge to care for patients, and to continue to examine
- 51 the evidence supporting the value of specialty board certification and CBC.

1 5. Work with the ABMS to streamline and improve the Cognitive Expertise (Part III) component of

- 2 CBC, including the exploration of alternative formats, in ways that effectively evaluate acquisition
- 3 of new knowledge while reducing or eliminating the burden of a high-stakes examination.
- 4 6. Work with interested parties to ensure that CBC uses more than one pathway to assess accurately
- 5 the competence of practicing physicians, to monitor for exam relevance and to ensure that CBC
- does not lead to unintended economic hardship such as hospital de-credentialing of practicing
 physicians.
- 8 7. Recommend that the ABMS not introduce additional assessment modalities that have not been
- 9 validated to show improvement in physician performance and/or patient safety.
- 10 8. Work with the ABMS to eliminate practice performance assessment modules, as currently
- 11 written, from CBC requirements.
- 12 9. Encourage the ABMS to ensure that all ABMS member boards provide full transparency related
- 13 to the costs of preparing, administering, scoring and reporting CBC and certifying examinations.
- 14 10. Encourage the ABMS to ensure that CBC and certifying examinations do not result in
- substantial financial gain to ABMS member boards, and advocate that the ABMS develop fiduciary
 standards for its member boards that are consistent with this principle.
- 17 11. Work with the ABMS to lessen the burden of CBC on physicians with multiple board
- certifications, particularly to ensure that CBC is specifically relevant to the physician's currentpractice.
- 20 12. Work with key stakeholders to (a) support ongoing ABMS member board efforts to allow
- 21 multiple and diverse physician educational and quality improvement activities to qualify for CBC;
- 22 (b) support ABMS member board activities in facilitating the use of CBC quality improvement
- 23 activities to count for other accountability requirements or programs, such as pay for
- 24 quality/performance or PQRS reimbursement; (c) encourage ABMS member boards to enhance the
- 25 consistency of quality improvement programs across all boards; and (d) work with specialty
- societies and ABMS member boards to develop tools and services that help physicians meet CBC
 requirements.
- 13. Work with the ABMS and its member boards to collect data on why physicians choose tomaintain or discontinue their board certification.
- 30 14. Work with the ABMS to study whether CBC is an important factor in a physician's decision to31 retire and to determine its impact on the US physician workforce.
- 15. Encourage the ABMS to use data from CBC to track whether physicians are maintaining
 certification and share this data with the AMA.
- 34 16. Encourage AMA members to be proactive in shaping CBC by seeking leadership positions on
- 35 the ABMS member boards, American Osteopathic Association (AOA) specialty certifying boards,
- and CBC Committees.
- 37 17. Continue to monitor the actions of professional societies regarding recommendations for38 modification of CBC.
- 39 18. Encourage medical specialty societies 'leadership to work with the ABMS, and its member
- 40 boards, to identify those specialty organizations that have developed an appropriate and relevant 41 CBC process for its members.
- 42 19. Continue to work with the ABMS to ensure that physicians are clearly informed of the CBC
- 43 requirements for their specific board and the timelines for accomplishing those requirements.
- 44 20. Encourage the ABMS and its member boards to develop a system to actively alert physicians of
- 45 the due dates of the multi-stage requirements of continuous professional development and
- 46 performance in practice, thereby assisting them with maintaining their board certification.
- 47 21. Recommend to the ABMS that all physician members of those boards governing the CBC
- 48 process be required to participate in CBC.
- 49 22. Continue to participate in the Coalition for Physician Accountability, formerly known as the
- 50 National Alliance for Physician Competence forums.

1 23. Encourage the PCPI Foundation, the ABMS, and the Council of Medical Specialty Societies to

2 work together toward utilizing Consortium performance measures in Part IV of CBC.

3 24. Continue to assist physicians in practice performance improvement.

4 25. Encourage all specialty societies to grant certified CME credit for activities that they offer to

5 fulfill requirements of their respective specialty board's CBC and associated processes.

6 26. Support the American College of Physicians as well as other professional societies in their

7 efforts to work with the American Board of Internal Medicine (ABIM) to improve the CBC

- 8 program.
- 9 27. Oppose those maintenance of certification programs administered by the specialty boards of the

10 ABMS, or of any other similar physician certifying organization, which do not appropriately

adhere to the principles codified as AMA Policy on Continuing Board Certification. 11

12 28. Ask the ABMS to encourage its member boards to review their maintenance of certification

13 policies regarding the requirements for maintaining underlying primary or initial specialty board

14 certification in addition to subspecialty board certification, if they have not yet done so, to allow

physicians the option to focus on continuing board certification activities relevant to their practice. 15

16 29. Call for the immediate end of any mandatory, secured recertifying examination by the ABMS

17 or other certifying organizations as part of the recertification process for all those specialties that 18

still require a secure, high-stakes recertification examination.

19 30. Support a recertification process based on high quality, appropriate Continuing Medical

20 Education (CME) material directed by the AMA recognized specialty societies covering the

21 physician's practice area, in cooperation with other willing stakeholders, that would be completed

22 on a regular basis as determined by the individual medical specialty, to ensure lifelong learning.

- 23 31. Continue to work with the ABMS to encourage the development by and the sharing between 24 specialty boards of alternative ways to assess medical knowledge other than by a secure high stakes 25 exam.
- 26 32. Continue to support the requirement of CME and ongoing, quality assessments of physicians,

27 where such CME is proven to be cost-effective and shown by evidence to improve quality of care 28 for patients.

29 33. Through legislative, regulatory, or collaborative efforts, will work with interested state medical

30 societies and other interested parties by creating model state legislation and model medical staff

31 bylaws while advocating that Continuing Board Certification not be a requirement for: (a) medical

32 staff membership, privileging, credentialing, or recredentialing; (b) insurance panel participation; 33 or (c) state medical licensure.

34 34. Increase its efforts to work with the insurance industry to ensure that continuing board

35 certification does not become a requirement for insurance panel participation.

36 35. Advocate that physicians who participate in programs related to quality improvement and/or 37 patient safety receive credit for CBC Part IV.

38 36. Continue to work with the medical societies and the American Board of Medical Specialties

39 (ABMS) member boards that have not yet moved to a process to improve the Part III secure, high-40 stakes examination to encourage them to do so.

41 37. Our AMA, through its Council on Medical Education, will continue to work with the American

42 Board of Medical Specialties (ABMS), ABMS Committee on Continuing Certification (3C), and

43 ABMS Stakeholder Council to pursue opportunities to implement the recommendations of the

44 Continuing Board Certification: Vision for the Future Commission and AMA policies related to 45 continuing board certification.

- 46 38. Our AMA, through its Council on Medical Education, will continue to work with the American
- 47 Board of Medical Specialties (ABMS) and ABMS member boards to implement key
- 48 recommendations outlined by the Continuing Board Certification: Vision for the Future
- 49 Commission in its final report, including the development and release of new, integrated standards
- 50 for continuing certification programs that will address the Commission's recommendations for

 consistency. 39. Our AMA will work with the ABMS and its member boards to reduce financial burdens for physicians holding multiple certificates who are actively participating in continuing certification through an ABMS member board, by developing opportunities for reciprocity for certification requirements as well as consideration of reduced or waived fee structures. 40. Our AMA will continue to publicly report its work on enforcing AMA Principles on Continuing Board Certification.
requirements as well as consideration of reduced or waived fee structures. 40. Our AMA will continue to publicly report its work on enforcing AMA Principles on
Continuing Board Certification H-275.924 Continuing Board Certification
AMA Principles on Continuing Board Certification
1. Changes in specialty-board certification requirements for CBC programs should be longitudinally stable in structure, although flexible in content.
2. Implementation of changes in CBC must be reasonable and take into consideration the time needed to develop the proper CBC structures as well as to educate physician diplomates about the requirements for participation.
3. Any changes to the CBC process for a given medical specialty board should occur no more frequently than the intervals used by that specialty board for CBC.
4. Any changes in the CBC process should not result in significantly increased cost or burden to physician participants (such as systems that mandate continuous documentation or require annual milestones).
5. CBC requirements should not reduce the capacity of the overall physician workforce. It is important to retain a structure of CBC programs that permits physicians to complete modules with temporal flexibility, compatible with their practice responsibilities.
6. Patient satisfaction programs such as The Consumer Assessment of Healthcare Providers and Systems (CAHPS) patient survey are neither appropriate nor effective survey tools to assess physician competence in many specialties.
7. Careful consideration should be given to the importance of retaining flexibility in pathways for CBC for physicians with careers that combine clinical patient care with significant leadership, administrative, research and teaching responsibilities.
8. Legal ramifications must be examined, and conflicts resolved, prior to data collection and/or displaying any information collected in the process of CBC. Specifically, careful consideration must be given to the types and format of physician-specific data to be publicly released in conjunction with CBC participation.
9. Our AMA affirms the current language regarding continuing medical education (CME): "Each Member Board will document that diplomates are meeting the CME and Self-Assessment requirements for CBC Part II. The content of CME and self-assessment programs receiving credit for CBC will be relevant to advances within the diplomate's scope of practice, and free of commercial bias and direct support from pharmaceutical and device industries. Each diplomate will be required to complete CME credits (AMA PRA Category 1 Credit", American Academy of

Family Physicians Prescribed, American College of Obstetricians and Gynecologists, and/or 1 2 American Osteopathic Association Category 1A)." 3 4 10. In relation to CBC Part II, our AMA continues to support and promote the AMA Physician's 5 Recognition Award (PRA) Credit system as one of the three major credit systems that comprise the 6 foundation for continuing medical education in the U.S., including the Performance Improvement 7 CME (PICME) format; and continues to develop relationships and agreements that may lead to 8 standards accepted by all U.S. licensing boards, specialty boards, hospital credentialing bodies and 9 other entities requiring evidence of physician CME. 10 11 11. CBC is but one component to promote patient safety and quality. Health care is a team effort, 12 and changes to CBC should not create an unrealistic expectation that lapses in patient safety are 13 primarily failures of individual physicians. 14 15 12. CBC should be based on evidence and designed to identify performance gaps and unmet needs, 16 providing direction and guidance for improvement in physician performance and delivery of care. 17 18 13. The CBC process should be evaluated periodically to measure physician satisfaction, 19 knowledge uptake and intent to maintain or change practice. 20 21 14. CBC should be used as a tool for continuous improvement. 22 23 15. The CBC program should not be a mandated requirement for licensure, credentialing, 24 recredentialing, privileging, reimbursement, network participation, employment, or insurance panel 25 participation. 26 27 16. Actively practicing physicians should be well-represented on specialty boards developing CBC. 28 29 17. Our AMA will include early career physicians when nominating individuals to the Boards of 30 Directors for ABMS member boards. 31 32 18. CBC activities and measurement should be relevant to clinical practice. 33 34 19. The CBC process should be reflective of and consistent with the cost of development and 35 administration of the CBC components, ensure a fair fee structure, and not present a barrier to 36 patient care. 37 38 20. Any assessment should be used to guide physicians 'self-directed study. 39 40 21. Specific content-based feedback after any assessment tests should be provided to physicians in 41 a timely manner. 42 43 22. There should be multiple options for how an assessment could be structured to accommodate 44 different learning styles. 45 46 23. Physicians with lifetime board certification should not be required to seek recertification. 47 48 24. No gualifiers or restrictions should be placed on diplomates with lifetime board certification 49 recognized by the ABMS related to their participation in CBC. 50

- 1 25. Members of our House of Delegates are encouraged to increase their awareness of and
- participation in the proposed changes to physician self-regulation through their specialty
- organizations and other professional membership groups.
- 2 3 4 5
- 26. The initial certification status of time-limited diplomates shall be listed and publicly available
- 6 on all American Board of Medical Specialties (ABMS) and ABMS Member Boards websites and
- 7 physician certification databases. The names and initial certification status of time-limited 8
- diplomates shall not be removed from ABMS and ABMS Member Boards websites or physician
- 9 certification databases even if the diplomate chooses not to participate in CBC.
- 10
- 11 27. Our AMA will continue to work with the national medical specialty societies to advocate for
- 12 the physicians of America to receive value in the services they purchase for Continuing Board
- 13 Certification from their specialty boards. Value in CBC should include cost effectiveness with full
- 14 financial transparency, respect for physicians 'time and their patient care commitments, alignment
- 15 of CBC requirements with other regulator and payer requirements, and adherence to an evidence
- basis for both CBC content and processes. 16
- Mechanisms to Measure Physician Competency H-275.936 17
- 18 Addressing Public Health Disinformation Disseminated by Health Professionals D-440.914

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REPORT 5 OF THE COUNCIL ON MEDICAL EDUCATION (I-23) Organizations to Represent the Interests of Resident and Fellow Physicians (Resolution 304-A-22) (Reference Committee C)

EXECUTIVE SUMMARY

The American Medical Association (AMA) adopted policy <u>H-310.912</u>, "<u>Residents and Fellows</u>' <u>Bill of Rights</u>" to protect the rights and well-being of medical residents and fellows in the United States. This set of guidelines and principles aims to ensure the professional development, wellbeing, and rights of medical residents and fellows are safeguarded, allowing them to provide quality care and grow in their medical careers. This bill of rights stems from a history of reforms to improve the training experience for residents and fellows.

As the needs of residents and fellows continue to evolve with the changing medical education ecosystem, it is necessary to understand the entities best suited to protect the rights and well-being of these trainees as detailed in the Residents and Fellows' Bill of Rights. These entities include governmental agencies, resident/fellow forums, resident medical staff organizations, accreditors, associations, and unions. Ultimately, there is no single entity suited to being permanently responsible for the interests of residents and fellows that can hold institutions accountable for fulfilling the Residents and Fellows' Bill of Rights, as described in AMA policy. Residents and fellows need to be empowered as the leading advocates for the Resident and Fellows' Bill of Rights to make this policy a reality.

What is fundamental is representation and organization of residents and fellows to advocate within their institutions and nationally to influence medical education and workplace policies. The AMA and Federation of Medicine can advocate for resident and fellow empowerment both within our profession and at the residents and fellows' sponsoring institutions to facilitate implementation of the rights detailed in this bill of rights. In addition, self-advocacy requires protection from retaliation and threats to livelihood for trainees participating in good faith advocacy.

The Council on Medical Education recommends adopting new policy encouraging the formation of peer-led resident/fellow organizations that can advocate for implementation of the AMA's Resident and Fellows' Bill of Rights at institutions that sponsor graduate medical education (GME), as well as the development of a formal process for resident/fellow physicians to transfer to another GME program without penalty when an employment situation is not sustainable for a trainee and/or program. The Council on Medical Education also recommends amplifying awareness of FREIDATM as a resource for medical students, residents, and fellows; investigating its current capacity to post open, vacant positions by program directors; and adding the ability for residents and fellows to post positions with program transfers. Lastly, the Council recommends amending Policy H-310.912, "Residents and Fellows' Bill of Rights."

REPORT OF THE COUNCIL ON MEDICAL EDUCATION **DRAFT OUTLINE**

CME Report 5-I-23

Subject: Organizations to Represent the Interests of Resident and Fellow Physicians (Resolution 304-A-22)

Presented by: Cynthia Jumper, MD, Chair

Referred to: Reference Committee C

Resolution 304-A-22, "Accountable Organizations to Resident and Fellow Trainees," was authored by the American Medical Association (AMA) Resident and Fellow Section and submitted to the
2022 Annual Meeting of the House of Delegates (HOD). The resolution reads as follows:
RESOLVED, That our American Medical Association work with relevant stakeholders to:
(1) determine which organizations or governmental entities are best suited for being
permanently responsible for resident and fellow interests without conflicts of interests; (2)
determine how organizations can be held accountable for fulfilling their duties to protect
the rights and well-being of resident and fellow trainees as detailed in the Residents and
Fellows' Bill of Rights; (3) determine methods of advocating for residents and fellows that are timely and effective without jeopardizing trainees' current and future employability; (4)
study and report back by the 2023 Annual Meeting on how such an organization may be
created, in the event that no organizations or entities are identified that meet the above
criteria; and (5) determine transparent methods to communicate available residency
positions to displaced residents.
The resolution was subsequently referred by the HOD for a report back the House; this report is in
response to the referral. The title of this report has been revised slightly to avoid potential
confusion of the term "accountable organization" with "accountable care organization" or ACO.
Background
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AMA Residents and Fellows' Bill of Rights
In 2011, the AMA adopted policy <u>H-310.912</u> , <u>"Residents and Fellows' Bill of Rights"</u> with the
intent to protect the rights and well-being of medical residents and fellows in the United States.
This set of guidelines and principles aims to ensure the professional development, well-being, and
rights of medical residents and fellows are safeguarded, allowing them to provide quality care and grow in their medical careers. The key provisions of the bill can be summarized as follows:
1. An education that fosters professional development, takes priority over service, and leads
to independent practice.
2. Appropriate supervision by qualified physician faculty with progressive resident

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 2. Appropriate supervision by qualified physician faculty with progressive resident responsibility toward independent practice.

1 3. Regular and timely feedback and evaluation based on valid assessments of resident 2 3 performance. 4. A safe and supportive workplace with appropriate facilities. 4 5. Adequate compensation and benefits that provide for resident well-being and health. 5 6. Clinical and educational work hours that protect patient safety and facilitate resident well-6 being and education. 7 7. Due process in cases of allegations of misconduct or poor performance. 8 9 8. Access to and protection by institutional and accreditation authorities when reporting violations. 10 11 The need to establish this bill of rights stems from a history of reforms to improve the training 12 experience for residents and fellows. Prior to 1989, there had been no national standardized duty hour regulations for residents in the United States. Residency programs typically had arbitrary 13 14 work hour policies, and it was common for residents to work extremely long hours, including shifts that lasted over 24 consecutive hours or more. On-duty hours of first-year residents exceeded a 15 16 mean of 80 hours per week (e.g., neurosurgery residents reported averaging 110 hours per week).¹ 17 The lack of uniform regulations produced significant variations in work hour practices across 18 different institutions and specialties. Excessive work hours also raised growing concern about the 19 working conditions and treatment of medical residents due to high-profile cases of medical errors 20 or adverse outcomes for patients. Several research studies conducted in the late 1980s and early 21 2000s shed light on the adverse effects of long work hours and sleep deprivation on resident 22 physicians.^{2,3,4,5} These studies highlighted the increased risk of medical errors, decreased quality of 23 patient care, and the negative impact on resident well-being, and they provided empirical evidence 24 that supported the need for reform in residency training. 25 26 One high-profile case that was instrumental to policy changes for residents was Libby Zion. Ms. 27 Zion died while under the care of fatigued and overworked residents at New York Hospital (now 28 New York Presbyterian Hospital).⁶ Following a civil trial for this case, David Axelrod, the New

York State commissioner of public health, appointed a commission led by Bertrand M. Bell, MD,

to investigate her death and evaluate the circumstances that led to it. The New York State Ad Hoc

Report, examined the broader issues of patient safety, quality of care, and supervision within the medical context and brought attention to the need for appropriate supervision and patient safety

measures within medical settings. Following the recommendations of the Bell Commission, New

York State enacted the Libby Zion law in 1989, which implemented regulations on resident work

hours of work per week for residents, with additional restrictions on the duration of continuous

hours, supervision, and the qualifications of supervising physicians. The law mandated a limit of 80

Advisory Committee on Emergency Services report, which became known as the Bell Commission

38 39 work shifts.

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40 The Libby Zion Law led to increased awareness and discussions about the need for national

41 standards and guidelines regarding resident work hours, which eventually influenced the

42 development of duty hour regulations at the national level by the Accreditation Council for

43 Graduate Medical Education (ACGME).

1	ACGM	E Duty Hour Standards
2 3 4 5 6 7 8 9 10 11 12 13	Prior to the Uni resultir absence by indi restrict hours a safety, regulat approa	2003, the ACGME did not have national standardized duty hour regulations for residents in ited States. Residency programs had flexibility in setting their own work hour policies, ag in significant variations in duty hour practices across institutions and specialties. The e of specific ACGME duty hour standards meant that work hour practices were determined vidual residency programs and could vary widely. Some programs implemented more ive policies voluntarily, while others adhered to more traditional models with longer work nd limited time off. In response to mounting concerns about resident well-being, patient and the need for standardized guidelines, the ACGME developed formal duty hour ions, which were implemented in 2003. ⁷ These regulations marked a significant shift in the ch to resident work hours and aimed to balance resident well-being, patient safety, onal opportunities, and work hours and mitigate fatigue while maintaining high-quality
14		g experiences. Key reforms that were introduced in 2003 include:
15 16	1.	Work Hours Limits: Residents were not to work more than 80 hours per week, averaged
17		over a four-week period.
18	2.	Mandatory Time Off: Residents were required to have at least one day off per week,
19	2	averaged over four weeks, or at least one day off every seven days.
20	3.	Maximum Shift Length: Residents would have a maximum shift length of 24 consecutive
21 22		hours, with an additional six hours permitted for specific patient care activities and
22		transitions. Following each shift, residents were required to have a minimum of 10 hours
23 24	4.	off duty for rest. Supervision and Handovers: Residents were required to be supervised appropriately and
25	4.	strategies needed to be in place to ensure smooth handovers of patient care during shift
26		changes. These changes aimed to enhance patient safety and ensure effective
27		communication and continuity of care during transitions between resident physicians.
28	5.	Moonlighting Restrictions: Moonlighting, referring to engaging in additional paid work
29	5.	outside of the residency program, was regulated to prevent excessive work hours and
30		potential fatigue.
31	6.	Educational Requirements: To emphasize the importance of education and learning
32		opportunities, residents should have dedicated time for educational activities, including
33		conferences, didactic sessions, and self-directed learning.
34	7.	Oversight and Compliance: This reform established mechanisms to monitor and enforce
35		compliance with the new duty hour standards. This included conducting regular site visits,
36		surveys, and evaluations of residency programs to ensure adherence to the regulations.
37		
38	In 2011	, ACGME implemented additional reforms in duty hour standards to further address
39	concern	ns about resident well-being, patient safety, and the need for enhanced educational
40	experie	nces. ⁸ These reforms aimed to build upon the previous regulations, further enhancing
41	residen	t well-being, patient safety, and educational experiences. Key reforms that were introduced
42	in 2011	include:
43		
44	1.	Limiting Shift Length for First-Year Residents: Established stricter limits on shift
45		duration for first-year residents (interns). Interns' shifts were capped at a maximum of 16
46		consecutive hours, recognizing the increased vulnerability of inexperienced residents to
47	-	fatigue-related errors.
48	2.	Enhanced Supervision: Emphasized the importance of appropriate supervision and
49		oversight of resident physicians. Faculty and senior physicians were required to provide
50		direct supervision and be physically present during critical patient care activities and
51		procedures.

3. **Handover Principles:** Introduced principles for safe and effective handovers of patient care during shift changes. These principles aimed to ensure seamless transitions between resident physicians, minimizing the potential for errors and miscommunication.

- 4. **Individualized Learning Plans:** Emphasized the development of individualized learning plans for residents. These plans were intended to align with each resident's educational goals and ensure adequate opportunities for professional development and learning.
- 5. Enhanced Monitoring and Compliance: Implemented more robust mechanisms for monitoring and enforcing compliance with the duty hour standards. This included increased oversight, regular program evaluations, and the use of data-driven metrics to assess and address issues related to resident work hours.
 - 6. **Resident Input and Feedback:** Emphasized the importance of resident input and feedback in shaping duty hour policies and ensuring resident well-being. Encouraged open communication channels for residents to voice concerns and provide input on work hour practices and the learning environment.
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ACGME continues to conduct ongoing evaluations of the duty hour standards to optimize bothresident training and patient care outcomes.

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19 Additionally, the National Academy of Medicine (formerly known as the Institute of Medicine), 20 published "Resident Duty Hours: Enhancing Sleep, Supervision, and Safety" in 2009. This report 21 specifically examined the impact of resident duty hours on patient safety, resident well-being, and 22 education. It highlighted concerns about the potential negative effects of long work hours and sleep 23 deprivation on patient outcomes and resident performance. The report recommended several 24 changes, including reducing the maximum number of continuous work hours, providing protected 25 sleep periods, enhancing supervision, and promoting a culture of professionalism and shared 26 responsibility.

27

Negative impacts of private equity in medical education: Hahnemann and Summa Health
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30 The impact of private equity ownership of teaching hospitals and medical groups has raised 31 concerns of new weaknesses and gaps in protecting residents and fellows' education and rights. As detailed in Council on Medical Education Report 1-I-22, "The Impact of Private Equity on Medical 32 33 Training," the closure of Philadelphia's Hahnemann University Hospital (HUH) in fall 2019 34 highlighted the growing and damaging influence of private equity on medical education and 35 training. It may be analogous to compare the excesses of managed care organizations in the 1990s, 36 which provided impetus for the AMA to develop the Physicians for Responsible Negotiation, to the 37 corporate overreaching exhibited by the owners of HUH, which has similarly served to catalyze 38 opposition to the interference of private equity in medical education.

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40 HUH's closing left 572 resident and fellow physicians without an ACGME-accredited program in 41 which to continue their medical education.⁹ They were also affected by the loss of long-tail medical 42 liability insurance needed to continue practice. While the AMA and other local and national 43 organizations in medical education came together to aid the affected physicians, residents and 44 fellow trainees remain vulnerable to the negative effects of hospital closures that threaten the 45 quality and completion of their graduate medical education (GME), financial well-being, and legal 46 status within the United States.

46 47

48 A similar event occurred in 2016 at Summa Health[™], an integrated nonprofit health care delivery

49 system in the Akron, Ohio area that sponsors 15 ACGME-accredited residency and fellowship

50 programs. A contract dispute between Summa Health[™] and Summa Emergency Associates (SEA),

an independent physician group that is separate from the health system led to the replacement of

about 60 faculty physicians and 30 residents in Summa's emergency medicine program. The 60 1 2 physicians were replaced by a group of emergency physicians paid by Canton-based US Acute 3 Care Solutions.¹⁰ This event led to the loss of accreditation for the institution's emergency 4 medicine residency in 2017, causing displacement to the education of the affected residents and 5 disruption to patient care services. The program acquired new leadership and faculty but remained 6 nonaccredited until 2019.¹¹ As with HUH, the AMA and other organizations offered financial 7 support to the affected trainees seeking relocation. 8 9 Organizations with purview over resident/fellow training and work conditions 10 11 As the needs of residents and fellows continue to evolve with the changing medical education 12 ecosystem, understanding what entities are best suited to protect the rights and well-being of 13 resident and fellow trainees, as detailed in the Residents and Fellows' Bill of Rights, becomes 14 necessary. These organizations include governmental agencies, accreditors, resident/fellow forums, 15 resident medical staff organizations, associations, and unions. 16 17 Governmental agencies 18 19 State and federal governments have broad authority to regulate workplace safety and standards 20 through law and regulation. Federal authority to regulate residencies is linked to the federal 21 government's major role as a funder of GME and health care. 22 23 In the United States, the abolition of slavery and the rise of the industrial economy after the Civil

War led to the legal principle where workers bargained with owners for wages in exchange for their labor, leading to the formation of labor unions. With industrialization, workplace hazards expanded, and the study of workplace hazards became included in the scope of public health referred to as occupational safety and health.

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29 With the New Deal, the National Labor Relations Act of 1935 established the right of employees to 30 form and join unions, obligated employers to bargain collectively, and created the National Labor 31 Relations Board (NLRB) to enforce employee rights. In addition, the first federal legislation to control workplace conditions was enacted. State and the federal departments of labor began to 32 33 establish and enforce workplace health and safety standards, and unions bargained with employers 34 for improved working conditions. In 1970, the Occupational Safety and Health Act established the 35 National Institute of Occupational Safety and Health (NIOSH) in the National Institutes of Health 36 to research workplace safety and the Occupational Safety and Health Administration (OSHA) to 37 regulate working conditions.

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OSHA health care standards focus on workplace exposures to infection, drugs, chemicals, and
 radiation; musculoskeletal injuries from patient handling; and workplace violence. OSHA

41 standards are not specific to residents. OSHA does not regulate work hours, and there are no laws

42 generally limiting work hours for adult employees. OSHA twice rejected petitions to regulate

43 resident duty hours in 2002 and 2011. Agencies regulating specific industries (e.g., Federal

44 Aviation Administration) may limit duty hours for workers in that specific industry. There are no 45 federal agencies regulating resident work hours; however, the Centers for Medicare and Medicaid

45 rederal agencies regulating resident work nours; nowever, the Centers for Medicare and Medicaid 46 Services (CMS) grants deeming authority to ACGME to set standards for residency education as a

40 Services (CMS) grants deeming authority to ACGME to set standards for reside 47 requirement for receiving Medicare GME funding.

48

49 CMS primarily oversees the Medicare and Medicaid programs including Medicare GME funding.

50 CMS does not usually set standards on working conditions, although in November 2022, CMS

51 issued a memo on workplace violence and safety requirements in hospitals. Hospitals' failure to

meet CMS regulatory expectations may lead to citations. The full CMS memo is featured as
 Appendix B of this report.

3

4 States also have labor agencies that regulate workplace health and safety, but state laws specific to 5 residency duty hours and working conditions, such as New York's Libby Zion law, are the

6 exception rather than the rule. States also regulate hospitals and other clinical facilities, licenses
7 physicians including residents, and may set standards for health and safety requirements for
8 employees and patients.

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10 Workplace laws and regulations are enforceable, but enforcement is divided between different 11 agencies and levels of government (federal, state, local). It should also be noted that workplace

regulations are rarely specific to residency and usually do not consider educational issues.

13 Additionally, the process of changing laws and regulations is a long, complex legal process

14 involving a broad array of interested parties whose political influence may shape outcomes with

15 unintended consequences. Professional self-governance in establishing and enforcing professional

16 standards has long been advocated by the AMA and the Federation of Medicine.

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18 Accreditors

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An accreditor is a non-governmental or private professional organization that develops professional standards and criteria and conducts peer evaluations and expert visits to assess if the criteria are met. An accreditor is entitled to accord formal status to operate an educational institution, program, or facility following successful examination of the application and evaluation of such entities. Accreditors are often deemed authority by governmental agencies because of their expertise and capacity to encourage compliance with standards.

26

27 The primary accreditors setting standards affecting residents are the ACGME and the Joint

28 Commission, previously known as the Joint Commission on Accreditation of Healthcare

Organizations. The ACGME accredits residency programs and their sponsoring institutions and the
 Joint Commission accredits health care organizations, including those sponsoring residency

- 31 education.
- 32

33 The ACGME sets accreditation standards and requirements for all allopathic (MD) and osteopathic 34 (DO) residency programs across various specialties and their sponsoring institutions. As of July 1, 2020, the ACGME became the accrediting body for all residency programs, including those 35 previously accredited by the American Osteopathic Association.¹² The ACGME Board of Directors 36 37 is comprised of members nominated by the AMA, American Board of Medical Specialties 38 (ABMS), American Hospital Association, Association of American Medical Colleges, Council of Medical Specialty Societies, American Osteopathic Association, and American Association of 39 40 Colleges of Osteopathic Medicine; public and at-large members; the chair of the Council of 41 Review Committee Chairs, and two resident members. The ACGME also oversees each specialty's 42 review committee, which all include a resident/fellow member, that accredits individual residency 43 programs and proposes specialty-specific accreditation requirements. The ACGME also oversees 44 the Institutional Review Committee, which accredits sponsoring institutions. ACGME accreditation 45 requirements address the resident learning and working environment including work hours, leave, 46 well-being, facilities, and services to support resident rest, safety, and well-being. The ACGME 47 also requires at least two peer-selected residents to serve on each ACGME-accredited Sponsoring 48 Institution's Graduate Medical Education Committee, which is required to oversee the learning and

49 work environment at all residency programs sponsored by the institution.

1 ACGME's Council of Review Committee Residents (CRCR) also serves as a forum for resident

2 physicians serving on the ACGME's board and review committees to provide input, feedback, and

3 perspective on matters related to GME and accreditation. The CRCR consists of residents from 4 various specialties across the United States appointed by their respective residency programs or

speciality organizations to provide a resident physician perspective on accreditation policy.

6 7

In recognition of professional self-governance, government agencies usually defer to ACGME to set standards for resident education.

8 9

10 The ACGME promulgates educational standards for residency programs and sponsoring

11 institutions that are enforceable through corrective actions such as probation or loss of

12 accreditation. However, accreditors have few intermediate sanctions short of loss of accreditation,

13 which would also negatively impact the affected residents at that institution/program. Accreditation

standards must be related to education and the learning environment, which may limit accreditation

15 standards from addressing workplace and patient care issues that cannot be tied to resident

16 education. Furthermore, accreditation standards apply broadly and may not address specific

17 problems at individual institutions or programs.

18

19 The Joint Commission accredits and certifies health care organizations and programs in the United 20 States. The Joint Commission board includes representatives from the AMA, American College of 21 Physicians, American College of Surgeons, American Dental Association, American Hospital 22 Association, and public/at-large members. While the Joint Commission does not have specific 23 accreditation standards or requirements pertaining directly to resident learning environment or 24 work conditions, the Joint Commission indirectly impacts resident physician training and work 25 conditions through its broader standards related to patient safety and quality of care. By 26 emphasizing patient safety, organizations accredited by the Joint Commission are encouraged to 27 create environments that prioritize patient well-being, which can impact working conditions for 28 resident physicians.

29

30 Resident/fellow forum or resident medical staff organization

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A resident/fellow forum or resident medical staff organization provides an opportunity for residents to give feedback directly to their sponsoring institution leaders including the designated institutional official (DIO). Additionally, the resident medical staff model gives residents a formal role in the medical staff, where they can influence institutional policy through the medical staff.

36

37 The ACGME requires sponsoring institutions with multiple ACGME-accredited programs to have 38 a Graduate Medical Education Committee (GMEC) that includes a minimum of two peer-selected 39 residents/fellows from among its ACGME-accredited programs. When a program only has one 40 resident/fellow, the sponsoring institution must include that individual on its program's GMEC 41 among its voting members. The ACGME requirements also mandate that sponsoring institutions 42 with more than one program must ensure availability of an organization, council, town hall, or 43 other platform (resident/fellow forum) that allows all residents/fellows across the sponsoring 44 institution's ACGME-accredited programs to communicate and exchange information relevant to 45 their ACGME-accredited programs and their learning and working environment. This requirement 46 also mandates that any resident/fellow from that sponsoring institution can directly raise a concern 47 to the forum; conduct their forum without the DIO, faculty members, or other administrators 48 present; and have the option to present concerns that arise from discussions at the forum to the DIO 49 and GMEC.¹³ However, these requirements do not mandate that a sponsoring institution establish 50 or support an ongoing resident organization at the institution. The resident/fellow forum can 51 facilitate organizing and collective action by residents at the institution and discussion of institution or program specific issues, but without ongoing institutional support and with frequent resident
 turnover, the resident/fellow forum's ability to address long-term resident concerns can be limited.

3

4 A resident medical staff organization formally incorporates residents into the organized medical 5 staff with their own governance structure. The organized medical staff has responsibility for 6 credentialing, privileging, peer review, and oversight of clinical quality and patient safety, and the 7 organized medical staff is a self-regulating organization of professionals governed by bylaws that 8 are a binding, mutually enforceable agreement between the organized medical staff and the hospital 9 governing body. The resident medical staff organization can advocate for workplace health and 10 safety through the medical staff and engage in peer review of residents. In addition, since most residency physician faculty are also members of the medical staff, the organized medical staff can 11 12 enable formal discussions between residents and faculty about the learning and work environments 13 at the institution. A limitation of the resident medical staff is that the organized medical staff is 14 associated with a specific health care organization. Residents may have clinical rotations in other 15 health care facilities independent of the sponsoring institution where the organized medical staff, and thus the resident medical staff, does not have authority. 16

17

18 Associations

19

20 Professional associations, such as the AMA and other medical societies, organize members of the 21 profession to establish practice, educational, and ethical standards, advance professional knowledge 22 and skills, and advocate for the profession and the people the profession serves. Government 23 bodies usually give considerable deference to professional association standards, providing 24 professional associations authority beyond that gained through advocacy by the association. 25 Professional associations facilitate organizing and collective action by members and enable unified 26 effort in dealings with government bodies, businesses, organizations, and other professions and 27 trades. Professional associations can also enable mobilization of the resources of the profession 28 including collective expertise and professional networks.

29

30 Since its founding, the AMA, through the Council on Medical Education, made advancing medical 31 educational standards a high priority, having established accreditation and credentialing bodies 32 including the ACGME and the ABMS. Federation members including state and specialty medical 33 associations collaborate with the AMA on accreditation, certification, and licensure issues. The 34 American Osteopathic Association has a similar role for osteopathic physician education. The 35 Association of American Medical Colleges (AAMC) is the professional association of medical 36 schools and teaching hospitals and takes a leadership role in allopathic medical education 37 accreditation, and the American Association of Colleges of Osteopathic Medicine (AACOM) takes 38 a similar role in osteopathic medicine education.

39

40 As association members, residents and fellows can leverage the influence of their professional 41 associations to advocate for the rights and well-being of resident and fellow trainees. The Residents 42 and Fellows' Bill of Rights is a leading example of AMA policy to protect resident and fellow 43 rights and well-being. The AMA provides many opportunities for residents and fellows to 44 influence and formulate AMA policy. The Resident and Fellow Section is composed of peer-45 selected resident and fellow leaders from state and specialty medical societies who develop section 46 policy that is then proposed for adoption as AMA policy. Residents and fellows also have 47 designated voting seats on AMA governing bodies including the House of Delegates, AMA 48 Councils, and the Board of Trustees. Through the AMA, residents and fellows have influenced 49 ACGME accreditation standards on the learning and working environment, including work hour 50 standards, and have mobilized the medical profession to assist residents harmed by the closure of 51 Hahnemann University Hospital.

1 In the AOA, the Bureau of Emerging Leaders is the representative body and advocate for all 2 3 4 osteopathic medical students, osteopathic physicians in postdoctoral training, and early-career osteopathic physicians.

5 The AAMC established the Organization of Resident Representatives (ORR) to provide resident 6 input into AAMC policy and to provide leadership opportunities for residents interested in 7 academic medicine. ORR resident members are appointed by Council of Faculty and Academic Societies members representing either department chairs or program directors.

8 9

10 AACOM established the Assembly of Osteopathic Graduate Medical Education Residents and 11 Fellows Council to develop future leaders in the osteopathic profession by creating a community 12 and forum for residents and fellows to connect, collaborate, and learn.

13

14 Associations can facilitate organizing and collective action, providing residents with opportunities 15 to network with residents from other institutions/regions/states. Residents may influence 16 association policy that the association can utilize to support resident advocacy and lobby on their 17 behalf. Associations can leverage their influence to help shape professional standards and norms. 18 Associations also appoint members of accreditation organizations that develop standards and 19 requirements. However, association policies are not directly enforceable; enforcement only occurs 20 if adopted by governmental and regulatory bodies. Furthermore, association policies are usually not 21 specific to problems at particular institutions or programs. Resident and fellow influence may also 22 be limited by organization governance rules (e.g., resident leaders are not peer-selected, residents 23 have no or limited participation in policymaking and/or leadership, and/or resources for resident 24 activities are limited).

25

26 Unions

27

28 Through the National Labor Relations Act, a certified union has the sole legal authority to 29 collectively bargain for employment terms and conditions for the class of employees the union 30 represents. The employer is obligated to engage in collective bargaining with the union.

31

32 A union can serve as a collective voice for resident physicians representing their interests and 33 concerns to their employer. Unions are recognized in law with the authority to negotiate binding 34 labor contracts with employers, such as hospitals or healthcare systems. These enforceable 35 contracts outline the terms and conditions of employment, including work hours, schedules, 36 compensation, benefits, and grievance procedures. Through collective bargaining, unions can 37 negotiate for improvements in work conditions, duty hours, supervision, workload, and other 38 aspects that affect resident physicians' work and safety environment and well-being, but education 39 standards are not part of collective bargaining. Unions often establish grievance procedures to 40 address complaints and disputes regarding work conditions, training, or other employment-related 41 matters. They provide support and guidance to resident physicians when filing grievances and 42 assist in resolving conflicts. Unions can act as an intermediary between resident physicians and 43 employers to ensure that concerns are addressed, and rights are protected. Unions can also advocate 44 for changes in laws or regulations to enhance work hours, supervision, and other aspects of resident 45 training. They can also offer educational support by providing educational resources, training 46 programs, workshops, conferences, or seminars on topics such as contract negotiations, labor 47 rights, and professional development. Unions that represent resident physicians include the 48 Committee on Interns and Residents (CIR) of the Service Employees International Union (SEIU), 49 the Union of American Physicians and Dentists and the Alliance of Resident Physicians.

Unions provide three basic functions: collective bargaining, political advocacy, and mutual aid 1 2 (health insurance and pensions for membership). For physicians, the right to collectively bargain 3 (i.e., negotiating contract terms with an employer on behalf of its employees) is a key driver of 4 physician union development and participation. A study published in the Journal of the American 5 Medical Association in 2022 focused specifically on resident/fellow unions as a tool to address 6 burnout during training and serve as a needed counterweight to deleterious corporate influence in 7 health care.¹⁴ However, unions are not a panacea to the growing trend of corporate influence in 8 medical education and practice. For example, during the mass layoff of all residents at Hahnemann, 9 a collective bargaining agreement would not have prevented the residents from losing their 10 positions. The Worker Adjustment and Retraining Notification (WARN) Act requires advance 11 notice in cases of mass layoffs, but it would not have ensured the residents would have continued 12 their GME during that time. They would still have had to find new positions mid-year. Further, 13 certain states and regions of the country are less hospitable to the development of unions than 14 others. In addition, even with a certified union at their workplace, some residents may opt out of 15 joining the union and paying dues, because of a 2018 Supreme Court ruling banning mandatory union fees for public-sector workers;¹⁵ however, all residents would still fall under the collective 16 17 bargaining agreement including the wages, benefits, and working and safety conditions the resident 18 union obtained in negotiation. Reaching a collective bargaining agreement can be challenging, and 19 employers may stall for years when employees choose to work without a contract instead of going 20 on strike. While a union can provide some level of protection to its members' employment, a union 21 cannot guarantee that residents' future employability would not be jeopardized by their activism. 22 State labor laws and the composition of the NLRB may also affect the ability of a union to provide 23 its members protection from retribution by employers.

24

25 A Comparison of Organizations for Residents

26

27 The table below provides a high-level perspective of which organizations can assist in protecting

the rights and well-being of resident and fellow trainees as detailed in the Residents and Fellows'Bill of Rights.

Bill of Rights	Governmental Agencies	Resident /Fellow Forum or Resident Medical Staff Organization	Accreditors	Associations	Unions
1. Education	\checkmark	\checkmark	\checkmark	\checkmark	
2. Supervision	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
3. Assessment & Evaluation		\checkmark	\checkmark	\checkmark	\checkmark
4. Workplace Safety	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
5. Compensation & Benefits	\checkmark	~		\checkmark	\checkmark
6. Patient Safety & Resident Well- being	~	~	~	~	~
7. Due Process	\checkmark	\checkmark		\checkmark	\checkmark
8. Access & Protection	\checkmark		\checkmark	\checkmark	

Table 1. Organizations that can assist resident and fellow physicians with protecting their rights.

1

Communicating available residency positions to displaced residents

2 3

Residents may be displaced because of closure of their program or sponsoring institution or
because of circumstances that make continued employment in their residency program untenable.
To meet the NRMP Match agreement, Section 6.1.2 (Duty to Act in an Ethical and Professional
Manner) and 10.0.b (Binding Commitment) state a resident must enter and remain at their matched
training program for 45 calendar days after the start date of the relevant appointment contract. For
residents and program directors, there is not a single, unified mechanism for displaced residents to

9 find appropriate residency position vacancies to facilitate a transfer.

10

11 While the Match is designed to place residents starting with first-year positions, it does have

subcategories such as Physician-R—meaning, reserved for doctors with previous residency

13 experience—and Advanced, which places residents into PGY-2 positions. These positions may

14 present an avenue to transfer through the Match. Program directors may share information about

15 their residents seeking transfers and vacancies at their program through their program director

16 association or informal networks. The AAMC developed FindAResident that compiles listings of 17 potential residency openings, which is accessible for a subscription fee. ResidentSwap is a website

providing anonymous listings of positions currently filled by residents who would like to swap

- 19 their current location or specialty with another resident.
- 20

21 The AMA has been a leader in providing data and information to residents and fellows to support

22 their careers as physicians. The AMA Residency and Fellowship Database, FREIDATM offers

23 guidance on finding residency programs by helping members compare and rank programs.

1 Discussion

2 3 There is no single organization or government entity suited to being permanently responsible for 4 resident and fellow interests that can hold organizations accountable for fulfilling the Residents and 5 Fellows' Bill of Rights as described in AMA policy. In addition, any organization or governmental 6 entity with the authority to implement such standards will not be free of political influence, given 7 the stakes involved in GME and physician workforce. Residents and fellows must be empowered to 8 be the leading advocates for the Resident and Fellows' Bill of Rights to make this policy a reality. 9 10 Residents and fellows have many opportunities as described in this report to advocate for 11 implementing the Residents and Fellows' Bill of Rights at their programs and institutions. What is 12 fundamental to their success is representation and empowerment of residents and fellows to 13 advocate within their institution and more broadly to influence national medical education and 14 workplace policies. The AMA and Federation of Medicine can advocate for resident 15 empowerment, both within our profession and at the residents and fellows' sponsoring institutions 16 to facilitate implementation of the Resident and Fellows' Bill of Rights. In addition, self-advocacy 17 requires protection from retaliation and threats to the careers and livelihood of residents 18 participating in good faith advocacy. As the AMA seeks to empower our physician members to 19 advocate for patients and their practices, the AMA can similarly support resident and fellow 20 physicians doing the same at their hospitals and clinics during training. 21 22 Unfortunately, there are sometimes circumstances in a residency program in which the employment 23 situation for a resident or fellow is not sustainable and efforts for change are ineffective or too

25 situation for a resident of renow is not sustainable and errors for change are menetive of too 24 prolonged. A formal process needs to be developed for resident or fellow physicians to be able to 25 transfer to another GME program without penalty to their education and career. Beyond the Match, 26 transfer seekers are often on their own to secure a position. At the organizational level, the AMA 27 could explore expanding the capacity for FREIDATM to support program, resident, and fellow 28 postings of available residency and fellowship positions.

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30 Summary and Recommendations 31

The Council on Medical Education therefore recommends that the following recommendations be
 adopted in lieu of Resolution 304-A-22 and the remainder of this report be filed:

- 1. That Our AMA will encourage the formation of peer-led resident/fellow organizations that can advocate for trainees' interests, as outlined by the AMA's Residents and Fellows' Bill of Rights, at sponsoring institutions. (New HOD Policy)
- 39
 40
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 41
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 43
 43
- That Our AMA will investigate promoting the current capacity of FREIDATM to post open positions and adding the ability for FREIDATM to facilitate the process of residents and fellows who wish to transfer programs. (Directive to Take Action)
- 48
 4. That AMA Policy H-310.912, "Residents and Fellows' Bill of Rights," be amended by addition, to read as follows (Modify Current HOD Policy):

1	"12. Our AMA will distribute and promote the Residents and Fellows' Bill of Rights
2	online and individually to residency and fellowship training programs and encourage
3	changes to institutional processes that embody these principles, including resident/fellow
4	empowerment and peer-selected representation in institutional leadership.
5	
6	"13. Our AMA encourages development of accreditation standards and institutional
7	policies designed to facilitate and protect residents/fellows who seek to exercise their
8	rights."

Fiscal note: \$1000

APPENDIX A: RELEVANT AMA POLICIES

Residents and Fellows' Bill of Rights H-310.912

1. Our AMA continues to advocate for improvements in the ACGME Institutional and Common Program Requirements that support AMA policies as follows: a) adequate financial support for and guaranteed leave to attend professional meetings; b) submission of training verification information to requesting agencies within 30 days of the request; c) adequate compensation with consideration to local cost-of-living factors and years of training, and to include the orientation period; d) health insurance benefits to include dental and vision services; e) paid leave for all purposes (family, educational, vacation, sick) to be no less than six weeks per year; and f) stronger due process guidelines.

2. Our AMA encourages the ACGME to ensure access to educational programs and curricula as necessary to facilitate a deeper understanding by resident physicians of the US health care system and to increase their communication skills.

3. Our AMA regularly communicates to residency and fellowship programs and other GME stakeholders this Resident/Fellows Physicians' Bill of Rights.

4. Our AMA: a) will promote residency and fellowship training programs to evaluate their own institution's process for repayment and develop a leaner approach. This includes disbursement of funds by direct deposit as opposed to a paper check and an online system of applying for funds; b) encourages a system of expedited repayment for purchases of \$200 or less (or an equivalent institutional threshold), for example through payment directly from their residency and fellowship programs (in contrast to following traditional workflow for reimbursement); and c) encourages training programs to develop a budget and strategy for planned expenses versus unplanned expenses, where planned expenses should be estimated using historical data, and should include trainee reimbursements for items such as educational materials, attendance at conferences, and entertaining applicants. Payment in advance or within one month of document submission is strongly recommended.

5. Our AMA will partner with ACGME and other relevant stakeholders to encourage training programs to reduce financial burdens on residents and fellows by providing employee benefits including, but not limited to, on-call meal allowances, transportation support, relocation stipends, and childcare services.

6. Our AMA will work with the Accreditation Council for Graduate Medical Education (ACGME) and other relevant stakeholders to amend the ACGME Common Program Requirements to allow flexibility in the specialty-specific ACGME program requirements enabling specialties to require salary reimbursement or "protected time" for resident and fellow education by "core faculty," program directors, and assistant/associate program directors.

7. Our AMA encourages teaching institutions to offer retirement plan options, retirement plan matching, financial advising and personal finance education.

8. Our AMA adopts the following "Residents and Fellows' Bill of Rights" as applicable to all resident and fellow physicians in ACGME-accredited training programs:

RESIDENT/FELLOW PHYSICIANS' BILL OF RIGHTS Residents and fellows have a right to:

A. An education that fosters professional development, takes priority over service, and leads to independent practice.

With regard to education, residents and fellows should expect: (1) A graduate medical education experience that facilitates their professional and ethical development, to include regularly scheduled didactics for which they are released from clinical duties. Service obligations should not interfere with educational opportunities and clinical education should be given priority over service obligations; (2) Faculty who devote sufficient time to the educational program to fulfill their teaching and supervisory responsibilities; (3) Adequate clerical and clinical support services that minimize the extraneous, time-consuming work that draws attention from patient care issues and offers no educational value; (4) 24-hour per day access to information resources to educate themselves further about appropriate patient care; and (5) Resources that will allow them to pursue scholarly activities to include financial support and education leave to attend professional meetings. B. Appropriate supervision by qualified physician faculty with progressive resident responsibility toward independent practice.

With regard to supervision, residents and fellows must be ultimately supervised by physicians who are adequately qualified and allow them to assume progressive responsibility appropriate to their level of education, competence, and experience. In instances where clinical education is provided by non-physicians, there must be an identified physician supervisor providing indirect supervision, along with mechanisms for reporting inappropriate, non-physician supervision to the training program, sponsoring institution or ACGME as appropriate.

C. Regular and timely feedback and evaluation based on valid assessments of resident performance.

With regard to evaluation and assessment processes, residents and fellows should expect: (1) Timely and substantive evaluations during each rotation in which their competence is objectively assessed by faculty who have directly supervised their work; (2) To evaluate the faculty and the program confidentially and in writing at least once annually and expect that the training program will address deficiencies revealed by these evaluations in a timely fashion; (3) Access to their training file and to be made aware of the contents of their file on an annual basis; and (4) Training programs to complete primary verification/credentialing forms and recredentialing forms, apply all required signatures to the forms, and then have the forms permanently secured in their educational files at the completion of training or a period of training and, when requested by any organization involved in credentialing process, ensure the submission of those documents to the requesting organization within thirty days of the request.

D. A safe and supportive workplace with appropriate facilities.

With regard to the workplace, residents and fellows should have access to: (1) A safe workplace that enables them to fulfill their clinical duties and educational obligations; (2) Secure, clean, and comfortable on-call rooms and parking facilities which are secure and well-lit; (3) Opportunities to participate on committees whose actions may affect their education, patient care, workplace, or contract.

E. Adequate compensation and benefits that provide for resident well-being and health.

With regard to contracts, residents and fellows should receive: a. Information about the interviewing residency or fellowship program including a copy of the currently used contract clearly outlining the conditions for (re)appointment, details of remuneration, specific responsibilities including call obligations, and a detailed protocol for handling any grievance; and b. At least four months advance notice of contract non-renewal and the reason for non-renewal.
 With regard to compensation, residents and fellows should receive: a. Compensation for time at orientation; and b. Salaries commensurate with their level of training and experience.
 Compensation should reflect cost of living differences based on local economic factors, such as housing, transportation, and energy costs (which affect the purchasing power of wages), and include appropriate adjustments for changes in the cost of living.

(3) With regard to benefits, residents and fellows must be fully informed of and should receive: a. Quality and affordable comprehensive medical, mental health, dental, and vision care for residents and their families, as well as retirement plan options, professional liability insurance and disability insurance to all residents for disabilities resulting from activities that are part of the educational program; b. An institutional written policy on and education in the signs of excessive fatigue, clinical depression, substance abuse and dependence, and other physician impairment issues; c. Confidential access to mental health and substance abuse services; d. A guaranteed, predetermined amount of paid vacation leave, sick leave, family and medical leave and educational/professional leave during each year in their training program, the total amount of which should not be less than six weeks; e. Leave in compliance with the Family and Medical Leave Act; and f. The conditions under which sleeping quarters, meals and laundry or their equivalent are to be provided. F. Clinical and educational work hours that protect patient safety and facilitate resident well-being and education.

With regard to clinical and educational work hours, residents and fellows should experience: (1) A reasonable work schedule that is in compliance with clinical and educational work hour requirements set forth by the ACGME; and (2) At-home call that is not so frequent or demanding such that rest periods are significantly diminished or that clinical and educational work hour requirements are effectively circumvented. Refer to AMA Policy H-310.907, "Resident/Fellow Clinical and Educational Work Hours," for more information.

G. Due process in cases of allegations of misconduct or poor performance.

With regard to the complaints and appeals process, residents and fellows should have the opportunity to defend themselves against any allegations presented against them by a patient, health professional, or training program in accordance with the due process guidelines established by the AMA.

H. Access to and protection by institutional and accreditation authorities when reporting violations. With regard to reporting violations to the ACGME, residents and fellows should: (1) Be informed by their program at the beginning of their training and again at each semi-annual review of the resources and processes available within the residency program for addressing resident concerns or complaints, including the program director, Residency Training Committee, and the designated institutional official; (2) Be able to file a formal complaint with the ACGME to address program violations of residency training requirements without fear of recrimination and with the guarantee of due process; and (3) Have the opportunity to address their concerns about the training program through confidential channels, including the ACGME concern process and/or the annual ACGME Resident Survey.

9. Our AMA will work with the ACGME and other relevant stakeholders to advocate for ways to defray additional costs related to residency and fellowship training, including essential amenities and/or high cost specialty-specific equipment required to perform clinical duties.

10. Our AMA believes that health care trainee salary, benefits, and overall compensation should, at minimum, reflect length of pre-training education, hours worked, and level of independence and complexity of care allowed by an individual's training program (for example when comparing physicians in training and midlevel providers at equal postgraduate training levels).

11. The Residents and Fellows' Bill of Rights will be prominently published online on the AMA website and disseminated to residency and fellowship programs.

12. Our AMA will distribute and promote the Residents and Fellows' Bill of Rights online and individually to residency and fellowship training programs and encourage changes to institutional processes that embody these principles.

Resident Physicians, Unions and Organized Labor H-383.998

Our AMA strongly advocates for the separation of academic issues from terms of employment in determining negotiable items for labor organizations representing resident physicians and that those organizations should adhere to the AMA's Principles of Medical Ethics, which prohibits such organizations or any of its members from engaging in any strike by the withholding of essential medical services from patients.

1.2.10 Political Action by Physicians

Like all Americans, physicians enjoy the right to advocate for change in law and policy, in the public arena, and within their institutions. Indeed, physicians have an ethical responsibility to seek change when they believe the requirements of law or policy are contrary to the best interests of patients. However, they have a responsibility to do so in ways that are not disruptive to patient care.

Physicians who participate in advocacy activities should:

(a) Ensure that the health of patients is not jeopardized and that patient care is not compromised.

(b) Avoid using disruptive means to press for reform. Strikes and other collection actions may reduce access to care, eliminate or delay needed care, and interfere with continuity of care and should not be used as a bargaining tactic. In rare circumstances, briefly limiting personal availability may be appropriate as a means of calling attention to the need for changes in patient care. Physicians should be aware that some actions may put them or their organizations at risk of violating antitrust laws or laws pertaining to medical licensure or malpractice.

(c) Avoid forming workplace alliances, such as unions, with workers who do not share physicians' primary and overriding commitment to patients.

(d) Refrain from using undue influence or pressure colleagues to participate in advocacy activities and should not punish colleagues, overtly or covertly, for deciding not to participate.

AMA Principles of Medical Ethics: I,III,VI

The Opinions in this chapter are offered as ethics guidance for physicians and are not intended to establish standards of clinical practice or rules of law.

APPENDIX B: CMS Memo on Workplace Violence in Hospitals

DEPARTMENT OF HEALTH & HUMAN SERVICES Centers for Medicare & Medicaid Services 7500 Security Boulevard, Mail Stop C2-21-16 Baltimore, Maryland 21244-1850



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Center for Clinical Standards and Quality

	Ref: QSO-23-04-Hospitals
DATE:	November 28, 2022
TO:	State Survey Agency Directors
FROM:	Directors, Quality, Safety & Oversight Group (QSOG) and Survey & Operations Group (SOG)
SUBJECT:	Workplace Violence-Hospitals

Memorandum Summary

- Workers in hospitals, nursing homes, and other healthcare settings face risks of workplace violence. Many factors contribute to this risk, including working directly with people who have a history of aggressive behavior, behavioral issues, or may be under the influence of drugs.
- An April 2020 Bureau of Labor Statistics Fact Sheet found that healthcare workers accounted for 73 percent of all nonfatal workplace injuries and illnesses due to violence in 2018. This number has been steadily growing since tracking of these specific events began in 2011.
- Exposure to workplace violence hazards come at a high cost; however, with appropriate controls in place, it can be addressed.
- CMS will continue to enforce the regulatory expectations that patient and staff have an environment that prioritizes their safety to ensure effective delivery of healthcare.

Background

CMS believes that healthcare workers have a right to provide care in a safe setting. CMS health and safety requirements do not preclude healthcare workers from taking appropriate action to protect themselves from workplace violence. However, it is incumbent on the leadership at these healthcare facilities to ensure they provide adequate training, sufficient staffing levels, and ongoing assessment of patients and residents for aggressive behavior and indicators to adapt their care interventions and environment appropriately.

Medicare certified hospitals have a regulatory obligation to care for patients in a safe setting under the Medicare Hospital Conditions of Participation (CoPs) at §482.13(c)(2). The intention of this requirement is to specify that each patient receives care in an environment that a reasonable person would consider to be safe. For example, hospital staff should follow current standards of practice for patient environmental safety, infection control, and security. The hospital must protect vulnerable patients, including newborns and children. Additionally, this standard is intended to provide protection for the patient's emotional health and safety as well as his/her physical safety. Respect, dignity and comfort would also be components of an emotionally safe environment.

In order to provide care in a safe setting, hospitals should identify patients at risk for intentional harm to self or others, identify environmental safety risks for such patients, and provide education and training for staff and volunteers. Patients at risk of suicide (or other forms of self-harm) or who exhibit violent behaviors toward others receive healthcare services in both inpatient and outpatient locations of hospitals. Although all risks cannot be eliminated, hospitals are expected to demonstrate how they identify patients at risk of self-harm or harm to others and steps they are taking to minimize those risks in accordance with nationally recognized standards and guidelines. The potential risks include, but are not limited to, those from ligatures, sharps, harmful substances, access to medications, breakable windows, accessible light fixtures, plastic bags (for suffocation), oxygen tubing, bell cords, etc.

All hospitals are expected to implement a patient risk assessment strategy, but it is up to the hospital to implement the appropriate strategies. For example, a patient risk assessment strategy in a post-partum unit would most likely not be the same risk assessment strategy utilized in the emergency department.

Additionally, under the Medicare Hospital Emergency Preparedness CoP at §482.15(a), a hospital's emergency preparedness plan must be based on, and include, a documented, facility-based and community-based risk assessment, utilizing an all-hazards approach. It must also include strategies for addressing emergency events identified by the risk assessment as well as address the patient population, including, but not limited to, persons at-risk.

Hospitals should also provide the appropriate level of education and training to staff regarding the identification of patients at risk of harm to self or others, the identification of environmental patient safety risk factors, and mitigation strategies. Staff would include direct employees, volunteers, contractors, per diem staff and any other individuals providing clinical care under arrangement. The Emergency Preparedness CoP at §482.15(d)(1) contains requirements for hospitals to train staff and to have policies and procedures aimed at protecting both their workforce and their patients.

Hospitals have the flexibility to tailor the training to the particular services staff provide and the patient populations they serve. CMS expects hospitals to provide education and training to all new staff initially upon orientation and whenever policies and procedures change. Additionally, CMS recommends ongoing training at least every two years after initial training.

CMS has cited hospitals in the past for failures to meet these obligations. Examples include a nurse in a unit without adequate staffing who was sexually assaulted by a behavioral health patient who was stopped only through intervention by other patients; a patient who died after hospital staff and law enforcement performed a takedown that resulted in a hospital custodian holding the patient down on the floor with his knee against the patient's back, during which the

patient stopped breathing and died; and a patient who was acting out and shot in his hospital room by off-duty police officers following the failure of hospital staff to perform appropriate assessment and de-escalation of the patient. These cases highlight systemic failures in facilities that place both patients and staff at risk.

CMS will continue to enforce the regulatory expectations that patient and staff have an environment that prioritizes their safety to ensure effective delivery of healthcare.

Contact: Questions about this memorandum should be addressed to <u>QSOG Hospital@cms.hhs.gov</u>.

Effective Date: Immediately. This policy should be communicated to all survey and certification staff and managers immediately.

/s/

Karen L. Tritz Director, Survey & Operations Group David R. Wright Director, Quality, Safety & Oversight Group

cc: Survey and Operations Group Management Office of Program Operations and Local Engagement (OPOLE) Centers for Clinical Standards and Quality (CCSQ)

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Resolution: 301 (I-23)

Introduced by:	Kelly Caverzagie, MD, Cynthia Jumper, MD, Krystal Tomei, MD, Shannon Kilgore, MD
Subject:	Clarification of AMA Policy D-310-948 "Protection of Resident and Fellow Training in the Case of Hospital or Training Program Closure"
Referred to:	Reference Committee C

1 Whereas, Report 1 of the Council on Medical Education at I-22 was titled, "The Impact of 2 Private Equity on Medical Training" and addressed a multitude of topics focused on how private 3 equity, and by extension, for-profit entities impact medical education; and 4 5 Whereas, one recommendation in this report was to amend AMA Policy D-310-948 "Protection of Resident and Fellow Training in the Case of Hospital or Training Program Closure" by 6 7 addition to expand the current policy to broaden the scope and work of medical education 8 organizations to collect data and information about the impact of corporate entities on medical 9 education; and 10 11 Whereas, after passage of the policy by the House of Delegates, an unintentional error in the 12 language of the amended policy was identified by the Council on Medical Education that 13 materially changes the intent of the recommendation such that the word "non-profit" was used 14 when the correct term should be "for-profit" as the subject of the actions provided in the policy; 15 and 16 17 Whereas, it is important that policies within the AMA policy compendium be accurate with 18 regards to their intent; therefore be it 19 20 RESOLVED, that our American Medical Association amend Policy D-310.948 "Protection of 21 Resident and Fellow Training in the Case of Hospital or Training Program Closure" by addition 22 and deletion to read as follows: 23 24 Our AMA: (6) will continue to work with ACGME, interested specialty societies, and 25 others to monitor issues, collect data, and share information related to training programs run by corporate and nonprofit for-profit entities and their effect on medical education. 26 (Modify HOD Policy) 27

Fiscal Note: Minimal - less than \$1,000

Received: 9/19/23

RELEVANT AMA POLICY

Protection of Resident and Fellow Training in the Case of Hospital or Training Program Closure D-310.948

Our AMA will:

1. ask the Centers for Medicare & Medicaid Services (CMS) to stipulate in its regulations that residency slots are not assets that belong to the teaching institution;

2. encourage the Association of American Medical Colleges (AAMC), American Association of Colleges of Osteopathic Medicine (AACOM), and National Resident Matching Program (NRMP) to develop a process similar to the Supplemental Offer and Acceptance Program (SOAP) that could be used in the event of a sudden teaching institution or program closure;

3. encourage the Accreditation Council for Graduate Medical Education (ACGME) to specify in its Institutional Requirements that sponsoring institutions are to provide residents and residency applicants information regarding the financial health of the institution, such as its credit rating, or if it has recently been part of an acquisition or merger;

4. work with AAMC, AACOM, ACGME, and relevant state and specialty societies to coordinate and collaborate on the communication with sponsoring institutions, residency programs, and resident physicians in the event of a sudden institution or program closure to minimize confusion, reduce misinformation, and increase clarity;

5. encourage ACGME to revise its Institutional Requirements, under section IV.E., Professional Liability Insurance, to state that sponsoring institutions must create and maintain a fund that will ensure professional liability coverage for residents in the event of an institution or program closure; and 6. continue to work with ACGME, interested specialty societies, and others to monitor issues, collect data, and share information related to training programs run by corporate and nonprofit entities and their effect on medical education.

Policy Timeline

CME Rep. 3, I-20Modified: CME Rep. 01, I-22.

Resolution: 302 (I-23)

Introduced by:	Medical Student Section
Subject:	Medical Student Reports of Disability-Related Mistreatment
Referred to:	Reference Committee C

1 Whereas, Liaison Committee on Medical Education (LCME) standards explicitly include

2 disability as a protected category subject to discrimination and requires medical schools to

develop policies on defining, reporting, and responding to mistreatment, but no universal

4 definition or reporting protocol for mistreatment exists¹⁻¹⁰; and

5

6 Whereas, medical students with disabilities comprise 7.6% of allopathic and 4.27% of

7 osteopathic medical school classes, and disability-related mistreatment may include denial of

8 reasonable accommodations, exclusion from training opportunities based on disability, ableist

9 remarks, and lower evaluations or grades due to evaluator judgments of student disability^{1-5,11-16}; 10 and

11

12 Whereas, LCME collects data on medical student mistreatment using the American Association

13 of Medical Colleges' Medical School Graduation Questionnaire, which explicitly includes

mistreatment based on race, ethnicity, gender, and sexual orientation, but not disability^{5,9-10};
 therefore be it

16

17 RESOLVED, that our American Medical Association work with the Association of American

18 Medical Colleges (AAMC) and other relevant bodies to encourage data collection of medical

19 student mistreatment based on disability as a protected category in internal and external

20 mistreatment surveys, including the AAMC Medical School Graduation Questionnaire. (Directive

21 to Take Action)

Fiscal Note: Minimal – less than \$1,000

Received: 09/11/2023

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RELEVANT AMA POLICY

D-615.977 Advocacy for Physicians and Medical Students with Disabilities

Our AMA will: (1) establish an advisory group composed of AMA members who themselves have a disability to ensure additional opportunities for including physicians and medical students with disabilities in all AMA activities; (2) promote and foster educational and training opportunities for AMA members and the medical community at large to better understand the role disabilities can play in the healthcare work environment, including cultivating a rich understanding of so-called invisible disabilities for which accommodations may not be immediately apparent; (3) develop and promote tools for physicians with disabilities to advocate for themselves in their own workplaces, including a deeper understanding of the legal options available to physicians and medical students to manage their own disability-related needs in the workplace; and (4) communicate to employers and medical staff leaders the importance of including within personnel policies and medical staff bylaws protections and reasonable accommodations for physicians with visible and invisible disabilities. [BOT Rep. 19, I-21]

D-90.990 Evaluate Barriers to Medical Education for Trainees with Disabilities

1. Our AMA urges that all medical schools and graduate medical education (GME) institutions and programs create, review, and revise technical standards, concentrating on replacing "organic" standards with "functional" standards that emphasize abilities rather than limitations, and that those institutions also disseminate these standards and information on how to request accommodations for disabilities in a prominent and easily found location on their websites.

2. Our AMA urges all medical schools and GME institutions to: a) make available to students and trainees a designated, qualified person or committee trained in the application of the Americans with Disabilities Act (ADA), Section 504 of the Rehabilitation Act of 1973, and ,available support services; b) encourage students and trainees to avail themselves of any needed support services; and c) foster a supportive and inclusive environment where students and trainees with disabilities feel comfortable accessing support services.

3. Our AMA encourages the National Board of Medical Examiners (NBME), National Board of Osteopathic Medical Examiners (NBOME), and member boards of the American Board of Medical Specialties and the American Osteopathic Association to evaluate and enhance their processes for reviewing requests for accommodations from applicants with disabilities in order to reduce delays in completion of licensing and initial board certification examinations. This should include an assessment of the experience of those applicants and the development of a transparent communication process that keeps applicants informed about the expected timeline to address their requests. These processes should require neither proof of accommodation nor proof of poor academic performance prior to the time at which a need for accommodation was requested.

4. Our AMA encourages research and broad dissemination of results in the area of disabilities accommodation in the medical environment that includes: the efficacy of established accommodations; innovative accommodation models that either reduce barriers or provide educational approaches to facilitate the avoidance of barriers; impact of disabled learners and physicians on the delivery of health

care to patients with disabilities; and research on the safety of established and potential accommodations for use in clinical programs and practice.

5. Our AMA will collaborate with the NBME and the NBOME to facilitate a timely accommodations application.

6. Our AMA recommends adherence to the ADA recommendations in section 36.309 that requires the documentation requested by a testing entity to evaluate a request for testing accommodations be both reasonable and limited to only the information needed to determine the nature of an examinee's disability and their need for the requested testing accommodations, as noted by the Civil Rights Division of the Department of Justice in their 2014 interpretation of this ADA provision.

7. Our AMA will collaborate with key stakeholders to raise awareness regarding the process for applying and preparing for examinations, inclusive of requests for accommodations. [CME Rep. 2, I-21, Appended - BOT Action in response to referred for decision: Res. 314, A-21]

H-295.955 Teacher-Learner Relationship In Medical Education

The AMA recommends that each medical education institution have a widely disseminated policy that: (1) sets forth the expected standards of behavior of the teacher and the learner; (2) delineates procedures for dealing with breaches of that standard, including: (a) avenues for complaints, (b) *procedures for investigation, (c) protection and confidentiality, (d) sanctions; and (3) outlines a mechanism for prevention and education.* The AMA urges all medical education programs to regard the following Code of Behavior as a guide in developing standards of behavior for both teachers and learners in their own institutions, with appropriate provisions for grievance procedures, investigative methods, and maintenance of confidentiality.

CODE OF BEHAVIOR

The teacher-learner relationship should be based on mutual trust, respect, and responsibility. This relationship should be carried out in a professional manner, in a learning environment that places strong focus on education, high quality patient care, and ethical conduct.

A number of factors place demand on medical school faculty to devote a greater proportion of their time to revenue-generating activity. Greater severity of illness among inpatients also places heavy demands on residents and fellows. In the face of sometimes conflicting demands on their time, educators must work to preserve the priority of education and place appropriate emphasis on the critical role of teacher. In the teacher-learner relationship, each party has certain legitimate expectations of the other. For example, the learner can expect that the teacher will provide instruction, guidance, inspiration, and leadership in learning. The teacher expects the learner to make an appropriate professional investment of energy and intellect to acquire the knowledge and skills necessary to become an effective physician. Both parties can expect the other to prepare appropriately for the educational interaction and to discharge their responsibilities in the educational relationship with unfailing honesty.

Certain behaviors are inherently destructive to the teacher-learner relationship. Behaviors such as violence, sexual harassment, inappropriate discrimination based on personal characteristics must never be tolerated. Other behavior can also be inappropriate if the effect interferes with professional development. Behavior patterns such as making habitual demeaning or derogatory remarks, belittling comments or destructive criticism fall into this category. On the behavioral level, abuse may be operationally defined as behavior by medical school faculty, residents, or students which is consensually disapproved by society and by the academic community as either exploitive or punishing. Examples of inappropriate behavior are: physical punishment or physical threats; sexual harassment; discrimination based on race, religion, ethnicity, sex, age, sexual orientation, gender identity, and physical disabilities; repeated episodes of psychological punishment of a student by a particular superior (e.g., public humiliation, threats and intimidation, removal of privileges); grading used to punish a student rather than to evaluate objective performance; assigning tasks for punishment rather than educational purposes; requiring the performance of personal services; taking credit for another individual's work; intentional neglect or intentional lack of communication.

On the institutional level, abuse may be defined as policies, regulations, or procedures that are socially disapproved as a violation of individuals' rights. Examples of institutional abuse are: policies, regulations, or procedures that are discriminatory based on race, religion, ethnicity, sex, age, sexual orientation, gender identity, and physical disabilities; and requiring individuals to perform unpleasant tasks that are entirely irrelevant to their education as physicians.

While criticism is part of the learning process, in order to be effective and constructive, it should be handled in a way to promote learning. Negative feedback is generally more useful when delivered in a

private setting that fosters discussion and behavior modification. Feedback should focus on behavior rather than personal characteristics and should avoid pejorative labeling.

Because people's opinions will differ on whether specific behavior is acceptable, teaching programs should encourage discussion and exchange among teacher and learner to promote effective educational strategies. People in the teaching role (including faculty, residents, and students) need guidance to carry out their educational responsibilities effectively.

Medical schools are urged to develop innovative ways of preparing students for their roles as educators of other students as well as patients. [BOT Rep. ZZ, I-90, Reaffirmed by CME Rep, 9, A-98; Reaffirmed: CME Rep. 2, I-99, Modified: BOT Rep. 11, A-07; Reaffirmed: CME Rep. A-13, Reaffirmed: BOT Rep. 9 I-20]

Resolution: 304 (I-23)

Introduced by:	Medical Student Section				
Subject:	Health Insurance Options for Medical Students				
Referred to:	Reference Committee C				
quintiles, and 6%	Whereas, one in seven US medical students reports parental household income in the lowest two quintiles, and 6% come from households around or below the Federal Poverty Level threshold for a family of four, with Black, Latine, and Asian students disproportionately represented ¹⁻³ ; and				
Whereas, the AC	Whereas, the ACA allows individuals to remain on parental health coverage until age 26; and				
Whereas, because student loans are not included in Annual Gross Income (AGI), many students may qualify for Medicaid or Affordable Care Act (ACA) subsidies based on income; and					
	Whereas, universities, including medical schools, frequently mandate health insurance as a condition of $enrollment^4$; and				
students only er	Whereas, medical schools who offer health insurance plans to their students may mandate that students only enroll in their plans, without any option for waivers if a student is eligible for Medicaid, ACA subsidies, parental coverage, or other comprehensive plans ⁵⁻¹⁰ ; and				
\$3,000 to \$4,000	Whereas, median annual premium costs for medical school insurance plans are estimated at \$3,000 to \$4,000, ranging up to \$6,500 to \$7,000 (with annual increases ranging from 5-12%), substantially higher than out-of-pocket expenses with Medicaid or ACA subsidies ¹⁰⁻¹³ ; and				
to make fiscally r	Whereas, medical students deserve freedom to choose from all insurance plans available to them to make fiscally responsible decisions given the immense costs of medical education, as long as those plans meet standard coverage requirements; and				
recommends that	Whereas, the Association of American Medical Colleges (AAMC) Group on Student Affairs recommends that "medical students should be allowed to select a personal policy after providing documentation that the policy provides comparable coverage" ¹⁴ ; and				
	Whereas, AAMC defines a leave of absence (LOA) as a period of non-enrollment during which a student is usually not required to pay tuition and fees ¹⁵ ; and				
-	on reasons for medical student LOA include personal medical leave, disability, aregiver responsibilities, and research or educational opportunities ¹⁶ ; and				
schools, 17.5% d	Whereas, according to a national survey of 3,162 medical students from 110 allopathic medical schools, 17.5% considered taking an LOA, while 3.8% of students ultimately took a LOA durin their undergraduate medical education ^{17,18} ; and				

Whereas, Black, Asian, Native Hawaiian and Pacific Islander, American Indian and Alaska Native, 1 2 Hispanic/Chicano/Latino, low-income, and disabled medical students are more likely to take LOAs compared to those from other backgrounds^{18,19}; and 3

4

5 Whereas, in 2019, 5% of US allopathic medical students reported disabilities and chronic health 6 conditions in 2019, which indicated an increase from prior years but is also thought to be a 7 significant underestimate of true prevalence²⁰; and

8

Whereas. LOA may result in loss of access to health insurance, conflicting with AAMC Group on 9 10 Student Affairs Recommendations for Student Healthcare and Insurance and leaving students 11 without coverage, especially harming students on LOA dealing with health issues²¹; and

12

13 Whereas, many medical schools that offer health insurance to students taking LOAs may restrict 14 coverage during LOA via fewer benefits, prior authorizations, and financial barriers to 15 disincentivize use, limiting students' ability to adequately address their needs during LOA to most efficiently return to school²²⁻²⁵; and 16

17

18 Whereas, AMA Policy H-405.960 "Policies for Parental, Family and Medical Necessity Leave" 19 addresses provision for continuation of insurance benefits for physicians and residents taking 20 leave, but not for medical students; therefore be it

21

22 RESOLVED, that our American Medical Association work with relevant parties to urge medical 23 schools to allow students and their families who qualify for and enroll in other health insurance 24 with equal or greater coverage, including Medicaid, the Children's Health Insurance Program 25 (CHIP), or Affordable Care Act (ACA) Marketplace health insurance plans, to be exempt from 26 otherwise mandatory student health insurance plans (Directive to Take Action); and be it further

27

28 RESOLVED, that our AMA support the continuation of comprehensive medical insurance

benefits for students taking a leave of absence and encourage medical schools to publicize their 29

30 policies regarding the continuation of insurance benefits during leaves of absence. (New HOD Policy)

31

Fiscal Note: Modest - between \$1,000 - \$5,000

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RELEVANT AMA POLICY

H-295.942 Insurance Coverage for Medical Students and Resident Physicians

The AMA urges (1) all medical schools to pay for or offer affordable policy options and, assuming the rates are appropriate, require enrollment in disability insurance plans by all medical students; (2) all residency programs to pay for or offer affordable policy options for disability insurance, and strongly encourage the enrollment of all residents in such plans; (3) medical schools and residency training programs to pay for or offer comprehensive and affordable health insurance coverage, including but not limited to medical, dental, and vision care, to medical students and residents which provides no less than the minimum benefits currently recommended by the AMA for employer-provided health insurance and to require enrollment in such insurance; (4) carriers offering disability insurance to: (a) offer a range of disability policies for medical students and residents that provide sufficient monthly disability benefits to defray any educational loan repayments, other living expenses, and an amount sufficient to continue payment for health insurance providing the minimum benefits recommended by the AMA for employer-provided health insurance: and (b) include in all such policies a rollover provision allowing continuation of student disability coverage into the residency period without medical underwriting. (5) Our AMA: (a) actively encourages medical schools, residency programs, and fellowship programs to provide access to portable group health and disability insurance, including human immunodeficiency virus positive indemnity insurance, for all medical students and resident and fellow physicians; (b) will work with the ACGME and the LCME, and other interested state medical societies or specialty organizations, to develop strategies and policies to ensure access to the provision of portable health and disability insurance coverage, including human immunodeficiency virus positive indemnity insurance, for all medical students, resident and fellow physicians; and (c) will prepare informational material designed to inform medical students and residents concerning the need for both disability and health insurance and describing the available coverage and characteristics of such insurance. [BOT Rep. W. I-91; Reaffirmed; BOT Rep. 14, I-93; Appended; Res. 311, I-98; Modified; Res. 306, A-04; Modified: CME Rep. 2, A-14]

Resolution: 305 (I-23)

	Introduced by:	American Association of Public Health Physicians			
$\begin{array}{c}1&2&3&4&5&6&7\\&8&9&10&1&1&2\\&1&1&1&1&1&1\\&1&1&1&1&1&1\\&1&1&1&1$	Subject:	Addressing Burnout and Physician Shortages for Public Health			
	Referred to:	Reference Committee C			
	Whereas, there is a clear inadequacy in the number of physicians trained in preventive medicine within the United States, posing a challenge to meeting the healthcare needs of both the immediate and long-term population ¹ ; and				
	Whereas, the Centers for Disease Control and Prevention (CDC) has announced the imminent closure of its Preventive Medicine Residency program, slated to take effect on July 1, 2024 ² ; and				
	Whereas, a noticeable gap in Public Health physician training and funding has surfaced, often requiring a smaller number of remaining physicians to assume the roles vacated by their departing colleagues; and				
	Whereas, a significant knowledge deficit exists among practicing physicians, especially those in training, regarding the public health implications of climate change, despite the escalating frequency of climate-related events; and				
	Whereas, a core curriculum of preventive medicine residencies encompasses training in assessing and responding to population-level risks associated with environmental health, as well as the planning and evaluation of the medical components of emergency preparedness programs and training exercises ³ ; and				
21 22 23 24		C is grappling with substantial funding challenges, directly impacting the te and local health departments ⁴ ; and			
25 26 27 28	Whereas, according to a Medscape report Public Health and Preventive Medicine burnout has increased from last year's report ⁵ and given the factors that cause burnout will only continue to get worse along with our other physician specially colleagues; and				
29 30	Whereas, nationa and	Ily about 63% of physicians report burnout symptoms at least once per week ⁶ ;			
31 32 33 34	Whereas, 41% of threatened, or ha	public health executives, many of whom are physicians, report feeling bullied, rassed ⁷ ; and			
35 36 37	Whereas, 59% pu undermined or ch	ublic health executives report "I have felt my public health expertise allenged" ⁸ ; and			
38	Whereas, nearly a	a third of the public health workforce plan to leave in the next year for reasons			

other than retirement⁹; and

- 40 Whereas, addressing physician burnout has been unequivocally placed as a top priority for our
- 41 AMA as an integral part of our AMA Recovery plan for American's Physician: therefore be it
- 42
- 43 RESOLVED, that our American Medical Association vigorously advocate for expanded training
- 44 opportunities within residency programs, encompassing both preventive medicine residencies
- 45 and public health physician training, in addition to advocating for increased funding and
- 46 heightened federal support to address the repercussions of natural disasters (Directive to Take
- 47 Action); and be it further
- 48 RESOLVED, that our AMA steadfastly supports the allocation of state and national funds aimed
- 49 at fortifying the roles of public health physicians, including Public Health and General Preventive
- Medicine Residency programs in multiple federal Public Health agencies (New HOD Policy); 50
- 51 and be it further
- 52 RESOLVED, that our AMA unequivocally calls for the reinstatement of the CDC Preventive
- 53 Medicine Residency program or Fellowship, as the CDC is the nation's premier public health 54 agency. (New HOD Policy)

Fiscal Note: Modest - between \$1,000 - \$5,000

Received: 9/27/23

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RELEVANT AMA POLICY

D-440.922 Full Commitment by our AMA to the Betterment and Strengthen of Public Health System

Our AMA will: (1) champion the betterment of public health by enhancing advocacy and support for programs and initiatives that strengthen public health systems, to address pandemic

threats, health inequities and social determinants of health outcomes; (2) develop an organization-wide strategy on public health including ways in which the AMA can strengthen

the health and public health system infrastructure and report back regularly on progress; (3) work with the Federation and other stakeholders to strongly support the legal authority of health officials to enact reasonable, evidence-based public health measures, including mandates, when necessary to protect the public from serious illness, injury, and death and actively oppose efforts to strip such authority from health officials; and (4) advocate for (a) consistent, sustainable funding to support our public health infrastructure, (b) incentives, including loan forgiveness and debt reduction, to help strengthen the governmental public health workforce in recruiting and retaining staff, (c) public health data modernization and data governance efforts as well as efforts to promote interoperability between health care and public health; and (d) efforts to ensure equitable access to public health funding and programs.Res.407,1-20 Modified CSPH Rep.2,I-21 Reaffirmed CMS Rep 5, A-22

H-440.965 The Future of Public Health

The AMA (1) encourages all its members to reevaluate and renew their commitment to working cooperatively with public health officials; and (2) urges its members to utilize this commitment to strengthen the quality of the delivery of public health services and to insure quality health care for all citizens within their communities. Res 82,I-88 ,Reaffirmed: sunset Report, I-98 Reaffirmed : CSCPH Rep2, A=08 Reaffirmed : CSAPH rep. 01,A-18

H-440.982 Center for Disease Control Funding

The AMA supports funding for the Centers for Disease Control that is adequate to support its important and expanding public health activities. BOT Rep.Q,I-83 Reaffirmed CLRPD Rep 1,I-93 Reaffirmed: CSA Rep8, A-o5, Reaffirmation A-15, Reaffirmed CSAPHRep 1,A-15

Resolution: 306
(I-23)

	Introduced by:	Women Physicians Section		
	Subject:	Increasing Practice Viability for Female Physicians through Increased Employer and Employee Awareness of Protected Leave Policies		
	Referred to:	Reference Committee C		
1 2 3	physician counte	en physicians are significantly less likely to work full time than their male rparts, with 77.4% of female physicians working full time within six years of medical training, compared to 96.4% of male physicians" ⁶ ; and		
4 5 6 7 8	and spousal emp	various characteristics were controlled for, including professional work hours loyment status, married or partnered female physician-researchers with spending 8.5 hours per week more on parenting or domestic activities than prparts" ⁵ ; and		
9 10 11 12 13	Whereas, according to the U.S. Department of Labor, the Family Medical Leave Act (FMLA) entitles eligible employees of covered employers to take unpaid, job-protected leave for specified family and medical reasons with continuation of group health insurance coverage under the same terms and conditions as if the employee had not taken leave ³ ; and			
14 15 16		on findings of the 2018 FMLA Employee survey, 24% of women reported a ompared to men and took leave more often (18% versus 14%) ⁴ ; and		
17 18 19 20 21	Whereas, additional findings from the 2018 FMLA Employee survey indicated that "substantially fewer women than men receive full pay (32 percent versus 55 percent) while on leave, and more receive no pay (41% versus 25%)". Survey findings also noted these differences were not exclusively determined by women taking longer leaves ⁴ ; and			
22 23 24 25		ll, 7% of employees surveyed reported needing but not taking leave ('unmet fying FMLA reason in the previous 12 months" ⁴ ; and		
25 26 27 28 29 30	Medical Education for medical, pare	ing July 1, 2022, the ACGME required all Accreditation Council for Graduate in-accredited Programs to offer six weeks of paid leave to residents and fellows ntal and caregiver leave, "for qualifying reasons that are consistent with t least once and at any time during an ACGME-accredited program" ¹ ; and		
31 32 33 34 35	programs of two training for purpo	2021, all American Board of Medical Specialties Member Boards with training or more years duration allowed for a minimum of six weeks away during ses of parental, caregiver, and medical leave, without exhausting time allowed ck leave nor requiring an extension in training ² ; therefore be it		
36 37		t our American Medical Association oppose any discrimination related to protected leave during training and/or medical practice for medical, religious,		

and/or family reasons (New HOD Policy); and be it further

- 1 RESOLVED, that our AMA encourage relevant stakeholders to survey physicians and medical
- 2 students who have taken family leave, in an effort to learn about the experiences of various
- 3 demographic groups and identify potential disparities in career progression trends. (New HOD
- 4 Policy)

Fiscal Note: Minimal - less than \$1,000

Received: 10/5/23

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RELEVANT AMA POLICY

FMLA Equivalence H-270.951

Our AMA will advocate that Family and Medical Leave Act policies include any individual related by blood or affinity whose close association with the employee is the equivalent of a family relationship. [Res. 002, A-18]

Policies for Parental, Family and Medical Necessity Leave H-405.960

AMA adopts as policy the following guidelines for, and encourages the implementation of, Parental, Family and Medical Necessity Leave for Medical Students and Physicians:

1. Our AMA urges residency training programs, medical specialty boards, the Accreditation Council for Graduate Medical Education, and medical group practices to incorporate and/or encourage development of leave policies, including parental, family, and medical leave policies, as part of the physician's standard benefit agreement.

Recommended components of parental leave policies for physicians include: (a) duration of leave allowed before and after delivery; (b) category of leave credited; (c) whether leave is paid or unpaid; (d) whether provision is made for continuation of insurance benefits during leave, and who pays the premium; (e) whether sick leave and vacation time may be accrued from year to year or used in advance; (f) how much time must be made up in order to be considered board eligible; (g) whether make-up time will be paid; (h) whether schedule accommodations are allowed; and (i) leave policy for adoption.
 AMA policy is expanded to include physicians in practice, reading as follows: (a) residency program directors and group practice administrators should review federal law concerning maternity leave for guidance in developing policies to assure that pregnant physicians are allowed the same sick leave or disability benefits as those physicians who are ill or disabled; (b) staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in other physicians' workloads, particularly in residency programs; and (c) physicians should be able to return to their practices or training programs after taking parental leave without the loss of status.
 Our AMA will study the impact on and feasibility of medical schools, residency programs, specialty

boards, and medical group practices incorporating into their parental leave policies a 12-week minimum leave allowance, with the understanding that no parent be required to take a minimum leave. 5. Our AMA recommends that medical practices, departments and training programs strive to provide 12

weeks of paid parental, family and medical necessity leave in a 12-month period for their attending and trainee physicians as needed.

6. Residency program directors should review federal and state law for guidance in developing policies for parental, family, and medical leave.

7. Medical students and physicians who are unable to work because of pregnancy, childbirth, abortion or stillbirth, and other related medical conditions should be entitled to such leave and other benefits on the same basis as other physicians who are temporarily unable to work for other medical reasons. 8. Residency programs should develop written policies on leave for physicians. Such written policies should include the following elements: (a) leave policy for birth or adoption: (b) duration of leave allowed before and after delivery; (c) duration of leave allowed after abortion or stillbirth; (d) category of leave credited (e.g., sick, vacation, parental, unpaid leave, short term disability); (e) whether leave is paid or unpaid: (f) whether provision is made for continuation of insurance benefits during leave and who pays for premiums; (g) whether sick leave and vacation time may be accrued from year to year or used in advance; (h) extended leave for resident physicians with extraordinary and long-term personal or family medical tragedies for periods of up to one year, without loss of previously accepted residency positions, for devastating conditions such as terminal illness, permanent disability, or complications of pregnancy that threaten maternal or fetal life; (i) how time can be made up in order for a resident physician to be considered board eligible; (j) what period of leave would result in a resident physician being required to complete an extra or delayed year of training; (k) whether time spent in making up a leave will be paid; and (I) whether schedule accommodations are allowed, such as reduced hours, no night call, modified rotation schedules, and permanent part-time scheduling.

9. Medical schools should develop written policies on parental leave, family leave, and medical leave for medical students. Such written policies should include the following elements: (a) leave policy for birth or adoption; (b) duration of leave allowed before and after delivery; (c) extended leave for medical students with extraordinary and long-term personal or family medical tragedies, without loss of previously accepted medical school seats, for devastating conditions such as terminal illness, permanent disability, or complications of pregnancy that threaten maternal or fetal life; (d) how time can be made up in order for a medical students to be eligible for graduation with minimal or no delays; (e) what period of leave would result in a medical student being required to complete an extra or delayed year of training; and (f) whether schedule accommodations are allowed, such as modified rotation schedules, no night duties, and flexibility with academic testing schedules.

10. Our AMA endorses the concept of equal parental leave for birth and adoption as a benefit for resident physicians, medical students, and physicians in practice regardless of gender or gender identity.

11. Staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in the workloads of other physicians, particularly those in residency programs.

12. Physicians should be able to return to their practices or training programs after taking parental leave, family leave, or medical leave without the loss of status.

13. Residency program directors must assist residents in identifying their specific requirements (for example, the number of months to be made up) because of leave for eligibility for board certification and must notify residents on leave if they are in danger of falling below minimal requirements for board eligibility. Program directors must give these residents a complete list of requirements to be completed in order to retain board eligibility.

14. Our AMA encourages flexibility in residency programs and medical schools incorporating parental leave and alternative schedules for pregnant trainees.

15. In order to accommodate leave protected by the federal Family and Medical Leave Act, our AMA encourages all specialties within the American Board of Medical Specialties to allow graduating residents to extend training up to 12 weeks after the traditional residency completion date while still maintaining board eligibility in that year.

16. Our AMA will work with appropriate stakeholders to encourage that residency programs annually publish and share with FREIDA and other appropriate stakeholders, self-identified and other demographic data, including but not limited to the composition of their program over the last 5 years by age; historically marginalized, minoritized, or excluded status; sexual orientation and gender identity.

17. Our AMA will encourage the Accreditation Council for Graduate Medical Education and other relevant stakeholders to annually collect data on childbirth and parenthood from all accredited US residency programs and publish this data with disaggregation by gender identity and specialty.

18. These policies as above should be freely available online through FREIDA and in writing to all current trainees and applicants to medical school, residency or fellowship. [CCB/CLRPD Rep. 4, A-13; Modified: Res. 305, A-14; Modified: Res. 904, I-14; Modified: Res. 307, A-22; Modified: Res. 302, I-22; Modified: Res. 312, I-22]

Compassionate Leave for Medical Students and Physicians H-405.947

1. Our AMA urges medical schools, residency and fellowship training programs, medical specialty boards, the Accreditation Council for Graduate Medical Education, and medical group practices to incorporate and/or encourage development of compassionate leave policies as part of the physician's standard benefit agreement.

2. Our AMA will study components of compassionate leave policies for medical students and physicians to include:

a. whether cases requiring extensive travel qualify for additional days of leave and, if so, how many days; b. policy and duration of leave for an event impacting pregnancy or fertility including pregnancy loss, an unsuccessful round of intrauterine insemination or of an assisted reproductive technology procedure, a failed adoption arrangement, a failed surrogacy arrangement, or an event that impacts pregnancy or fertility;

c. whether leave is paid or unpaid;

d. whether obligations and time must be made up; and

e. whether make-up time will be paid.

3. Our AMA encourages medical schools, residency and fellowship programs, specialty boards, specialty societies and medical group practices to incorporate into their compassionate leave policies a three-day minimum leave, with the understanding that no medical student or physician should be required to take a minimum leave.

4. Medical students and physicians who are unable to work beyond the defined compassionate leave period because of physical or psychological stress, medical complications of pregnancy loss, or another related reason should refer to their institution's sick leave policy, family and medical leave policy, and other benefits on the same basis as other physicians who are temporarily unable to work for other reasons.

5. Our AMA will study the concept of equal compassionate leave for pregnancy loss and other such events impacting fertility in a physician or their partner as a benefit for medical students and physicians regardless of gender or gender identity.

6. Staffing levels and scheduling are encouraged to be flexible enough to allow for coverage without creating intolerable increases in the workloads of other physicians, particularly those in residency programs.

7. These guidelines as above should be freely available online and in writing to all applicants to medical school, residency, or fellowship. [Res. 309, I-22]