

## Staff directory

The American Medical Association's (AMA) Advocacy Resource Center (ARC) is the AMA's state legislative and regulatory advocacy unit. The ARC works hand-in-hand with state and national medical specialty societies on state-level issues critical to physicians and their patients by creating model legislative language, turn-key resources and tools, providing 24/7 technical legal analysis, and representing the AMA before numerous national policy-making organizations.

### **Kai Sternstein, JD**

#### **Vice president**

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- AMA Council on Legislation
- AMA Center for Health Equity
- AMA Scope of Practice Partnership (SOPP)
- Develop and implement AMA state advocacy strategic focus & initiatives
- Execute AMA State Advocacy Roundtable/State Advocacy Summit
- Lead AMA Advocacy Resource Center Executive Committee

### **Wendy Holmes**

#### **Operations administrator**

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- Coordinate all administrative operations
- Coordinate across other AMA units
- Direct administrative aspects of Advocacy Resource Center-sponsored-meetings
- Manage budget
- Manage directory and information requests
- Manage review and process of all contracts

### **Henry Allen, Jr., JD, MPA**

#### **Senior attorney**

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- Antitrust aspects of ACO formation and conduct
- Antitrust and competition advocacy in state and federal administrative, legislative, and judicial forums
- Antitrust compliance with respect to IHE's, standard setting, scope of practice, and practitioner credentialing
- Health insurer & hospital vertical or horizontal mergers and other conduct
- Physician unions
- Repeal of "Certificate of Need" and "Certificate of Public Advantage"

### **Emily Carroll, JD**

#### **Senior attorney**

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- Administrative simplification
- Benefit design
- Electronic health records
- Health care costs
- Health insurance regulation
- Insurance market reforms
- Network adequacy
- Patient access and coverage issues
- Pharmacy benefit managers
- Prior authorization and utilization management
- Out-of-network issues
- State-based delivery and payment reform

### **Kimberly Horvath, JD**

#### **Senior attorney**

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- AMA Health Workforce Mapper
- Augmented intelligence
- Interstate medical licensure compact
- Lead AMA Scope of Practice Partnership (SOPP)
- Physician-led team-based care
- Physician licensure
- Physician workforce/GME
- Scope of practice
- Telehealth
- Truth in advertising

### **Daniel Blaney-Koen, JD**

#### **Senior attorney**

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- Cannabis-medical and adult-use
- Drug costs
- Drug overdose epidemic, overdose prevention
- Electronic prescribing of controlled substance, PDMPs
- Harm reduction, naloxone, needle, and syringe exchange
- Lead AMA opioid overdose taskforce
- Mental health and substance use disorder parity
- Pharmaceutical issues
- Physician wellness
- Medications and treatments for substance use disorders
- Workers' compensation, AMA Guides

### **Wes Cleveland, JD**

#### **Senior attorney**

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- AMA Managed Care Legal Database
- Medical liability reform
- Physician business issues
- Physician employment
- Physician and wellness
- Privacy and confidentiality
- Private payer reform
- Program integrity

### **Annalia Michelman, JD**

#### **Senior attorney**

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- AMA Economic Impact Study
- LGBTQ health
- Liaison to AMA Center for Health Equity
- Medicaid/CHIP
- Public health
- Public safety
- Patient-physician relationship issues
- Reproductive health care
- State budget issues/provider taxes

### **Molly Reese, JD**

#### **Legislative Analyst (pending IL Bar admission)**

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- AMA Health Workforce Mapper and access to care related to scope of practice
- Education and training of non-physicians
- Physician-led team-based care
- Physician workforce
- Scope of practice
- Scope of Practice Partnership (SOPP)
- Truth in advertising

## Additional resources

### Effective lobbying of national state policy-making organizations

Our work with state and national medical specialty societies, as well as national state policymaking organizations is critical to helping organized medicine approach state-level advocacy in a strategic and coordinated manner. Our attorneys work closely with many national organizations, including:

- Administrators in Medicine
- American Public Health Association
- American Society of Medical Association Counsel
- American Tort Reform Association
- Federation of State Medical Boards
- National Academy for State Health Policy
- National Association of Attorneys General
- National Association of Insurance Commissioners
- National Association of Medicaid Directors
- National Association of State Budget Officers
- National Conference of Insurance Legislators
- National Conference of State Legislatures
- National Governors Association
- PIAA

### Access AMA resources to enhance your advocacy efforts

- **The AMA Health Workforce Mapper** empowers you to create customized persuasive maps showing the practice location of physicians and non-physicians along with other patient health information and population health indicators.  
[ama-assn.org/go/healthworkforcemapper](http://ama-assn.org/go/healthworkforcemapper)
- **The AMA Economic Impact Study** enables you to quantify physicians' hugely positive economic impact on our nation's economy to lawmakers, regulators, and policymakers.  
[ama-assn.org/about/research/economic-impact-study](http://ama-assn.org/about/research/economic-impact-study)
- **The AMA Managed Care Legal Database** is a resource identifying how state and federal statutes and regulations address many issues that may occur between private payers and physicians, such as prior authorization, credentialing, network adequacy, out-of-network payment, and contract termination. The Database also contains relevant AMA policy, issue briefs, advocacy resources, model legislation, and a State Laws Map.  
[managedcarelegaldatabase.org/](http://managedcarelegaldatabase.org/)
- **The AMA End the Epidemic Microsite.** The AMA believes that science, evidence, and compassion must continue to guide patient care and policy change as the nation's opioid epidemic has become a more dangerous and complicated illicit drug overdose epidemic.  
[end-overdose-epidemic.org](http://end-overdose-epidemic.org)

### State legislation model bill listing— topics and model bills

- Alcohol
- Animal research
- Antitrust
- Boxing
- Child and adolescent health
- Confidentiality and medical records
- Data collection and dissemination
- Discrimination
- Drugs and pharmacy
- End-of-life
- Environmental issues
- Firearms
- Health plans, insurance and payment coverage issues, and managed care issues
- Hospital and medical staff
- HIV/AIDS
- Immunization
- Legislatures and legislation
- Licensure, discipline, and medical practice acts
- Medicaid
- Medical liability reforms
- Nonprofit health care entities
- Obesity
- Opioid use disorder
- Organ donation
- Pain medicine
- Peer review
- Physician contracting
- Physician self-referral
- Practice issues
- Reporting abuse
- Scope of practice
- State activities
- State regulatory issues
- Telehealth
- Tobacco
- Transportation safety
- Truth in advertising
- Violence and intimidation of health care providers
- Women's health
- Workers' compensation