## JOINT REPORT OF THE COUNCIL ON CONSTITUTION AND BYLAWS AND THE COUNCIL ON LONG RANGE PLANNING AND DEVELOPMENT

The following report was presented by Pino Colone, MD, Chair, Council on Constitution and Bylaws, and Clarence Chou, MD, Chair, Council on Long Range Planning and Development.

## 1. JOINT COUNCIL SUNSET REVIEW OF 2012 HOUSE POLICIES

Reference committee hearing: see report of Reference Committee F.

## HOUSE ACTION: RECOMMENDATIONS ADOPTED AS FOLLOWS REMAINDER OF REPORT FILED

Policy G-600.110, "Sunset Mechanism for AMA Policy," calls for the decennial review of American Medical Association (AMA) policies to ensure that our AMA's policy database is current, coherent, and relevant. Policy G-600.010 reads as follows, laying out the parameters for review and specifying the procedures to follow:

- 1. As the House of Delegates (House) adopts policies, a maximum ten-year time horizon shall exist. A policy will typically sunset after ten years unless action is taken by the House to retain it. Any action of our AMA House that reaffirms or amends an existing policy position shall reset the sunset "clock," making the reaffirmed or amended policy viable for another 10 years.
- 2. In the implementation and ongoing operation of our AMA policy sunset mechanism, the following procedures shall be followed: (a) Each year, the Speakers shall provide a list of policies that are subject to review under the policy sunset mechanism; (b) Such policies shall be assigned to the appropriate AMA councils for review; (c) Each AMA council that has been asked to review policies shall develop and submit a report to the House identifying policies that are scheduled to sunset; (d) For each policy under review, the reviewing council can recommend one of the following actions: (i) retain the policy; (ii) sunset the policy; (iii) retain part of the policy; or (iv) reconcile the policy with more recent and like policy (per Policy G-600.111(4), The consolidation process permits editorial amendments for the sake of clarity, so long as the proposed changes are transparent to the House and do not change the meaning); (e) For each recommendation that it makes to retain a policy in any fashion, the reviewing council shall provide a succinct, but cogent justification (f) The Speakers shall determine the best way for the House to handle the sunset reports.
- 3. Nothing in this policy shall prohibit a report to the House or resolution to sunset a policy earlier than its 10-year horizon if it is no longer relevant, has been superseded by a more current policy, or has been accomplished.
- 4. The AMA councils and the House should conform to the following guidelines for sunset: (a) when a policy is no longer relevant or necessary; (b) when a policy or directive has been accomplished; or (c) when the policy or directive is part of an established AMA practice that is transparent to the House and codified elsewhere such as the AMA Bylaws or the AMA House of Delegates Reference Manual: Procedures, Policies and Practices.
- 5. The most recent policy shall be deemed to supersede contradictory past AMA policies.
- 6. Sunset policies will be retained in the AMA historical archives

The Councils on Constitution and Bylaws and Long Range Planning and Development collaborated on this report, as they did the last time these policies were up for review.

## RECOMMENDATION

The Councils on Constitution and Bylaws and Long Range Planning and Development recommend that the House of Delegates policies that are listed in the appendix to this report be acted upon in the manner indicated and the remainder of this report be filed

	commended Actions	lm .	In
Policy Number D-155.998	Title Meeting with Business Coalitions	Text Our AMA: (1) shall continue to monitor the activities of business coalitions and other health care coalitions, including The Leapfrog Group, and keep physicians and the Federation of Medicine informed of the activities and new initiatives of these coalitions; (2) shall continue to meet with and serve with vigilance on appropriate advisory committees to national business and other health care coalitions, including The Leapfrog Group, to establish a dialogue with these coalitions and provide physicians' unique clinical and patient-centered expertise in a manner consistent with AMA policy and sound quality and patient safety principles; (3) shall encourage the other members of the Federation of Medicine to meet with and serve on appropriate advisory committees to business and other health care coalitions in their geographic area or field of medical specialization to establish a dialogue with these	Retain as editorially amended: It is unnecessary to reference The Leapfrog Group; the Joint Commission is the new name for the organization formerly called JCAHO.
		coalitions and provide physicians' unique clinical and patient-centered expertise in a manner consistent with sound quality and patient safety principles and keep the AMA informed of the results of these activities; (4) continue to promote its policies regarding the proper collection and use of physician and hospital quality data; (5) shall advocate that business and health care coalitions, and other similar entities be reminded that The Joint Commission the JCAHO standards, as well as most state hospital licensure laws, require that the advice and approval of the hospital medical staff or medical groups must be sought before clinical practices are modified; (6) shall actively address with business and health care coalitions, as well as with other similar entities, the problems of delivering quality care that are created by under-reimbursement of health care services by third party payers; and (7) shall exercise extreme caution when meeting with The Leapfrog Group and other business coalitions to avoid implied and unintended concurrence with the recommendations of such groups.	
D-165.975	Health Care for the Economically Disadvantaged	Our AMA shall continue in its efforts to highlight the need for improved access to quality health care for the disadvantaged, working with the private sector and government at all levels to improve access for this population.	Rescind. This policy has been superseded by more recent policies and directives that commit our AMA to improving health care for all, including the economically disadvantaged. Policies include H-410.995, Participation in the Development of Practice Guidelines by Individuals Experienced in the Care of Minority and Indigent Patients, H-160.922, Physician and Health Plan Provision of Uncompensated Care; H-185.917, Reducing Inequities and Improving Access to Insurance for Maternal Health Care, H-180.978, Access to Affordable Health Care Insurance through

D-180.991	Work Plan for Maintaining Privacy of Physician Medical	The AMA shall recommend that medical staffs, managed care organizations and other credentialing and licensing bodies adopt credentialing processes that are compliant with	Deregulation of State Mandated Benefits, H- 165.841, Comprehensive Health System Reform, H-165.838, Health System Reform Legislation, and H- 160.922, Physician and Health Plan Provision of Uncompensated Care. Rescind. This policy has been superseded by more recent and
D 2000 07.6	Information	the Americans with Disabilities Act and communicate this recommendation to all appropriate entities.	comprehensive policies including H-275.970, Licensure Confidentiality, and H-275.945, Self- Incriminating Questions on Applications for Licensure and Specialty Boards.
D-200.976	Transparency in Recruiting and Marketing Techniques for Young Physicians	Our AMA will: (1) explore strategies to increase transparency in marketing techniques used to recruit physicians who are finishing their residency or fellowship to ensure that hospitals, clinics, or health plans are not using deceptive or anti-competitive recruiting techniques without fully disclosing all components of any contract with the physician being recruited; and (2) work through its councils and sections to develop resources to assist physicians in training in career decision-making that provides them the full range of information concerning various practice models, including private practice.	Rescind. Since the directive was adopted 10 years ago, there have been numerous policies adopted, including H-225.950, AMA Principles for Physician Employment and D-383,978, Restrictive Covenants of Large Health Care Systems. Numerous resources have been developed to help physicians make informed career choices, including Practice Options for Physicians; Signing an Employment Contract; and Joining physician-led integrated systems: A guide to better decision making. Also, the sections, notably the RFS and YPS, often convene educational programs on these topics. Lastly, as part of its Professional Satisfaction and Practice Sustainability initiative, the AMA is developing tools physicians can use to enhance the practice of medicine and help them make informed decisions about their practice environments.

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D-225.977	Physician	Our AMA will: (1) continue to assess the needs of	Retain. While the
	Independence and	employed physicians, ensuring autonomy in clinical	directive has been
	Self-Governance	decision-making and self-governance; and (2) promote	foundational for the
		physician collaboration, teamwork, partnership, and	development of many
		leadership in emerging health care organizational structures,	AMA policies ( <u>H-</u>
		including but not limited to hospitals, health care systems,	225.950, AMA
		medical groups, insurance company networks and	Principles for Physician
		accountable care organizations, in order to assure and be	Employment;
		accountable for the delivery of quality health care.	D-215.990, AMA
			Assistance for Members
			in Matters Pertaining to
			Physician-
			Hospital/Health System
			Relationships;
			H-225.964, Hospital
			Employed/Contracted
			Physicians
			Reimbursement, and G-
			615.105, Employed
			Physicians and the
			AMA), retention will
	1		underscore the AMA's
	1		stance on employed
			physicians and provide
			another example of the
			AMA's support of
			employed physicians.
D-225.990	Medicare Payment	Our AMA urge the Department of Health and Human	Rescind. OIG issued
	for the Medical	Service-Office of Inspector General to revise its Compliance	supplemental guidelines
	Direction and	Program Guidance for the Hospital Industry to state that	for hospitals and clinical
	Supervision of	token payment or non-payment for pathologist Part A	laboratories that address
	Hospital-Based	medical direction and supervision services in exchange for	Federal anti-kickback
	Clinical Laboratories	Part B referrals violates the anti-kickback statute.	statutes, together
			with the safe harbor
			regulations and
			preambles, OIG fraud
			alerts and experience
			gained from
			investigations conducted
			by the OIG and the
			Department of Justice.
D-315.990	Physician Patient	Our AMA will: (1) periodically inform its members of their	Rescind. Superseded by
	Privilege	legal responsibilities relating to the confidentiality and	more recent and/or
		release of privileged patient information under applicable	comprehensive policies,
		federal law; and (2) develop model consent forms to be used	including <u>H-315.964</u> ,
		by physicians.	Confidentiality and
			Privacy Protections
			Ensuring Care
			Coordination and the
			Patient-Physician
			Relationship; H-320.944,
			Standardized
			Preauthorization Forms;
			D-315.992, Police, Payer
			and Government Access
			to Patient Health
			Information.
D-350.996	Strategies for	Our American Medical Association will continue to identify	Retain. This policy has
	Eliminating	and incorporate strategies specific to the elimination of	been superseded by more
	Minority Health	minority health care disparities in its ongoing advocacy and	recent and/or
	Care Disparities	public health efforts, as appropriate.	comprehensive policies,
	1		including <u>H-180.944</u>
			Plan for Continued

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			Progress Toward Health Equity   AMA (ama- assn.org) H-350.972 Improving the Health of Black and Minority Population   AMA (ama-assn.org) H-350.974 Racial and Ethnic Disparities in Health Care   AMA (ama-assn.org) D-350.995 Reducing Racial and Ethnic Disparities in Health Care   AMA (ama- assn.org) H-350.972, Improving the Health of Black and Minority Populations, H- 350.971, AMA Initiatives Regarding Minorities, and D-350.995, Reducing
			Racial and Ethnic Disparities in Health Care. Also, in 2019, our AMA launched the AMA Center for Health Equity.
D-385.986	Payment For Sonography	Our AMA, in collaboration with other specialty societies, shall vigorously advocate with Medicare and other payers that all appropriately trained physicians regardless of specialty be reimbursed for performing diagnostic sonography with appropriate documentation (including sonographically directed biopsy, aspiration, etc.) in situations with defined clinical indications.	Rescind. The actions requested have been accomplished. There have been no recent complaints from specialties regarding lack of reimbursement for these services. CPT continues to instruct providers to select the name of the procedure or service that accurately identifies the procedure performed.
D-435.991	Bioterrorism - Protection from Liability	Our AMA shall continue to work with the Congress to protect physicians from liability arising from providing medical care in an organized governmental response to bioterrorism.	Retain. Still relevant.
D-615.981	AMA Support for Medical Students	Our AMA will: (1) study the attendance of students in regional and national meetings and the relationship of that attendance with continued participation in the future; and (2) consider the development of a program of travel grants to include considerations of individual need, chapter development and other incentives to encourage student participation in meetings.	Retain. Still relevant and necessary as the MSS continues to study regional meeting attendance as well as attendance at MSS Meetings. While MSS is considering travel scholarships as directed by D-200.975. Supporting Women and Underrepresenting Minorities in Overcoming Barriers to Positions of Medical Leadership and

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			Competitive Specialties, the program is in the very early phases of implementation.
D-620.991	Federal Physician Attendance at Medical Meetings	Our AMA will continue to work with the federal government to ensure that federal physicians are able to continue to participate in professional meetings and serve in leadership positions in organized medicine.	Retain as editorially amended. Still relevant.
G-600.011	Function, Role and Procedures of the House of Delegates	The function and role of the House of Delegates includes setting policy on health, medical, professional, and governance matters, as well as the broad principles within which AMA's business activities are conducted. The Board of Trustees is vested with the responsibility for the AMA's business strategy and the conduct of AMA affairs. Our AMA adopts the AMA House of Delegates Reference Manual: Procedures, Policies and Practices as the official method of procedure in handling and conducting the business before the AMA House of Delegates.	Retain. Still relevant and necessary.
G-600.014	Guidelines for Admission of Constituent Associations to our AMA House of Delegates	1. Constituent associations are medical associations of states, commonwealths, districts, territories, or possessions of the United States. The Board of Trustees will review applications from new constituent associations seeking representation and recommend a course of action to the House of Delegates. The following guidelines shall be utilized in evaluating constituent association applications for representation in our American Medical Association House of Delegates:  a. The organization must not be in conflict with the Constitution and Bylaws of our AMA with regard to discrimination in membership;  b. The organization must identify the type of organization that it is (e.g., not-for-profit corporation, LLC, unincorporated association, etc.), and submit evidence that it is in good standing as that type of entity in its geographical area;  c. The leadership of the organization must have been specifically directed by its members to take action to seek representation in the AMA House of Delegates;  d. The organization must be the predominant representational organization of physicians in a state, commonwealth, district, territory or possession of the United States;  e. Physicians should comprise the majority of the voting membership of the organization;  f. The organization must identify the number of members in each of the following categories: medical students, resident/fellow physicians, practicing physicians, inactive physicians (e.g., retired), non-physician members, and provide a roster of its members who are current in payment of dues and eligible to hold office; and  g. The organization must be established and stable.  2. Only one constituent association from each state, commonwealth, district, territory or possession of the United States shall be recognized by the House of Delegates for purposes of representation in the House of Delegates for purposes of representation in the House of Delegates for purposes of representation in the House of Delegates must agree to abide by Policy G-620.030, "Statement of	Retain. Still relevant and necessary to specify a process to admit potential new constituent associations into our House of Delegates.

G-600.015	AMA Dalagetians	State and enecialty medical accieties are anacuraced to	Datain but consolidate
	AMA Delegations	State and specialty medical societies are encouraged to adopt election procedures through which only AMA members may cast ballots for the state/specialty society's delegates to our AMA. Also, medical societies are encouraged to develop methods for selecting AMA delegates that provide an exclusive role for AMA members. It is also suggested that each delegation have at least one member involved in the governance of the sponsoring organization.	Retain but consolidate with G-600.030, Diversity of AMA Delegations into a single comprehensive policy addressing AMA Delegations. The principles outlined are still very much relevant.
G-600.019	Probationary Period for Specialty Societies	The specialty organizations placed on one year probation are expected to work with AMA membership to develop a plan to increase their AMA membership and meet the responsibilities of National Medical Specialty Organizations as provided in Section 8.2 of the Bylaws.  Our AMA will work towards implementation of data licensing agreements with the specialty organizations seated in the House of Delegates that will provide them with the ability to view a portion of the AMA eprofile application for the sole purpose of AMA membership verification.	Retain part of the policy. The first policy is still relevant; the second has been accomplished: some but not all specialties avail themselves of the developed process.
G-600.022	Admission of Professional Interest Medical Associations to our AMA House	(1) Professional Interest Medical Associations (PIMAs) are organizations that relate to physicians along dimensions that are primarily ethnic, cultural, demographic, minority, etc., and are neither state associations nor specialty societies. The following guidelines will be utilized in evaluating PIMA applications for representation in our AMA House of Delegates (new applications will be considered only at Annual Meetings of the House of Delegates):  (a) the organization must not be in conflict with the Constitution and Bylaws of our AMA;  (b) the organization must demonstrate that it represents and serves a professional interest of physicians that is relevant to our AMA's purpose and vision and that the organization has a multifaceted agenda (i.e., is not a single-issue association);  (c) the organization must meet one of the following criteria:  (i) the organization must demonstrate that it has 1,000 or more AMA members; or (ii) the organization must demonstrate that it has a minimum of 100 AMA members and that twenty percent (20%) of its physician members who are eligible for AMA membership are members of our AMA; or (iii) that the organization was represented in the House of Delegates at the 1990 Annual Meeting and that twenty percent (20%) of its physician members who are eligible for AMA membership are members of our AMA;  (d) the organization must be established and stable; therefore it must have been in existence for at least five years prior to submitting its application;  (e) physicians should comprise the majority of the voting membership of the organization;  (f) the organization must be active within the profession, and hold at least one meeting of its members per year;  (h) the organization must be active within the profession, and hold at least one meeting of its members per year;  (h) the organization must be national in scope. It must not restrict its membership geographically and must have members from a majority of the states;  (i) the organization hust submit a resolution or other official s	Retain. Still relevant and necessary to specify a process to admit professional interest medical associations into our House of Delegates.

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G-600.030	Diversity of AMA Delegations	House of Delegates includes the following steps:  (a) a PIMA will first apply for membership in the Specialty and Service Society (SSS);  (b) using specific criteria, SSS will evaluate the application of the PIMA and, if the organization meets the criteria, will admit the organization into SSS;  (c) after three years of participation in SSS, a PIMA may apply for representation in our AMA House of Delegates;  (d) SSS will evaluate the application of the PIMA, determine if the association meets the criteria for representation in our AMA House of Delegates, and send its recommendation to our AMA Board of Trustees;  (e) the Board of Trustees will recommend to the House how the application of the PIMA should be handled;  (f) the House will determine whether or not to seat the PIMA; and  (g) if the application of a PIMA for a seat in the House is rejected, the association can continue to participate in SSS as long as it continues to meet the criteria for participation in SSS.  Our AMA encourages: (1) state medical societies to collaborate more closely with state chapters of medical specialty societies, and to include representatives of these organizations in their AMA delegations whenever feasible;	Retain. Policy is still relevant but consolidate with G-600.015 into a single comprehensive
		(2) state medical associations and national medical specialty societies to review the composition of their AMA delegations with regard to enhancing diversity; (3) specialty and state societies to develop training and/or mentorship programs for their student, resident and fellow and young physician section representatives, and current HOD delegates for their future activities and representation of the delegation; (4) specialty and state societies to include in their delegations physicians who meet the criteria for membership in the Young Physicians Section; and (5) delegates and alternates who may be entitled to a dues exemption, because of age and retirement status, to demonstrate their full commitment to our AMA through payment of dues.	policy addressing AMA Delegations.
G-600.060	Introducing Business to the AMA House	AMA policy on introducing business to our AMA House includes the following:  1. Delegates submitting resolutions have a responsibility to review the Resolution checklist and verify that the resolution is in compliance. The Resolution checklist shall be distributed to all delegates and organizations in the HOD prior to each meeting, as well as be posted on the HOD website.  2. An Information Statement can be used to bring an issue to the awareness of the HOD or the public, draw attention to existing policy for purposes of emphasis, or simply make a statement. Such items will be included in the section of the HOD Handbook for informational items and include appropriate attribution but will not go through the reference committee process, be voted on in the HOD or be incorporated into the Proceedings. If an information statement is extracted, however, it will be managed by the Speaker in an appropriate manner, which may include a simple editorial correction up to and including withdrawal of the information statement.  3. Required information on the budget will be provided to the HOD at a time and format more relevant to the AMA budget process.  4. At the time the resolution is submitted, delegates introducing an item of business for consideration of the	Retain. Still relevant.

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		House of Delegates must declare any commercial or	
		financial conflict of interest they have as individuals and	
		any such conflict of interest must be noted on the resolution	
		at the time of its distribution.	
		5. The submission of resolutions calling for similar action to	
		what is already existing AMA policy is discouraged.	
		Organizations represented in the House of Delegates are	
		responsible to search for alternative ways to obtain AMA	
		action on established AMA policy, especially by	
		communicating with the Executive Vice President. The EVP	
		will submit a report to the House detailing the items of	
		business received from organizations represented in the	
		House which he or she considers significant or when	
		requested to do so by the organization, and the actions taken	
		in response to such contacts.	
		6. Our AMA will continue to safeguard the democratic	
		process in our AMA House of Delegates and ensure that	
		individual delegates are not barred from submitting a	
		resolution directly to the House of Delegates.	
		7. Our AMA encourages organizations and Sections of the	
		House of Delegates to exercise restraint in submitting items	
		on the day preceding the opening of the House.	
		8. Resolutions will be placed on the Reaffirmation Consent	
		Calendar when they are identical or substantially identical to	
		existing AMA policy. For resolutions placed on the	
		Reaffirmation Consent Calendar, the pertinent existing	
		policy will be clearly identified by reference to the Policy	
		Database identification number. When practical, the	
		Reaffirmation Consent Calendar should also include a	
		listing of the actions that have been taken on the current	
		AMA policies that are equivalent to the resolutions listed.	
		For resolutions on the Reaffirmation Consent Calendar	
		which are not extracted, the existing, pertinent AMA policy	
		will be deemed to be reaffirmed in lieu of the submitted	
		resolution which resets the sunset clock for ten years.	
		9. Updates on referred resolutions are included in the chart	
		entitled "Implementation of Resolutions," which is made available to the House.	
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G-600.061	Guidelines for	Resolutions or reports with recommendations to the AMA	Retain. Still relevant.
	Drafting a	House of Delegates shall meet the following guidelines:	
	Resolution or Report	1. When proposing new AMA policy or modification of	
		existing policy, the resolution or report should meet the	
		following criteria:	
		(a) The proposed policy should be stated as a broad guiding	
		principle that sets forth the general philosophy of the	
		Association on specific issues of concern to the medical	
		profession;	
		(b) The proposed policy should be clearly identified at the	
		end of the resolution or report;	
		(c) Recommendations for new or modified policy should	
		include existing policy related to the subject as an appendix	
		provided by the sponsor and supplemented as necessary by	
		AMA staff. If a modification of existing policy is being	
		proposed, the resolution or report should set out the	
		pertinent text of the existing policy, citing the policy	
		number from the AMA policy database, and clearly identify	
		the proposed modification. Modifications should be	
		indicated by underlining proposed new text and lining	
		through any proposed text deletions. If adoption of the new	
		or modified policy would render obsolete or supersede one	
		or more existing policies, those existing policies as set out in	
		the AMA policy database should be identified and	
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		recommended for rescission. Reminders of this requirement	
		recommended for rescission. Reminders of this requirement should be sent to all organizations represented in the House	

prior to the resolution submission deadline;

- (d) A fiscal note setting forth the estimated resource implications (expense increase, expense reduction, or change in revenue) of the proposed policy, program, or action shall be generated by AMA staff in consultation with the sponsor. Estimated changes in expenses will include direct outlays by the AMA as well as the value of the time of AMA's elected leaders and staff. A succinct description of the assumptions used to estimate the resource implications must be included in each fiscal note. When the resolution or report is estimated to have a resource implication of \$50,000 or more, the AMA shall publish and distribute a document explaining the major financial components or cost centers (such as travel, consulting fees, meeting costs, or mailing). No resolution or report that proposes policies, programs, or actions that require financial support by the AMA shall be considered without a fiscal note that meets the criteria set forth in this policy.
- 2. When proposing to reaffirm existing policy, the resolution or report should contain a clear restatement of existing policy, citing the policy number from the AMA policy database.
- 3. When proposing to establish a directive, the resolution or report should include all elements required for establishing new policy as well as a clear statement of existing policy, citing the policy number from the AMA policy database, underlying the directive.
- 4. Reports responding to a referred resolution should include the resolves of that resolution in its original form or as last amended prior to the referral. Such reports should include a recommendation specific to the referred resolution. When a report is written in response to a directive, the report should sunset the directive calling for the report.
- 5. The House's action is limited to recommendations, conclusions, and policy statements at the end of report. While the supporting text of reports is filed and does not become policy, the House may correct factual errors in AMA reports, reword portions of a report that are objectionable, and rewrite portions that could be misinterpreted or misconstrued, so that the "revised" or "corrected" report can be presented for House action at the same meeting whenever possible. The supporting texts of reports are filed.
- All resolutions and reports should be written to include both "MD and DO," unless specifically applicable to one or the other.
- 7. Reports or resolutions should include, whenever possible or applicable, appropriate reference citations to facilitate independent review by delegates prior to policy development.
- 8. Each resolution resolve clause or report recommendation must be followed by a phrase, in parentheses, that indicates the nature and purpose of the resolve. These phrases are the following:
- (a) New HOD Policy;
- (b) Modify Current HOD Policy;
- (c) Consolidate Existing HOD Policy;
- (d) Modify Bylaws;
- (e) Rescind HOD Policy;
- (f) Reaffirm HOD Policy; or
- (g) Directive to Take Action.
- Our AMA's Board of Trustees, AMA councils, House of Delegates reference committees, and sponsors of resolutions

		will try, whenever possible, to make adjustments, additions,	
		or elaborations of AMA policy positions by recommending modifications to existing AMA policy statements rather than	
G (00 6 ) ;	13.64 E 1	creating new policy.	D . I G.III I
G-600.064	AMA Endorsement of Screening Tests or Standards	(1) Delegates, state, or specialty societies submitting a resolution seeking endorsement or AMA adoption of specific screening tests must also submit an evidence-based review that determines the strength or quality of the evidence supporting their request, and that evaluates the degree to which the test satisfies the minimal criteria for validating the appropriateness of the screening test, which are: (a) the test must be able to detect the target condition earlier than without screening and with sufficient accuracy to avoid producing large numbers of false-positive and false-negative results; and (b) screening for and treating persons with early disease should improve the likelihood of favorable health outcomes compared with treating patients when they present with signs or symptoms of disease. (2)	Retain. Still relevant and necessary. Policy denotes procedures that are followed.
		This review will be made available to the reference	
		committee, which will either recommend to the House of	
G-600.070	Legal Support for Decision-making by the AMA House	Delegates that the resolution be referred or not be adopted.  The following procedure for providing legal advice on issues before the House shall be followed: (1) All resolutions received by the AMA Office of House of Delegates Affairs also will be reviewed by the Office of the General Counsel. When a resolution poses serious legal problems, the Speaker, legal counsel, or other AMA staff will communicate with the sponsor or medical association; (2) If the text of the proposed resolution that poses serious legal problems is not changed or if the resolution is not withdrawn, the Chair or another member of the Board will be available to speak to the legal objections in open or executive sessions of the reference committee or before the House of Delegates; (3) In the case of late resolutions that pose serious legal problems, the Chair or another member of the Board will inform the House of Delegates of the legal objections prior to a vote to accept or reject the resolution; (4) In accordance with the current procedures, any reference committee may request the Office of the General Counsel to provide additional legal advice and other information during the committee's executive session; and (5) During HOD meetings, delegates may also seek legal advice regarding proposed resolutions and amendments on an individual basis from the Office of the General Counsel.	
G-600.100	AMA Programs for Delegates and Alternate Delegates	AMA policy on programs for Delegates and Alternate Delegates includes the following: (1) the Speaker of the House of Delegates shall solicit proposals from various AMA departments to hold programs for AMA Delegates; (2) these programs should be held at our AMA Meetings at times that minimize scheduling conflicts with House of Delegates or Reference Committee meetings, and (3) materials from such programs shall be made available to those who are unable to attend.	Retain. Still relevant and necessary. Policy denotes provision of educational programs.
G-600.110	Sunset Mechanism for AMA Policy	1. As the House of Delegates adopts policies, a maximum ten-year time horizon shall exist. A policy will typically sunset after ten years unless action is taken by the House of Delegates to retain it. Any action of our AMA House that reaffirms or amends an existing policy position shall reset the sunset "clock," making the reaffirmed or amended policy viable for another 10 years.  2. In the implementation and ongoing operation of our AMA policy sunset mechanism, the following procedures shall be followed: (a) Each year, the Speakers shall provide	Retain. Still relevant. Policy is consistent with process.

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		a list of policies that are subject to review under the policy	
		sunset mechanism; (b) Such policies shall be assigned to the	
		appropriate AMA councils for review; (c) Each AMA	
		council that has been asked to review policies shall develop	
		and submit a report to the House of Delegates identifying	
		policies that are scheduled to sunset; (d) For each policy	
		under review, the reviewing council can recommend one of	
		the following actions: (i) retain the policy; (ii) sunset the	
		policy; (iii) retain part of the policy; or (iv) reconcile the	
		policy with more recent and like policy; (e) For each	
		recommendation that it makes to retain a policy in any	
		fashion, the reviewing council shall provide a succinct, but	
		cogent justification (f) The Speakers shall determine the	
		best way for the House of Delegates to handle the sunset	
		reports.	
		3. Nothing in this policy shall prohibit a report to the HOD	
		or resolution to sunset a policy earlier than its 10-year	
		horizon if it is no longer relevant, has been superseded by a	
		more current policy, or has been accomplished.	
		4. The AMA councils and the House of Delegates should	
		conform to the following guidelines for sunset: (a) when a	
		policy is no longer relevant or necessary; (b) when a policy	
		or directive has been accomplished; or (c) when the policy	
		or directive is part of an established AMA practice that is	
		transparent to the House and codified elsewhere such as the	
		AMA Bylaws or the AMA House of Delegates Reference	
		Manual: Procedures, Policies and Practices.	
		5. The most recent policy shall be deemed to supersede	
		contradictory past AMA policies.	
		6. Sunset policies will be retained in the AMA historical	
		archives.	
G-600.111	Consolidation and	Our AMA House of Delegates endorses the concept of	Retain. Still relevant.
1	D		
	Reconciliation of	consolidating its policies in order to make information on	Policy is consistent with
	Reconciliation of AMA Policy	consolidating its policies in order to make information on existing AMA policy more accessible and to increase the	
		consolidating its policies in order to make information on existing AMA policy more accessible and to increase the readability of our AMA Policy Database and our AMA	Policy is consistent with
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		The AMA Councils, with the input of appropriate AMA sections and Board advisory committees, have a role to play in reconciling existing policies by presenting reports with recommendations for policy reconciliation. Any organization that has representation in the AMA House of Delegates is encouraged to identify to the Speakers inconsistent or obsolete policies. The Speakers should then decide whether a policy reconciliation report is in order and which council or other entity should most appropriately be asked to develop the consolidation report.  (B) At each meeting, the Speaker will present one or more reconciliation reports for action by the House of Delegates relating to newly passed policies from recent meetings that caused one or more existing policies to be redundant and/or obsolete. Where a report is needed to reconcile disparate policies, the Speakers will identify the appropriate council or group responsible for the reconciliation report on a specific topic.	
G-600.125	AMA Meeting Schedule	1. (A) Our AMA will convene as a pilot a combined interim policy making meeting and National Advocacy Conference; (B) the combined meetings will be held at a location in the Washington, DC metropolitan area and at an appropriate time to avoid incurring contractual penalties; (C) the pilot will take place within a reasonable time frame, and with adequate notice to members of the House of Delegates; and (D) our AMA sections will be afforded the opportunity to meet immediately prior to and in close proximity to the meetings of the House of Delegates.  2. Our AMA will organize and implement the pilot as specified in # 1 above.  3. A study and report on the feasibility and logistics of reorganized future meeting dates and schedules shall be developed and presented to the House of Delegates.  4. State and specialty societies shall be queried on the potential number of members who would attend a new, revised interim/NAC meeting.	Rescind. Policy is contrary to current Policy G-600.130, Meeting Calendar and Locations.
G-605.010	Board Planning	The Board develops its own annual plan to guide its agenda- setting process to include the following key elements: (1) The agenda should span multiple meetings to ensure that the various phases of planning, implementation, and mid-course correction receive appropriate attention for those initiatives considered vital to the Board's strategic priorities. (2) The Board should actively seek input from AMA internal stakeholders, such as other medical organizations considered part of the federation of medicine, in defining the Board's longer-range agenda. (3) The Board should develop its own annual work plan during its yearly planning retreat and should consider revisions to that plan during each subsequent Board meeting. (4) All Board members should have the opportunity to participate in the agenda-setting process. (5) The material supplied to the Board during meetings must explicitly show how these matters relate to the strategic imperatives of our AMA. (6) Each standing committee of the Board should develop its annual plan with progress presentations as standard items for the Board agenda/meetings. (7) Input from members of the HOD, including views about top priority issues, will be solicited by the Board in support of the strategic planning process, along with other sources of input such as surveys of members and CLRPD's stakeholder analysis.	Rescind. The Board has a comprehensive strategic planning process utilizing input from the HOD, the Federation, Councils, Sections, and individual Board members.

G-605.035	Endorsements for	Our AMA requires that all of its endorsements of	Retain. Still relevant and
	Public Office	nominations of appointed officials for public office be	necessary. Policy
		considered and voted upon by our Board of Trustees prior to	denotes current
G :0.5.0.50		any public pronouncements of support.	procedure.
G-605.050	Annual Reporting	The AMA Board provides the following four items to the	Retain. Still relevant and
	Responsibilities of the AMA Board of	AMA House:	necessary. Policy
	Trustees	(1) At each Annual Meeting of the House, the Board submits a report to the House that provides highlights on the	denotes annual reports submitted by the BOT.
	Trustees	AMA's performance, activities, and status in the previous	sublificed by the BO1.
		calendar year as well as a recommendation for the	
		Association's dues levels for the next year. The report	
		should include information on topics such as: (a) AMA's	
		performance relative to its strategic plan; (b) key indicators	
		of the AMA's financial performance and, if not provided	
		through other communication vehicles, information on the	
		compensation of Board members, elected Officers, the	
		Executive Vice President, and the expenses associated with the AMA Councils, Sections, Special Groups, and AMA's	
		participation in the World Medical Association; (c) an	
		assessment of the performance, accomplishments, and	
		activities of the Board, including the AMA appearance	
		program and the results of the work of the Board's Audit	
		Committee; (d) AMA's membership situation, including an	
		assessment of the membership communication and	
		promotion activities; (e) highlights of the activities and accomplishments of the	
		Association's major programs, including legislative and	
		private sector advocacy; (f) a description and assessment of	
		efforts to address high priority issues; and (g) the AMA's	
		relationships and work with other organizations, including	
		Federation organizations, other health related organizations,	
		non-health related organizations, and international	
		organizations.  The Board may include any other topics in this report that it	
		The Board may include any other topics in this report that it deems important to communicate to the House about the	
		performance, activities, and status of the AMA and the	
		health of the public.	
		(2) As the principal planning agent for the AMA, the Board	
		provides a report at each Interim Meeting of the House that	
		recommends the AMA's strategic directions and plan for the	
		next year and beyond. The report should include a discussion of the AMA's membership strategy.	
		(3) At each Interim Meeting, the Board provides an	
		informational report on the AMA's legislative and	
		regulatory activities, including the Association's	
		accomplishments in the previous 12 months and a forecast	
		of the legislative and regulatory issues that are likely to	
		occupy the Council on Legislation and other components of	
		the AMA's for the next year. In fulfilling its responsibilities to report to the House on	
		topics and situations, the Board should provide succinct	
		reports to the House. When detailed information on topics is	
		warranted, the Board should provide the information to	
		interested members of the House through reports that can be	
		downloaded from the AMA web site.	
		Nothing in this policy precludes the House from requesting	
		that the Board report back to the House on any topic.	
		Further, nothing in this policy should be construed as limiting the number or size of reports that the Board can	
		send to the House.	
		send to the House.	l

G-605.051	Situational	The Board of Trustees provides reports to the House when	Retain. Still relevant and
G-003.031	Reporting	the following situations occur:	necessary. Policy
	Responsibilities of	(1) the Board submits a report to the House when the Board	denotes current reporting
	the AMA Board of	takes actions that differ from current AMA policy;	responsibilities of the
	Trustees	(2) consistent with AMA Bylaws, the Board submits a	BOT.
		report to the House when the Board determines that the	
		expenditures associated with recommendations and resolves	
		that were adopted by the House would be inadvisable;	
		(3) consistent with AMA Bylaws, the Board transmits	
		reports of the SSS to the House and informs the House of	
		important developments with regard to Federation	
		organizations; and	
		(4) consistent with Policy G-630.040, the Board reports to	
		the House when the Board's review of the AMA's	
		Principles on Corporate Relationships results in	
		recommendations for changes in the Principles.	
		In fulfilling its responsibilities to report to the House when	
		certain specified situations develop, the Board should	
		provide succinct reports to the House and, if additional	
		detail is needed, use the AMA web site to provide the	
G-610.060	Nomination of	additional information to interested members of the House.  Our AMA will (1) encourage the candidacy of well	Retain. Still relevant but
<u>G-010.000</u>	International	qualified International Medical Graduates for the Council on	consolidate into a single
	Medical Graduates	Medical Education; and (2) strongly consider well qualified	comprehensive policy H-
	to Medical	IMGs for nomination to the Accreditation Council for	255.988, AMA
	Education	Graduate Medical Education Board of Directors.	Principles on
	Leadership Positions	(CME Rep. 5, A-05; CCB/CLRPD Rep. 3, A-12)	International Medical
	Leadership I obtains	(Chill Rep. 3, 11 63, CCB/CERC Prep. 3, 11 12)	Graduates, as indicated.
		H-255.988(14), "AMA Principles on International Medical	
		Graduates," through edits as shown below:	
		The participation of all physicians, including graduates of	
		foreign as well as U.S. and Canadian medical schools, in	
		organized medicine. The AMA offers encouragement and	
		assistance to state, county, and specialty medical societies in	
		fostering greater membership among IMGs and their	
		participation in leadership positions at all levels of	
		organized medicine, including AMA committees and	
		councils, the Accreditation Council for Graduate Medical	
		Education and its review committees, the American Board	
		of Medical Specialties and its specialty boards, and state	
		boards of medicine, by providing guidelines and non-	
		financial incentives, such as recognition for outstanding achievements by either individuals or organizations in	
		promoting leadership among IMGs.	
G-615.030	Council Activities	Our AMA will (1) encourage the candidacy of well	Retain. Still relevant but
3 013.030	Council / Iculvines	qualified International Medical Graduates for the Council on	consolidate into a single
		Medical Education; and (2) strongly consider well qualified	comprehensive policy H-
		IMGs for nomination to the Accreditation Council for	255.988, AMA
		Graduate Medical Education Board of Directors.	Principles on
		(BOT Rep. 15, A-00; Consolidated: CLRPD Rep. 3, I-01;	International Medical
		Rep. of the Speakers Special Advisory Committee on the	Graduates, as indicated.
		House of Delegates, A-09; Modified: CCB/CLRPD Rep. 3,	
		A-12)	
		H-255.988(14), "AMA Principles on International Medical	
		Graduates," through edits as shown below:	
		The participation of all physicians, including graduates of	
		foreign as well as U.S. and Canadian medical schools, in	
		organized medicine. The AMA offers encouragement and	
		assistance to state, county, and specialty medical societies in	
		fostering greater membership among IMGs and their	
		participation in leadership positions at all levels of organized medicine, including AMA committees and	
		councils, the Accreditation Council for Graduate Medical	
		Education and its review committees, the American Board	
<u> </u>	ı	2000 and no review committees, the American Board	<u> </u>

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		of Medical Specialties and its specialty boards, and state boards of medicine, by providing guidelines and non-financial incentives, such as recognition for outstanding achievements by either individuals or organizations in promoting leadership among IMGs.	
G-615.071	Activities of the Council on Legislation	Our AMA Council on Legislation (COL) will continue to convene forums at AMA meetings to provide members of the Federation an opportunity to hear about and discuss major and emerging legislative and regulatory issues important to physicians and patients.     The COL will be represented at AMA-convened meetings focused on advocacy, such as the State Advocacy Summit Legislative Strategy Conference and National Advocacy Conference.     COL members will actively represent, at the discretion of the Chair of the Board of Trustees, our AMA before state and federal government committees and agencies.	Retain as editorially amended for accuracy. Still relevant.
G-615.100	Organized Medical Staff Section (OMSS)	AMA policy on the Organized Medical Staff Section (OMSS) includes the following: (1) Our AMA encourages all U.S. hospitals to support representation of their medical staffs in our AMA Organized Medical Staff Section meetings; and (2) Our AMA will continue to (a) communicate to the chiefs of staff of hospitals and executive directors of organized medical groups the significance of medical staff participation in organized medicine; and (b) encourage them to appoint a representative (by election or selection, according to their by-laws) to attend the AMA-OMSS meetings and then communicate information back to members of their medical staff.	Retain. Still relevant and necessary. The policy provides clear guidance on the function of the Section. The OMSS continues to be the group dedicated to supporting organized medical staffs.
G-620.019	Organizations Inaccurately Claiming to Represent Physicians	Our AMA will (1) challenge any organization that falsely claims to represent physicians and (2) formulate an appropriate response to inaccuracies that other organizations portray about the representation of physicians.	Retain. Still relevant. Policy denotes current AMA process.
G-620.021	Communications and Collaboration with the Federation	Our AMA: (1) when confronted with attempts by non-physicians to expand scope of practice via state legislation, shall work at the invitation of its component societies to develop strategies to most effectively promote and protect the best interest of our patients; (2) shall continue to work with national medical specialty societies to assist them in working with and coordinating activities with state medical associations and that the AMA, when requested by either a state medical association or a national specialty society, provide a mechanism to attempt to resolve any dispute between such organizations; (3) shall become actively involved in lobbying and/or communicating with state officials at the request of the state medical associations. (4) Prior to placing targeted advertising, our AMA will contact the relevant state medical associations and/or specialty societies for the purpose of enhancing communication about AMA's planned activities.	Retain. Still relevant. Policy denotes current communication/collabor ation focus and process.
G-620.030	Statement of Collaborative Intent	AMA policy on the activities of its Councils includes the following:  (1) The Councils should actively seek stakeholder input into all items of business; (2) Individual AMA Councils are allowed to prioritize tasks assigned to their respective work subject areas taking into consideration established AMA strategic priorities and the external regulatory, business, and legislative environment affecting our AMA membership and the health care system in which we provide care to our patients; and  (3) Online tools and the AMA web site will be used to	Retain. Still relevant and necessary. Policy denotes current procedure.

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		provide ways for members of the HOD, other AMA parties	
		(eg, councils, sections, etc.), AMA members, and other	
		invited parties, to provide comments on the activities and	
		work of the AMA councils on a timely basis, and that	
		councils make draft reports available online for comment	
		when time and circumstances permit.	
G-620.032	AMA Dispute	Requests to the AMA for assistance in inter-specialty	Retain. Still relevant.
	Resolution Activities	dispute resolution shall be considered on a case-by-case	
		basis.	
G-620.042	Enhancing the	The Federation of Medicine includes the AMA,	Rescind. The Statement
	Functionality of the	organizations with voting representation in the AMA House	of Collaborative Intent
	Federation	of Delegates and their component societies that voluntarily	was drafted in 1996
		relate to each other in an implied set of working	(BOT Report 2-A-96) to
		relationships and understandings. (1) A pre-determined level	guide the Federation
		of funding should be established (scaled accordingly to the	Coordination Team, and
		size of the organization) for any AMA/Federation work	the intent of the resulting
		groups. (a) Funds requested and received from state, county,	policy has been realized.
		and specialty organizations should be placed in a separate	
		bank account; and (b) Our AMA should contribute a pre-	
		determined amount and increase the amount according to	
		the needs of the projects. (2) The governing body of each	
		member of the Federation should endorse the Statement of	
		Collaborative Intent as an important first step toward	
		strengthening the Federation. (3) The needs and demands of	
		physicians and their practices must be the prime objective of	
		organized medicine as it seeks to improve the value of	
		membership for its constituents. (4) Because the governance	
		and function of medical societies are intertwined, the study	
		of each aspect should not occur separately. Members of the	
		Federation must take the Federation-wide perspective and	
		not focus narrowly on their own individual organizations.	
		Components of the Federation should trust and be more	
		willing to collaborate and coordinate with other	
		organizations for the good of the Federation and all	
		physicians in the country. (5) Membership organizations	
		must increasingly work together and share costs for projects	
		and activities that enhance physicians' and patients' needs.	
		(6) For the Federation of Medicine to be effective, all	
		elements of the Federation which have an interest in any	
		given issue must be included in organized activities. The	
		form of the entity developed to address an issue must also	
		be flexible to allow participation by all interested parties.	
		Participation may be at the local, state, or national level,	
		depending on the issue. (7) A collaborative mechanism must	
		be developed that in times of crisis allows Federation	
		component societies to coordinate and focus all available	
		resources to resolve such issues on behalf of physicians. (8)	
		The Federation should encourage interaction between	
		component organizations at the county, state, and national	
		levels, and provide an organizational structure that brings	
		similar types of societies together in working groups to act	
		on issues of importance. (9) A rapid-response mechanism	
		should be developed to bring items of vital interest to the	
		attention of the designated leaders from each Federation	
		component with expectations of timely response. (10) The	
		components of the Federation should indicate which person	
		or persons within each organization qualifies as the key	
1		leader who can speak for the organization and develop a	
		response mechanism for providing timely input to facilitate	
1		decision-making at the Federation level. (11) The	
1		Federation must strengthen the effectiveness of each	
1		organization's governing body to enhance the inter-	
		workings of the Federation. (12) The Federation should	
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		acknowledge and encourage mergers of like societies to	
		allow them a stronger voice in our AMA House of Delegates for their members.	
G-620.050	Greater Involvement	Our AMA encourages medical societies to provide	Retain. Still relevant.
G-020.030	of Medical Students	mechanisms for more direct involvement of students at the	Ketain. Sun leievant.
	in Federation	state and local levels, and to implement membership options	
	Organizations	for their state's medical students who are enrolled in	
	<i>y</i>	medical school for longer than four years. Our AMA will	
		work with the Association of American Medical Colleges to	
		promote medical student engagement in professional	
		medical societies, including attendance at local, state, and	
		national professional organization meetings, during the pre-	
G-625.011	AMA Goals, Roles	clinical and clinical years.  Our AMA: (1) reaffirms its goal to be the unified voice of	Retain. Still relevant.
G-023.011	and Obligations	the medical profession speaking for all physicians, and (2)	Ketain. Sun felevant.
	and Gongadons	above all, affirms its role and obligations as a steward of our	
		professional values, as well as the right and obligation of	
		individual physicians to participate in the process.	
G-625.012	Betterment of Public	Our AMA reaffirms that the betterment of the public's	Retain. Still relevant.
	Health	health is our highest goal, and that our efforts in our House	
		of Delegates, Board of Trustees, external advocacy, and	
G-630.015	Selecting an EVP	around the world reflect that value.  (1) The Search Committee for the AMA Executive Vice	Retain but consolidate
G-030.013	Selecting an EVP	President should have equal representation from the Board	with <u>G-630.010</u> ,
		of Trustees and House of Delegates, with the Board	Executive Vice
		members of the Committee appointed by the Chair of the	President, which outlines
		Board and the House of Delegates Members appointed by	the qualifications, roles
		the Speaker, with the Chair of the Committee appointed by	and responsibilities of
		the Chair of the Board of Trustees.	the AMA Executive
		(2) Outside legal counsel shall be retained on behalf of	Vice President.
		AMA to negotiate and draft the employment contract for the Executive Vice President.	
G-630.025	Outside Legal	The General Counsel shall coordinate the retention of all	Retain. Still relevant
G-030.023	Counsel	outside legal counsel on behalf of AMA, unless the legal	Retain. Still Televant
		matter directly concerns the employment or performance of	
		the General Counsel.	
		2) The Office of General Counsel shall develop criteria for	
		consulting with outside counsel.	
G-630.040	Principles on	The House of Delegates adopts the following revised	Retain. Remains relevant
	Corporate Relationships	principles on Corporate Relationships. The Board will review them annually and, if necessary, make	to the business and functioning of the AMA
	Relationships	recommendations for revisions to be presented to the House	runctioning of the AMA
		of Delegates.	
		(1) GUIDELINES FOR AMA CORPORATE	
		RELATIONSHIPS. Principles to guide AMA's	
		relationships with corporate America were adopted by our	
		AMA House of Delegates at its December 1997 meeting	
		and slightly modified at the June 1998 meeting. Subsequently, they have been edited to reflect the	
		recommendations from the Task Force on	
		Association/Corporate Relations, including among its	
		members experts external to our AMA. Minor edits were	
		also adopted in 2002. The following principles are based on	
		the premise that in certain circumstances, our AMA should	
		participate in corporate arrangements when guidelines are	
		met, which can further our AMA's core strategic focus,	
		retain AMA's independence, avoid conflicts of interest, and	
		guard our professional values. (2) OVERVIEW OF PRINCIPLES. The AMA's principles	
		to guide corporate relationships have been organized into	
		the following categories: General Principles that apply to	
		most situations; Special Guidelines that deal with specific	
		issues and concerns; Organizational Review that outlines the	

roles and responsibilities of the Board of Trustees, AMA Management and other staff units. These guidelines should be reviewed over time to assure their continued relevance to the policies and operations of our AMA and to our business environment. The principles should serve as a starting point for anyone reviewing or developing AMA's relationships with outside groups.

- (3) GENERAL PRINCIPLES. Our AMA's vision and values statement and strategic focus should provide guidance for externally funded relationships. Relations that are not motivated by the association's mission threaten our AMA's ability to provide representation and leadership for the profession.
- (a) Our AMA's vision and values and strategic focus ultimately must determine whether a proposed relationship is appropriate for our AMA. Our AMA should not have relationships with organizations or industries whose principles, policies or actions obviously conflict with our AMA's vision and values. For example, relationships with producers of products that harm the public health (e.g., tobacco) are not appropriate for our AMA. Our AMA will proactively choose its priorities for external relationships and collaborate in those that fulfill these priorities.
- (b) The relationship must preserve or promote trust in our AMA and the medical profession. To be effective, medical professionalism requires the public's trust. Corporate relationships that could undermine the public's trust in our AMA or the profession are not acceptable. For example, no relationship should raise questions about the scientific content of our AMA's health information publications, AMA's advocacy on public health issues, or the truthfulness of its public statements.
- (c) The relationship must maintain our AMA's objectivity with respect to health issues. Our AMA accepts funds or royalties from external organizations only if acceptance does not pose a conflict of interest and in no way impacts the objectivity of the association, its members, activities, programs, or employees. For example, exclusive relationships with manufacturers of health-related products marketed to the public could impair our AMA's objectivity in promoting the health of America. Our AMA's objectivity with respect to health issues should not be biased by external relationships.
- (d) The activity must provide benefit to the public's health, patients' care, or physicians' practice. Public education campaigns and programs for AMA or Federation members are potentially of significant benefit. Corporate-supported programs that provide financial benefits to our AMA but no significant benefit to the public or direct professional benefits to AMA or Federation members are not acceptable. In the case of member benefits, external relations must not detract from AMA's professionalism.
- (4) SPECIAL GUIDELINES. The following guidelines address a number of special situations where our AMA cannot utilize external funding. There are specific guidelines already in place regarding advertising in publications.
- (a) Our AMA will provide health and medical information, but should not involve itself in the production, sale, or marketing to consumers of products that claim a health benefit. Marketing health-related products (e.g., pharmaceuticals, home health care products) undermines our AMA's objectivity and diminishes its role in representing healthcare values and educating the public about their health and healthcare.

(b) Activities should be funded from multiple sources whenever possible. Activities funded from a single external source are at greater risk for inappropriate influence from the supporter or the perception of it, which may be equally damaging. For example, funding for a patient education brochure should be done with multiple sponsors if possible. For the purposes of this guideline, funding from several companies, but each from a different and non-competing industry category (e.g., one pharmaceutical manufacturer and one health insurance provider), does not constitute multiple-source funding. Our AMA recognizes that for some activities the benefits may be so great, the harms so minimal, and the prospects for developing multiple sources of funding so unlikely that single-source funding is a reasonable option. Even so, funding exclusivity must be limited to program only (e.g., asthma conference) and shall not extend to a therapeutic category (e.g., asthma). The Board should review single-sponsored activities prior to implementation to ensure that: (i) reasonable attempts have been made to locate additional sources of funds (for example, issuing an open request for proposals to companies in the category); and (ii) the expected benefits of the project merit the additional risk to our AMA of accepting singlesource funding. In all cases of single-source funding, our AMA will guard against conflict of interest. (c) The relationship must preserve AMA's control over any projects and products bearing our AMA name or logo. Our AMA retains editorial control over any information produced as part of a corporate/externally funded arrangement. When an AMA program receives external financial support, our AMA must remain in control of its name, logo, and AMA content, and must approve all marketing materials to ensure that the message is congruent with our AMA's vision and values. A statement regarding AMA editorial control as well as the name(s) of the program's supporter(s) must appear in all public materials describing the program and in all educational materials produced by the program. (This principle is intended to apply only to those situations where an outside entity requests our AMA to put its name on products produced by the outside entity, and not to those situations where our AMA only licenses its own products for use in conjunction with another entity's products.) (d) Relationships must not permit or encourage influence by the corporate partner on our AMA. An AMA corporate relationship must not permit influence by the corporate partner on AMA policies, priorities, and actions. For example, agreements stipulating access by corporate partners to the House of Delegates or access to AMA leadership would be of concern. Additionally, relationships that appear to be acceptable when viewed alone may become unacceptable when viewed in light of other existing or proposed activities. (e) Participation in a sponsorship program does not imply AMA's endorsement of an entity or its policies. Participation in sponsorship of an AMA program does not imply AMA approval of that corporation's general policies, nor does it imply that our AMA will exert any influence to advance the corporation's interests outside the substance of the arrangement itself. Our AMA's name and logo should not be used in a manner that would express or imply an AMA endorsement of the corporation, its policies and/or its products.

(f) To remove any appearance of undue influence on the

affairs of our AMA, our AMA should not depend on funding from corporate relationships for core governance activities.

Funding core governance activities from corporate sponsors, i.e., the financial support for conduct of the House of Delegates, the Board of Trustees and Council meetings could make our AMA become dependent on external funding for its existence or could allow a supporter, or group of supporters, to have undue influence on the affairs of our AMA.

- (g) Funds from corporate relationships must not be used to support political advocacy activities. A full and effective separation should exist, as it currently does, between political activities and corporate funding. Our AMA should not advocate for a particular issue because it has received funding from an interested corporation. Public concern would be heightened if it appeared that our AMA's advocacy agenda was influenced by corporate funding.

  (5) ORGANIZATIONAL REVIEW. Every proposal for an AMA corporate relationship must be thoroughly screened prior to staff implementation. AMA activities that meet certain criteria requiring further review are forwarded to a committee of the Board of Trustees for a heightened level of scrutiny.
- (a) As part of its annual report on the AMA's performance, activities, and status, the Board of Trustees will present a summary of the AMA's corporate arrangements to the House of Delegates at each Annual Meeting.
- (b) Every new AMA Corporate relationship must be approved by the Board of Trustees, or through a procedure adopted by the Board. Specific procedures and policies regarding Board review are as follows: (i) The Board routinely should be informed of all AMA corporate relationships; (ii) Upon request of two dissenting members of the CRT, any dissenting votes within the CRT, and instances when the CRT and the Board committee differ in the disposition of a proposal, are brought to the attention of the full Board; (iii) All externally supported corporate activities directed to the public should receive Board review and approval; (iv) All activities that have support from only one corporation except patient materials linked to CME, within an industry should either be in compliance with ACCME guidelines or receive Board review; and (f) All relationships where our AMA takes on a risk of substantial financial penalties for cancellation should receive Board review prior to enactment.
- (c) The Executive Vice President is responsible for the review and implementation of each specific arrangement according to the previously described principles. The Executive Vice President is responsible for obtaining the Board of Trustees authorization for externally funded arrangements that have an economic and/or policy impact on our AMA.
- (d) The Corporate Review Team reviews corporate arrangements to ensure consistency with the principles and guidelines. (i) The Corporate Review Team is the internal, cross-organizational group that is charged with the review of all activities that associate the AMA's name and logo with that of another entity and/or with external funding. (ii) The Review process is structured to specifically address issues pertaining to AMA's policy, ethics, business practices, corporate identity, reputation, and due diligence. Written procedures formalize the committee's process for review of corporate arrangements. (iii) All activities placed

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		on the Corporate Review Team agenda have had the senior	
		manager's review and consent and following CRT approval	
		will continue to require the routine approvals of the Office	
		of Finance and Office of the General Counsel. (iv) The	
		Corporate Review Team reports its findings and	
		recommendations directly to a committee of the Board.	
		(e) Our AMA's Office of Risk Management in consultation	
		with the Office of the General Counsel will review and	
		approve all marketing materials that are prepared by others	
		for use in the U.S. and that bear our AMA's name and/or	
		corporate identity. All marketing materials will be reviewed	
		for appropriate use of AMA's logos and trademarks,	
		perception of implied endorsement of the external entity's	
		policies or products, unsubstantiated claims, misleading,	
		exaggerated or false claims, and reference to appropriate	
		documentation when claims are made. In the instance of	
		international publishing of JAMA and the Archives, our	
1		AMA will require review and approval of representative	
		marketing materials by the editor of each international	
		edition in compliance with these principles and guidelines.	
		(6) ORGANIZATIONAL CULTURE AND ITS	
		INFLUENCE ON EXTERNALLY FUNDED	
		PROGRAMS.	
		(a) Organizational culture has a profound impact on whether	
		and how AMA corporate relationships are pursued. AMA	
		activities reflect on all physicians. Moreover, all physicians	
		are represented to some extent by AMA actions. Thus, our	
		AMA must act as the professional representative for all	
		physicians, and not merely as an advocacy group or club for	
		AMA members.	
		(b) As a professional organization, our AMA operates with	
		a higher level of purpose representing the ideals of	
		medicine. Nevertheless, non-profit associations today do	
		require the generation of non-dues revenues. Our AMA	
		should set goals that do not create an undue expectation to	
		raise increasing amounts of money. Such financial pressures	
		can provide an incentive to evade, minimize, or overlook	
		guidelines for fundraising through external sources.	
		(c) Every staff member in the association must be	
		accountable to explicit ethical standards that are derived	
		from the vision, values, and focus areas of the Association.	
		In turn, leaders of our AMA must recognize the critical role	
		the organization plays as the sole nationally representative	
		professional association for medicine in America. AMA	
		leaders must make programmatic choices that reflect a	
		commitment to professional values and the core	
C (20,000	AMAD 11' d	organizational purpose.	Detain Citt 1
G-630.090	AMA Publications	AMA policy on its publications includes the following:	Retain. Still relevant.
		(1) JAMA and other AMA scientific journals should	
		display a disclaimer in prominent print that the editorial	
		views are not necessarily AMA policy.	
		(2) Our AMA, in all of its publications and correspondence,	
		will use the correct title for the medical specialist.	
		(3) Our AMA recommends that medical journal articles	
		using acronyms should have a small glossary of acronyms	
		and phrases displayed prominently in the article.	
		(4) The House of Delegates affirms that JAMA and The	
		JAMA Network journals shall continue to have full editorial	
		independence as set forth in the AMA Editorial Governance	
		Plan.	

G-630.100	Conservation, Recycling and Other 'Green' Initiatives	AMA policy on conservation and recycling include the following: (1) Our AMA directs its offices to implement conservation-minded practices whenever feasible and to continue to participate in "green" initiatives. (2) It is the policy of our AMA to use recycled paper whenever reasonable for its in-house printed matter and publications, including JAMA, and materials used by the House of Delegates, and that AMA printed material using recycled paper should be labeled as such. (3) During meetings of the American Medical Association House of Delegates, our AMA Sections, and all other AMA meetings, recycling bins, where and when feasible, for white (and where possible colored) paper will be made prominently available to participants.	Retain. Still relevant.
G-630.121	The National Health Museum	Our AMA formally endorses the National Health Museum project.	Rescind. The effort to create a physical National Health Museum appears to be defunct.
G-630.155	AMA Government Relations Advocacy Fellowship	Our AMA will maintain a yearlong medical student Government Relations Advocacy Fellowship, with appropriate stipend, based in the Washington, DC office. The program's primary goal is to enhance advocacy for AMA priorities and engage the younger AMA members.	Retain. Still relevant.
G-630.160	National Advocacy Conference	The National Advocacy Conference will remain separate from the Interim Meeting. Unless special circumstances arise, our American Medical Association National Advocacy Conference shall be scheduled annually in the nation's capital, Washington, DC, in order to maximize the continuity and impact of the voice of medicine in visits with the members of the United States Congress.	Retain. Still relevant.
G-635.005	Membership and Governance	The House affirms that the AMA shall remain an association of voluntary, individual medical student and physician members and that the Association shall continue to be individually funded and organizationally governed through representation in the HOD.	Retain. Still relevant.
G-635.011	Participation of Individual Members in our AMA	Our AMA supports individual member, two-way electronic communications that promote active grassroots discussion of timely issues; regular feedback for AMA leadership; and a needed voice for diverse ideas and initiatives from throughout the Federation. AMA members are encouraged to participate in the activities of the AMA, particularly in the following ways: (1) Though the AMA website or other communications conduits, provide comments and suggestions to the AMA Board and the AMA Councils? on their policy development projects and on other AMA products and services; (2) Participate in the on-line discussion groups on the items of business included in the Handbook of the House of Delegates; (3) Communicate their views on the items of business in the House's Handbook to their AMA delegates and alternate delegates; (4) Inform the AMA, directly or through their AMA delegates, of situations that may represent opportunities to implement the Association's policy positions; (5) Help the AMA promote its policy positions; (6) When opportunities present themselves, explain the value of the AMA and the importance of belonging to the AMA to physicians; and (7) Work to help the AMA increase its membership level.	Retain. Still relevant and important.
G-635.053	AMA Membership Strategy: Osteopathic Medicine	Our AMA's membership strategy on osteopathic physicians (DOs) includes the following: Our AMA: (1) encourages all state societies to accept DOs as members at every level of the Federation; (2) encourages state societies with schools of osteopathic medicine to support development of Medical Student	Retain.

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		Sections at those schools; Both the MSS Governing Council	
1		and existing MSS chapters in states with osteopathic schools	
		should assist in this effort; (3) encourages that DO members	
		of our AMA continue to participate in the Membership	
		Outreach program; (4) will provide recruiters with targeted	
		lists of DO nonmembers upon request; (5) will include DOs,	
		as appropriate, in direct nonmember mailings; and	
1		(6) will expand its database of information on osteopathic students and doctors.	
G-635.120	Dues Strategy	AMA's dues strategies include the following: (1) It is the	Rescind. Policy has been
0-055.120	Dues Shalegy	constitutional duty of our AMA House of Delegates to set	implemented.
1		the membership dues structure. (a) Any reduction of the	impremented.
1		level of dues within each category of membership can only	
		be done with the approval of the House of Delegates; and	
		(b) Our AMA Board of Trustees will actively seek to obtain	
		the cooperation of the state and component medical	
		societies before and during any negotiations on reductions	
		in the level of dues for groups.	
		(2) Relying upon survey and other relevant data, our AMA	
		Board of Trustees shall determine the dues and benefits of	
1		the International membership category.	
1		(3) Any Federation component choosing to continue to bill	
1		and collect AMA dues shall have signed a binding primary	
1		partnership agreement with our AMA. A binding primary	
		partnership agreement for AMA membership billing and	
		dues collection shall include the following elements: (i)	
		utilization of our AMA standard membership application;	
		(ii) acceptance of credit card payments for AMA dues; and	
		(iii) agreed-upon performance standards and incentives.	
		(4) Our AMA encourages state and local medical societies,	
		and our AMA, to explore new programs, activities and	
		services which can provide meaningful benefits to members,	
		produce additional non-dues income for medical societies, make it possible to hold the line on dues, and provide	
		potentials for increasing physician membership.	
		(5) Our AMA commends those medical societies which are	
		endeavoring to hold the line on dues as a responsive action	
		to the needs of their members.	
		(6) Our AMA and its constituent state and county medical	
1		societies should implement a policy whereby, upon written	
1		request from a member or appropriate staff member of a	
		medical society, there would be a transfer of prepaid dues to	
		the receiving county or state medical society upon receipt	
		and acceptance of an application for membership transfer,	
		so long as the dues were paid and transfer application	
		received before the calendar/dues year began, or within 31	
		days thereafter.	
		(7) Our AMA urges all county and state societies to review	
		their dues structure for medical students so that the total	
		dues for county, state, and AMA membership can be held to	
		a realistic figure.	
		(8) Our AMA should develop and implement a dues	
		program specifically designed to bridge the gap caused by	
		the transition from residency into the first years of practice.	
		It should implement multi-year dues options that span the	
		transition periods from student to resident and/or resident to	
		young physician and provide periodic benefits at specific points during the multi-year membership.	
		(9) Our AMA membership dues delinquency date is March	
		1. Direct membership solicitation of dues-delinquent	
		members is appropriate according to the individual	
		Partnership for Growth agreements with state medical	
		societies.	
		(10) Our AMA will make a major organizational effort to	
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		persuade physicians' employers to allocate funds for professional development and Federation dues.  (11) The House of Delegates approves the Partnership for Growth's Direct Program marketing entry date of February 1.	
G-635.140	Help with State Society Membership Recruiting	Our American Medical Association will: (1) continue to focus its efforts on increasing AMA membership in all states and all specialties by improving the AMA membership value proposition; (2) continue to engage in joint marketing activities with state or specialty medical societies when both the AMA and the state or specialty deem it to be mutually beneficial; and (3) continue to work to improve the medical practice environment for physicians.	Rescind. Policy has been implemented.
G-640.050	Preserving the AMA's Grassroots Legislative and Political Mission	Our AMA will ensure that all Washington activities, including lobbying, political education, grassroots communications, and membership activities be staffed and funded so that all reasonable legislative missions and requests by AMA members and constituent organizations for political action and training can be met in a timely and effective manner.	Retain. Still necessary to ensure that AMA advocacy continues to be funded at levels appropriate for lobbying efforts at the federal and state levels.