

REPORT OF THE INTEGRATED PHYSICIAN PRACTICE SECTION  
GOVERNING COUNCIL

GC Report A- IPPS November 2020 Meeting

Subject: IPPS Review of House of Delegates Resolutions & Reports

Presented by: Michael Glenn, MD, Chair

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IPPS Governing Council Report A identifies resolutions and reports relevant to integrated health care delivery groups or systems that have been submitted for consideration at the AMA House of Delegates (HOD) at the November 2020 Special Meeting. This report is submitted to the Assembly for further discussion and to facilitate the instruction of the IPPS Delegate regarding the positions to take in representing the Section in the HOD.

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**REFERENCE COMMITTEE ON AMENDMENTS TO CONSTITUTION AND BYLAWS  
(AMA CONSTITUTION, AMA BYLAWS, ETHICS)**

**(1) CEJA 1 - Amendment to Opinion 8.7, “Routine Universal Immunization of Physicians”**

In light of these considerations, the Council on Ethical and Judicial Affairs recommends that Opinion 8.7, “Routine Universal Immunization of Physicians,” be amended by insertion and deletion as follows and that the remainder of this report be filed:

As professionals committed to promoting the welfare of individual patients and the health of the public and to safeguarding their own and their colleagues’ well-being, physicians have an ethical responsibility to encourage patients to accept immunization when the patient can do so safely, and to take appropriate measures in their own practice to prevent the spread of infectious disease in health care settings. Conscientious participation in routine infection control practices, such as hand washing and respiratory precautions is a basic expectation of the profession. In some situations, however, routine infection control is not sufficient to protect the interests of patients, the public, and fellow health care workers.

In the context of a highly transmissible disease that poses significant medical risk for vulnerable patients or colleagues, or threatens the availability of the health care workforce, particularly a disease that has potential to become epidemic or pandemic, and for which there is an available, safe, and effective vaccine, physicians ~~should~~:

~~Accept~~ have a responsibility to accept immunization absent a recognized medical, ~~religious, or philosophic reason to not be immunized~~ contraindication or when a specific vaccine would pose a significant risk to the physician’s patients.

~~(b) Accept a decision of the medical staff leadership or health care institution, or other appropriate authority to adjust practice activities if not immunized (e.g., wear masks or refrain from direct patient care). It may be appropriate in some circumstances to inform patients about immunization status.~~

1 Physicians who are not or cannot be immunized have a responsibility to voluntarily take  
2 appropriate action to protect patients, fellow health care workers and others. They must adjust  
3 their practice activities in keeping with decisions of the medical staff, institutional policy, or  
4 public health policy, including refraining from direct patient contact when appropriate.  
5 Physician practices and health care institutions have a responsibility to proactively develop  
6 policies and procedures for responding to epidemic or pandemic disease with input from  
7 practicing physicians, institutional leadership, and appropriate specialists. Such policies and  
8 procedures should include robust infection control practices, provision and required use of  
9 appropriate protective equipment, and a process for making appropriate immunization readily  
10 available to staff. During outbreaks of vaccine-preventable disease for which there is a safe,  
11 effective vaccine, institutions' responsibility may extend to requiring immunization of staff.  
12 Physician practices and health care institutions have a further responsibility to limit patient and  
13 staff exposure to individuals who are not immunized, which may include requiring  
14 unimmunized individuals to refrain from direct patient contact.

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16 ***Recommendation: The Governing Council recommends that the AMA-IPPS Delegate to the***  
17 ***AMA House of Delegates be instructed to support the intent of CEJA 1.***

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19 **(2) Resolution 007 - Access to Confidential Health Care Services for Physicians and Trainees**  
20 Introduced by: Miller

21  
22 RESOLVED, That our American Medical Association advocate that employers of physicians,  
23 other licensed independent professionals, advance practice practitioners, nurses, mental health  
24 therapists and addiction counselors, should encourage them to maintain self-care and to seek  
25 professional help from a mental health professional or addiction professional when they have  
26 concerns about psychiatric or substance-related symptoms that are not responding to self-care  
27 (Directive to Take Action); and be it further

28  
29 RESOLVED, That our AMA advocate that employers of physicians, other licensed  
30 independent professionals, advance practice practitioners, nurses, mental health therapists and  
31 addiction counselors should do all they can to reduce stigma, reduce or eliminate  
32 discrimination, and remove barriers to treatment entry for those who need professional  
33 behavioral health care services (Directive to Take Action); and be it further

34  
35 RESOLVED, That our AMA advocate that employers in the health care sector including  
36 academic medical centers where residents and fellows are trained, as well as medical schools,  
37 who offer health benefits to their employees, fellows, residents and medical students, and  
38 where there is a defined set of in-network providers, should assure that physicians, other  
39 licensed independent professionals, advance practice practitioners, nurses, mental health  
40 therapists and addiction counselors are able to go out-of-network to see a mental health or  
41 addiction professional who does not work in the same health system as the employee (Directive  
42 to Take Action); and be it further

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44 RESOLVED, That our AMA advocate that fellows, residents and medical students be provided  
45 access to out-of-network providers when they are seeking to establish care with a primary care  
46 provider, so that they are able to use their health insurance benefits while not finding  
47 themselves under the care of a past, current or future faculty member, if the original provider  
48 network does not contain adequate options for primary care offered by clinicians not on the  
49 faculty of the medical school or academic medical center; (Directive to Take Action) and be it  
50 further

RESOLVED, That our AMA advocate that contracts should be established by medical schools, academic medical centers, and employers of practicing physicians such that the deductibles, copays, coinsurance, and out-of-pocket maximums for such practicing physicians, fellows, residents and medical students seeing out-of-network providers of mental health, addiction, and primary medical care should be the same as the deductibles, copays, coinsurance, and out-of-pocket maximums for seeing in-network providers. (Directive to Take Action)

***Recommendation: The Governing Council recommends that the AMA-IPPS Delegate to the AMA House of Delegates be instructed to support the intent of Resolution 007.***

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## **REFERENCE COMMITTEE A (MEDICAL SERVICE)**

### **(3) CMS 6 - Value-Based Management of Drug Formularies**

1. That our American Medical Association (AMA) reaffirm Policy H-120.988, upholding the ability of patients to access treatments prescribed by their physicians. (Reaffirm HOD Policy)
2. That our AMA reaffirm Policy H-285.965, which states that pharmacy and therapeutics (P&T) committee members should include independent physician representatives, and that mechanisms should be established for ongoing peer review of formulary policy as well as for appealing formulary exclusions. (Reaffirm HOD Policy)
3. That our AMA advocate that pharmacy benefit managers (PBMs) and health plans use a transparent process in formulary development and administration, and include practicing network physicians from the appropriate medical specialty when making determinations regarding formulary inclusion or placement for a particular drug class. (New HOD Policy)
4. That our AMA reaffirm Policy D-110.987, which supports improved transparency of PBM operations, including disclosing rebate and discount information as well as P&T committee information, including records describing why a medication is chosen for or removed in the P&T committee's formulary, whether P&T committee members have a financial or other conflict of interest, and decisions related to tiering, prior authorization and step therapy; and formulary information, specifically information as to whether certain drugs are preferred over others and patient cost-sharing responsibilities. (Reaffirm HOD Policy)
5. That our AMA reaffirm Policy H-110.986, which outlines principles guiding AMA's support for value-based pricing programs, initiatives and mechanisms for pharmaceuticals. (Reaffirm HOD Policy)
6. That our AMA advocate that any refunds or rebates received by a health plan or PBM from a pharmaceutical manufacturer under an outcomes-based contract be shared with impacted patients. (New HOD Policy)
7. That our AMA oppose indication-based formularies in order to protect the ability of patients to access and afford the prescription drugs they need, and physicians to make the best prescribing decisions for their patients. (New HOD Policy)

***Recommendation: The Governing Council recommends that the AMA-IPPS Assembly discuss the following proposed amendments:***

- 1 6. That our AMA advocate that any refunds or rebates received by a health plan or PBM from  
2 a pharmaceutical manufacturer under an outcomes-based contract be shared with ~~impacted~~  
3 patients, if it not already occurring, in lowering premiums or increasing benefits in the  
4 subsequent year. (New HOD Policy)  
5

6 **(4) CMS 7 - Health Plan Initiatives Addressing Social Determinants of Health**  
7

- 8 1. That our American Medical Association (AMA), recognizing that social determinants of  
9 health encompass more than health care, encourage new and continued partnerships among  
10 all levels of government, the private sector, philanthropic organizations, and community-  
11 and faith-based organizations to address non-medical, yet critical health needs and the  
12 underlying social determinants of health. (New HOD Policy)  
13  
14 2. That our AMA support continued efforts by public and private health plans to address  
15 social determinants of health in health insurance benefit designs. (New HOD Policy)  
16  
17 3. That our AMA encourage public and private health plans to examine implicit bias and the  
18 role of racism and social determinants of health, including through such mechanisms as  
19 professional development and other training. (New HOD Policy)  
20  
21 4. That our AMA reaffirm Policies D-478.972 and D-478.996 supporting proactive and  
22 practical approaches to promote interoperability at the point of care. (Reaffirm HOD  
23 Policy)  
24  
25 5. That our AMA support mechanisms, including the establishment of incentives, to improve  
26 the acquisition of data related to social determinants of health. (New HOD Policy)  
27  
28 6. That our AMA support research to determine how best to integrate and finance non-  
29 medical services as part of health insurance benefit design, and the impact of covering non-  
30 medical benefits on health care and societal costs. (New HOD Policy)  
31  
32 7. That our AMA encourage coverage pilots to test the impacts of addressing certain non-  
33 medical, yet critical health needs, for which sufficient data and evidence are not available,  
34 on health outcomes and health care costs. (New HOD Policy)  
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36 *Recommendation: The Governing Council recommends that the AMA-IPPS Assembly discuss*  
37 *and consider recommending referral of CMS 7.*  
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41 **REFERENCE COMMITTEE B (LEGISLATION)**  
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43 **(5) BOT 6 – Covenants Not to Compete**  
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45 Our American Medical Association create a state restrictive covenant legislative template to  
46 assist state medical associations, national medical specialty societies and physician members as  
47 they navigate the intricacies of restrictive covenant policy at the state level. (Directive to Take  
48 Action)

***Recommendation: The Governing Council recommends that the AMA-IPPS Delegate to the AMA House of Delegates be instructed to support the intent of BOT 06.***

**(6) Resolution 203 - COVID-19 Emergency and Expanded Telemedicine Regulations**

Introduced by: New York

RESOLVED, That, with the expanded use of telemedicine during the Covid-19 pandemic, our American Medical Association continue to advocate for a continuation of coverage for the full-spectrum of technologies that were made available during the pandemic and that physicians be reimbursed by government and private payers for time and complexity (Directive to Take Action); and be it further

RESOLVED, That our AMA advocate that the current emergency regulations for improved access to and payment for telemedicine services be made permanent with respect to payment parity and use of commonly accessible devices for connecting physicians and patients, without reference to the originating site, while ensuring qualifications of duly licensed physicians to provide such services in a secure environment (Directive to Take Action); and be it further

RESOLVED, That our AMA propose that all insurance carriers provide coverage for telemedicine visits with any physician licensed and registered to practice in the United States. (Directive to Take Action)

**Resolution 205 - Telehealth Post SARS-COV-2**

Introduced by: Virginia

RESOLVED, That our American Medical Association advocate to facilitate the widespread adoption of telehealth services in the practice of medicine for physicians or physician-led teams post SARS-COV-2 (Directive to Take Action); and be it further

RESOLVED, That our AMA encourage the Centers for Medicare and Medicaid Services, health insurance industry, and Federal/State government agencies to adopt uniform, clear regulations as well as equitable coverage and reimbursement mechanisms that promote physician-led telehealth services (New HOD Policy); and be it further

RESOLVED, That our AMA advocate for equitable access to telehealth services especially for the most at risk and under resourced patient populations and communities. (Directive to Take Action)

***Recommendation: The Governing Council recommends that the AMA-IPPS Assembly discuss.***

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**REFERENCE COMMITTEE C (MEDICAL EDUCATION)**

**No items under consideration by Reference Committee C.**

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**REFERENCE COMMITTEE D (PUBLIC HEALTH)**

**(7) Resolution 406 – Face Masking in Hospitals During Flu Season**

Submitted by: Littles

RESOLVED, That our American Medical Association encourage The Joint Commission and other hospital accreditation organizations recognized by major insurers to stipulate that all hospitals require hospital employees, physicians, patients, and visitors to wear a facial mask that completely covers the mouth and nose while within hospital walls (unless they are consuming food while “socially distanced,” or unless they are patients in their own rooms while “socially distanced”) (Directive to Take Action); and be it further

RESOLVED, That our AMA encourage publication of commentaries supportive of such regulations and standards in scientific journals and other publications (Directive to Take Action); and be it further

RESOLVED, That our AMA study the comparative disease-reduction effectiveness of various types of masks (N-95 masks versus “surgical” masks versus simple cloth facial coverings), toward potentially refining or making more specific any future mandates for facial coverings for persons while in-hospital as a visitor, patient or health care worker. (Directive to Take Action)

***Recommendation: The Governing Council recommends that the AMA-IPPS Delegate to the AMA House of Delegates be instructed to support the intent of Resolution 406.***

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**REFERENCE COMMITTEE E (SCIENCE AND TECHNOLOGY)**

**No items under consideration by Reference Committee E.**

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**REFERENCE COMMITTEE F (FINANCE)**

**No items under consideration by Reference Committee F.**

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**REFERENCE COMMITTEE G (MEDICAL PRACTICE)**

**(8) CMS 4 - Economic Discrimination in the Hospital Practice Setting**

1. That our American Medical Association (AMA) actively oppose policies that limit a physician’s access to hospital services based on the number and type of referrals made, the number of procedures performed, the use of any and all hospital services or employment affiliation. (New HOD Policy)
2. That our AMA recognize that physician onboarding, credentialing and peer review should not be tied in a discriminatory manner to hospital employment status. (New HOD Policy)
3. That our AMA reaffirm Policy H-230.982, which states that clinical privileges shall include access to those hospital resources essential to the full exercise of such privileges,

and that privileges can be abridged only upon recommendation of the medical staff, for reasons related to professional competence, adherence to appropriate standards of medical care, health status, or other parameters agreed upon by the medical staff. (Reaffirm HOD Policy)

4. That our AMA reaffirm Policy H-230.953, which encourages the Joint Commission to support alternative processes to evaluate competence, for the purpose of credentialing, of physicians who do not meet the traditional minimum volume requirements needed to maintain credentials and privileges. (Reaffirm HOD Policy)
5. That our AMA reaffirm Policy H-230.975, which strongly opposes economic credentialing and believes that physicians should attempt to assure provisions in hospital medical staff bylaws of an appropriate role of the medical staff in decisions to grant or maintain exclusive contracts. (Reaffirm HOD Policy)
6. That our AMA reaffirm Policy H-230.976, which opposes use of economic criteria not related to quality to determine a physician's qualification for the granting or renewal of medical staff membership or privileges. (Reaffirm HOD Policy)

***Recommendation: The Governing Council recommends that the AMA-IPPS Assembly discuss the following proposed amendment:***

1. That our American Medical Association (AMA) actively oppose policies that limit a physician's access to hospital services based on the number and type of referrals made, the number of procedures performed beyond those needed to ensure clinical competence and quality outcomes, the use of any and all hospital services or employment affiliation. (New HOD Policy)

**(9) Resolution 710 - A Resolution to Amend the AMA's Physician and Medical Staff Bill of Rights**

Submitted by: Virginia

RESOLVED, That our American Medical Association amend Policy H-225.942, "Physician and Medical Staff Member Bill of Rights" by addition to read as follows:

Physician and Medical Staff Member Bill of Rights H-225.942

Our AMA adopts and will distribute the following Medical Staff Rights and Responsibilities:

Preamble

The organized medical staff, hospital governing body and administration are all integral to the provision of quality care, providing a safe environment for patients, staff and visitors, and working continuously to improve patient care and outcomes. They operate in distinct, highly expert fields to fulfill common goals, and are each responsible for carrying out primary responsibilities that cannot be delegated.

The organized medical staff consists of practicing physicians who not only have medical expertise but also possess a specialized knowledge that can be acquired only through daily experiences at the frontline of patient care. These personal interactions between medical

1 staff physicians and their patients lead to an accountability distinct from that of other  
2 stakeholders in the hospital. This accountability requires that physicians remain answerable  
3 first and foremost to their patients.

4  
5 Medical staff self-governance is vital in protecting the ability of physicians to act in their  
6 patient's best interest. Only within the confines of the principles and processes of self-  
7 governance can physicians ultimately ensure that all treatment decisions remain insulated  
8 from interference motivated by commercial or other interests that may threaten high-  
9 quality patient care.

10  
11 The AMA recognizes the responsibility to provide for the delivery of high quality and safe  
12 patient care, the provision of which relies on mutual accountability and interdependence  
13 with the health care organization's governing body, and relies on accountability and inter-  
14 dependence with government and public health agencies that regulate and administer to  
15 these organizations.

16  
17 The AMA supports the right to advocate without fear of retaliation by the health care  
18 organization's administrative or governing body including the right to refuse work in  
19 unsafe situations without retaliation.

20 The AMA believes physicians should be continuously provided with the resources  
21 necessary to continuously improve patient care and outcomes and further be permitted to  
22 advocate for planning and delivery of such resources not only with the health agency but  
23 with supervising and regulating government agencies.

24  
25 From this fundamental understanding flow the following Medical Staff Rights and  
26 Responsibilities:

27  
28 I. Our AMA recognizes the following fundamental responsibilities of the medical staff:

29 a. The responsibility to provide for the delivery of high-quality and safe patient care, the  
30 provision of which relies on mutual accountability and interdependence with the health  
31 care organizations governing body.

32 b. The responsibility to provide leadership and work collaboratively with the health care  
33 organizations administration and governing body to continuously improve patient care and  
34 outcomes.

35 c. The responsibility to participate in the health care organization's operational and  
36 strategic planning to safeguard the interest of patients, the community, the health care  
37 organization, and the medical staff and its members.

38 d. The responsibility to establish qualifications for membership and fairly evaluate all  
39 members and candidates without the use of economic criteria unrelated to quality, and to  
40 identify and manage potential conflicts that could result in unfair evaluation.

41 e. The responsibility to establish standards and hold members individually and collectively  
42 accountable for quality, safety, and professional conduct.

43 f. The responsibility to make appropriate recommendations to the health care organization's  
44 governing body regarding membership, privileging, patient care, and peer review.

45  
46 II. Our AMA recognizes that the following fundamental rights of the medical staff are  
47 essential to the medical staffs ability to fulfill its responsibilities:

48 a. The right to be self-governed, which includes but is not limited to (i) initiating,  
49 developing, and approving or disapproving of medical staff bylaws, rules and regulations,  
50 (ii) selecting and removing medical staff leaders, (iii) controlling the use of medical staff  
51 funds, (iv) being advised by independent legal counsel, and (v) establishing and defining,



1 in accordance with applicable law, medical staff membership categories, including  
2 categories for non-physician members.

3 b. The right to advocate for its members and their patients without fear of retaliation by the  
4 health care organizations administration or governing body.

5 c. The right to be provided with the resources necessary to continuously improve patient  
6 care and outcomes.

7 d. The right to be well informed and share in the decision-making of the health care  
8 organization's operational and strategic planning, including involvement in decisions to  
9 grant exclusive contracts or close medical staff departments.

10 e. The right to be represented and heard, with or without vote, at all meetings of the health  
11 care organizations governing body.

12 f. The right to engage the health care organizations administration and governing body on  
13 professional matters involving their own interests.

14  
15 III. Our AMA recognizes the following fundamental responsibilities of individual medical  
16 staff members, regardless of employment or contractual status:

17 a. The responsibility to work collaboratively with other members and with the health care  
18 organizations administration to improve quality and safety.

19 b. The responsibility to provide patient care that meets the professional standards  
20 established by the medical staff.

21 c. The responsibility to conduct all professional activities in accordance with the bylaws,  
22 rules, and regulations of the medical staff.

23 d. The responsibility to advocate for the best interest of patients, even when such interest  
24 may conflict with the interests of other members, the medical staff, or the health care  
25 organization.

26 e. The responsibility to participate and encourage others to play an active role in the  
27 governance and other activities of the medical staff.

28 f. The responsibility to participate in peer review activities, including submitting to review,  
29 contributing as a reviewer, and supporting member improvement.

30  
31 IV. Our AMA recognizes that the following fundamental rights apply to individual medical  
32 staff members, regardless of employment, contractual, or independent status, and are  
33 essential to each members ability to fulfill the responsibilities owed to his or her patients,  
34 the medical staff, and the health care organization:

35 a. The right to exercise fully the prerogatives of medical staff membership afforded by the  
36 medical staff bylaws.

37 b. The right to make treatment decisions, including referrals, based on the best interest of  
38 the patient, subject to review only by peers.

39 c. The right to exercise personal and professional judgment in voting, speaking, and  
40 advocating on any matter regarding patient care or medical staff matters, without fear of  
41 retaliation by the medical staff or the health care organizations administration or governing  
42 body.

43 d. The right to be evaluated fairly, without the use of economic criteria, by unbiased peers  
44 who are actively practicing physicians in the community and in the same specialty.

45 e. The right to full due process before the medical staff or health care organization takes  
46 adverse action affecting membership or privileges, including any attempt to abridge  
47 membership or privileges through the granting of exclusive contracts or closing of medical  
48 staff departments.

49 f. The right to immunity from civil damages, injunctive or equitable relief, criminal  
50 liability, and protection from any retaliatory actions, when participating in good faith peer  
51 review activities. (Modify Current HOD Policy)

- 1     ***Recommendation: The Governing Council recommends that the AMA-IPPS Assembly***
- 2     ***discuss and consider recommending referral of Resolution 710.***