

REPORT 3 OF THE COUNCIL ON SCIENCE AND PUBLIC HEALTH (A-14)
National Drug Shortages--Update
(Reference Committee E)

EXECUTIVE SUMMARY

Objective. To evaluate the findings of the 2014 Government Accountability Office (GAO) report on drug shortages and the current status of drug shortages in the United States, as well as other recent developments intended to prevent new drug shortages and resolve existing ones.

Methods. English-language reports were selected from a PubMed and Google Scholar search from 2013 to April 15, 2014, using the MeSH terms “pharmaceutical preparations,” or “generics/economics,” in combination with “supply/distribution,” and using the text term “drug shortages.” Additional articles were identified by manual review of the references cited in these publications. Further information was obtained from the Internet sites of the U.S. Food and Drug Administration (FDA), GAO, American Society of Health-System Pharmacists (ASHP), the Generic Pharmaceutical Association (GPhA), and the Pharmaceutical and Research Manufacturers of America (PhRMA).

Results. The number of new drug shortages has decreased significantly in the last 2 years, but the number of unresolved/existing drug shortages remains high and continues to cause many problems. The GAO report on drug shortages confirmed a number of observations made by others and summarized in previous Council reports. The most common causes of supply disruptions leading to drug shortages continue to be quality problems coupled with manufacturing delays and limited production capacity (especially in the generic sterile injectable industry), and product discontinuations. These account for more than 80% of drug shortages. Some additional recommendations to develop better long term solutions have been reported by others.

Conclusion. Easy solutions to the drug shortage problem remain elusive. Manufacturers are notifying the FDA about potential disruptions in supply or shortages earlier than in the past and new shortages are being prevented. Long term shortages, however, persist, and continue to impact clinical decision-making and patient care. The GAO report noted that it identified multiple potential underlying causes of shortages, all of which were related to the economics of the generic sterile injectable drug market. Although the GAO attempted to probe stakeholders’ views on the economic drivers of drug shortages, no consensus existed, and the GAO noted its intention to further explore economic drivers for drug shortages. Only five major companies are now producing sterile injectable products, and concurrent remediation efforts are in place to upgrade facilities among them. The Generic Pharmaceutical Association’s Accelerated Recovery Initiative (see CSAPH Report 8-A-13) also has not made any headway in reducing shortages of generic sterile injectable products. The AMA remains committed to supporting appropriate long term solutions to the drug shortage problem.

REPORT OF THE COUNCIL ON SCIENCE AND PUBLIC HEALTH

CSAPH Report 3–A-14

Subject: National Drug Shortages--Update

Presented by: Russell W. H. Kridel, MD, Chair

Referred to: Reference Committee E
(Jay A. Gregory, MD, Chair)

1 INTRODUCTION

2
3 Policy H-100.956, “National Drug Shortages,” directs the Council on Science and Public Health
4 (CSAPH) to continue to evaluate the drug shortage issue and report back at least annually to the
5 House of Delegates (HOD) on progress made in addressing drug shortages. This policy directs
6 CSAPH to evaluate the forthcoming report on drug shortages from the Government Accountability
7 Office (GAO) and report back on its findings. This report, entitled “Drug Shortages-Public Health
8 Threat Continues, Despite Efforts to Help Ensure Product Availability,” is now available.

9
10 Accordingly, this report evaluates the findings of the GAO report and the current status of drug
11 shortages in the United States, as well as other recent developments intended to prevent new drug
12 shortages and resolve existing ones.

13
14 METHODS

15
16 English-language reports were selected from a PubMed and Google Scholar search from 2013 to
17 April 15, 2014, using the MeSH terms “pharmaceutical preparations,” or “generics/economics,” in
18 combination with “supply/distribution,” and using the text term “drug shortages.” Additional
19 articles were identified by manual review of the references cited in these publications. Further
20 information was obtained from the Internet sites of the U.S. Food and Drug Administration (FDA),
21 GAO, American Society of Health-System Pharmacists (ASHP), the Generic Pharmaceutical
22 Association (GPhA), and the Pharmaceutical and Research Manufacturers of America (PhRMA).

23
24 BACKGROUND

25
26 The Council has issued four previous reports on drug shortages.¹⁻⁴ These reports have identified
27 sources for information on drug shortages, described trends in drug shortages and pertinent federal
28 regulations, described the general causes and contributing factors for drug shortages, summarized
29 various recommendations intended to help prevent or mitigate shortages, and discussed various
30 stakeholder responses, including those of the pharmaceutical industry, Congress and the FDA.
31 Readers are referred to those reports for further information on these topics.

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Action of the AMA House of Delegates 2014 Annual Meeting: Council on Science and Public Health Report 3 Recommendations Adopted as Amended in lieu of Resolution 522 and Remainder of Report Filed.

1 CURRENT DRUG SHORTAGES

2
 3 In recent years, the FDA has tracked and focused on shortages of “medically necessary” drugs.^a
 4 However, the FDA recently commented that they now “post all drug shortages that the agency
 5 verifies.”⁵ The information supporting the drug shortage list is largely supplied by manufacturers,
 6 who are only required to report shortages or potential disruptions in supply to drugs that are “life
 7 supporting, life sustaining, or used to treat debilitating health issues.” The FDA drug shortage
 8 website also now separately classifies current shortages according to therapeutic category,
 9 identifies the reason(s) for shortages based on standard terminology required by the Food and Drug
 10 Administration Safety and Innovation Act (FDASIA), and provides an estimated shortage
 11 duration.⁶ The FDA considers a shortage resolved “when the total supply of the drug and any
 12 pharmaceutical equivalents is sufficient to meet demand in the market overall.”⁵ The FDA also
 13 maintains an internal database to “track shortages on a daily basis, document the actions taken to
 14 prevent and resolve shortages, and monitor the workload” of personnel.⁵

15
 16 The drug shortage resource center maintained by ASHP in collaboration with the University of
 17 Utah Drug Information Service (UUDIS) tracks a broader array of drug and biological product
 18 shortages based largely on reports from hospital pharmacists.⁷ In some cases shortages are local or
 19 regional. UUDIS “broadly defines a shortage as a supply issue that affects how pharmacies prepare
 20 and dispense a product or that influences patient care when prescribers must choose an alternative
 21 therapy because of supply issues.” UUDIS also applies more conservative criteria than the FDA in
 22 determining when to remove a drug from the shortage list, as well as different criteria for
 23 determining if a shortage is “critical,” (i.e., alternative medicines are not available, shortages affect
 24 multiple institutions). In particular, drugs may remain on the UUDIS list until all dosage forms
 25 (based on National Drug Codes^b) have been restored. At any given time, approximately 60% of the
 26 shortages reported in the ASHP resource center may be deemed “critical.”⁵

27
 28 Accordingly, the number of shortages reported by the FDA is lower than the number catalogued by
 29 UUDIS/ASHP and exhibits a different dynamic over time, but may be more “clinically
 30 meaningful” according to the FDA.⁸ As of April 1, 2014, the FDA identified a total of 99 drug
 31 shortages, a number that is ~25% lower than the situation in April 2013.⁵ The number of new
 32 shortages for January 1, 2013 through September 30, 2013 was 38, compared with 117 new
 33 shortages during 2012. According to ASHP, and similar to the recent trend identified by the FDA,
 34 the number of new shortages in 2013 (140) was 45% lower than the number of new shortages in
 35 2011. However the number of existing shortages remains largely unchanged. ASHP identified 230
 36 drug shortages as of April 1, 2014, comparable to the number of existing shortages catalogued as of
 37 April 2013.⁶ Therefore, although fewer new shortages are occurring, existing shortages are
 38 apparently taking longer to be resolved.

39
 40 GAO REPORT ON DRUG SHORTAGES

41
 42 FDASIA provided the FDA with new authorities and responsibilities and established new
 43 requirements for manufacturers to notify the agency in an effort to prevent or mitigate drug
 44 shortages. These modifications to FDASIA and potential ways that the FDA can otherwise act to
 45 address drug shortages are summarized in CSAPH Report 2-I-12.³ The FDA has substantially

^a A medically necessary drug product is one that is “used to treat or prevent a serious disease or medical condition for which there is no other alternative drug, available in adequate supply that is judged by medical staff to be an adequate substitute.”

^b The NDC is a unique 10-digit, 3-segment number for human drugs in the United States identifying the manufacturer, the product, and the commercial package size.

1 increased staff resources available for responding to drug shortages and extended this effort to
2 district offices, while strengthening direct lines of communications among staff in the Center for
3 Drug Evaluation and Research's (CDER) Office of Compliance, field investigators, drug shortage
4 staff and individual manufacturers.⁹

5
6 FDASIA also mandated that the GAO examine several different aspects of drug shortages.
7 Accordingly, the GAO released a report in February 2014 which reviewed trends in prescription
8 drug shortages, summarized how such shortages may affect patients and providers, further
9 examined potential causes of drug shortages and evaluated progress made by FDA in addressing
10 this serious public health problem. Trend analyses in this report were based on data obtained from
11 UUDIS on prescription drug shortages between January 2007 and June 2013. Information
12 regarding impacts on patients and providers was based on answers from different stakeholders to a
13 series of open ended questions and therefore reflects varying opinions and viewpoints.

14
15 In 2012, the number of new shortages captured by UUDIS dropped for the first time since 2006 to
16 195, a 24% decrease from 2011.⁵ The number of new shortages captured by UUDIS continued to
17 decrease throughout 2013, totaling 140 (personal communication, Bona Benjamin, American
18 Society of Health-System Pharmacists). While confirming that generic sterile injectable products
19 remain the most problematic, the GAO report provides some additional perspective. Nearly 1 in 5
20 drugs that were in short supply since January 2007 have been so on multiple occasions, with the
21 majority of shortages persisting nearly 1 year. GAO also compiled an overlapping dataset of
22 "continuing plus new shortages" that intersect on an annual basis. According to their analysis, total
23 shortages continued to increase from 2007 peaking at 456 in 2012. The combination of ongoing
24 and new shortages stabilized in 2013 actually decreasing somewhat to 428 based on the final total
25 of new shortages reported. The most common therapeutic classes affected by shortages were anti-
26 infective, anesthetic/central nervous system, and cardiovascular drugs, and those used for
27 parenteral/enteral nutrition.

28 29 *Continuing Implications of Drug Shortages*

30
31 As described in previous Council reports and re-emphasized in the GAO report as ongoing
32 concerns, drug shortages create many problems adversely affecting clinical practice, healthcare
33 system finances, and patient outcomes. These include delays in or rationing of care, difficulties
34 finding alternative drugs, a higher risk for medication errors, larger pharmacy staffs and drug
35 acquisition costs, increased reliance on pharmacy compounding to meet clinical demands, and
36 diversion of patient care resources. Some institutions may hoard or stockpile drugs that tend to be
37 in short supply, thereby exacerbating disruptions being experienced by other practitioners or
38 institutions. Additionally, ongoing drug shortages have prompted more direct examination of
39 ethical issues associated with the rationing of potentially life-saving products, particularly in
40 oncology practice.¹⁰⁻¹² The role and obligations of pharmacy benefit managers to address drug
41 shortages also has been examined.¹³

42
43 Consistent with the findings of the GAO report, drug shortages continue to mandate treatment
44 changes in oncology that may affect efficacy and toxicity and increase costs, and significantly
45 impact parenteral and enteral nutrition practices.¹⁴⁻¹⁹ Medication errors and adverse events continue
46 to occur from drug shortages and cause problems for pharmacy and therapeutics committees in
47 hospitals and other health care delivery organizations.^{20,21} Disruption in the supply of medication
48 used to prevent rejection of implanted tissues and organs also can significantly influence post-
49 transplant outcomes.²²

1 *Causes of Drug Shortages*

2
3 The GAO report confirmed a number of observations made by others and summarized in previous
4 Council reports.^{5,23} The most common causes of supply disruptions leading to drug shortages are
5 quality problems coupled with manufacturing delays and limited production capacity (especially in
6 the generic sterile injectable industry), and product discontinuations. These account for more than
7 80% of drug shortages. Many production facilities are aging and more prone to failures that may
8 trigger FDA enforcement actions, are subject to more frequent and periodic maintenance
9 requirements, or are targets of corporate decisions to remediate and/or upgrade manufacturing
10 facilities. Thus, an overlap may exist between shortages caused by an initial quality issue and those
11 that ultimately reflect a lack of capacity to produce other products on the same production line or at
12 the same facility.²⁴ The GAO report noted conflicting arguments and opinions about the relative
13 contribution of manufacture-initiated quality reports, the manufacturer's ability to adhere to current
14 good manufacturing practices, and FDA inspections and compliance actions as root causes of
15 supply disruptions that trigger shortages.^{5,23,25,26} As previously noted, shortages sometimes are
16 caused by a manufacturer's decision to discontinue production, the unavailability of raw materials,
17 loss of a manufacturing site due to natural disasters, or even increased demand. Discontinuation of
18 products (which accounted for 9% of shortages in 2011) can be driven by profitability concerns,
19 especially when production lines are running at full capacity and new products become available to
20 generic manufacturers because of patent expirations.²⁴

21
22 While briefly discussing, the GAO report did not provide any additional clarity about economic
23 drivers of drug shortages, other than to confirm that approximately half of the studies examined by
24 the GAO "suggested that the immediate causes of drug shortages, such as quality problems, are
25 driven by an underlying cause that stems from the economics of the generic sterile injectable
26 market." Factors considered under the economic heading included the behavior of group
27 purchasing organizations (GPO), changes in Medicare Part B reimbursement policy, the interplay
28 of manufacturing and purchasing decisions, and whether the manufacturer's reliability or quality
29 attributes could be considered or "rewarded" in the marketplace.⁵ Although some attention has
30 been devoted to Medicare Part B reimbursement as a cause of drug shortages, this view has not
31 gained widespread traction²⁷ as the "trends in shortages of drugs affected by payment reform are
32 similar to the pattern among drugs that should not have been affected by it."²⁴ Further analysis is
33 precluded because most of the studies considered by the GAO were not specifically identified.

34
35 With respect to price competition and quality, one view postulates that the market for generic
36 sterile injectable products does not reward quality and competition is therefore based solely on
37 price.²⁴ Hospitals and clinics do not differentiate among approved generic equivalents, so
38 manufacturers have little incentive to differentiate themselves. This lack of recognition could
39 contribute to reactive approaches to quality management and/or reduce the incentive to invest in
40 upgrading production facilities or create redundant manufacturing capabilities. However, the GAO
41 noted that most generic drug manufacturers indicated that they "continue to invest in upgrading
42 existing establishments and building new ones." Controversy also exists on whether the contracting
43 practices of GPOs have played a significant underlying role in fostering a more fragile supply chain
44 and causing drug shortages.^{5,23,27-29}

45
46 The GAO concluded that the FDA could do a better job of "maximizing the agency's ability to use
47 the information at its disposal to address drug shortages." Ultimately, the GAO expressed the belief
48 that the FDA "may be missing an opportunity to identify causes of shortages, risks for shortages,
49 and patterns in events which may be early indicators of shortages." Whether reliable data on
50 shortages submitted by manufacturers and analyzed over time could be used for predictive

1 purposes or in some other proactive manner to better address drug shortages, and how that would
2 be accomplished, is uncertain.

4 PROGRESS IN ADDRESSING DRUG SHORTAGES

6 *Recent FDA Actions*

8 As required by FDASIA, and consistent with AMA policy, the FDA developed a drug shortages
9 task force and issued a new strategic plan for addressing drug shortages on October 31, 2013.²⁶ The
10 FDA also published a proposed rule for public comment on November 4, 2013 to help implement
11 FDASIA's expanded notification requirements^c for manufacturers regarding potential disruptions
12 in manufacturing or supply.³⁰ The proposed rule, which our AMA strongly supported, also
13 extended the notification provision to manufacturers of biologic products.

15 The FDA's Strategic Plan has two overarching goals: to strengthen the agency's mitigation
16 response and develop long term strategies for prevention of drug shortages.²⁶ Central to the
17 mitigation strategy are improving communication and efficiency in responding to a notification
18 about disruption in supply, improving database management and use, and clarifying the roles and
19 responsibilities of manufactures and the FDA to improve remediation efforts and establish best
20 practices to avoid or mitigate shortages. Long term strategies focused on developing a risk-based
21 approach to identify early warning signals to prevent supply disruptions, and possible incentives to
22 sustain and/or reward quality in the marketplace. The latter would involve other stakeholders
23 because creating incentives for manufacturing, using manufacturing quality metrics to impact
24 purchasing decisions, investing by industry to increase manufacturing capacity, and providing
25 safeguards to minimize gray market activities are beyond the purview of the FDA.

27 *Preventing Potential Drug Shortages*

29 The GAO concluded that the FDA has continued to prevent more shortages and improved its
30 ability to respond to shortages that occur. The GAO also provided a different perspective on the
31 literal "meaning" of the FDA's reported success in addressing drug shortages. The FDA has
32 publicly reported that it was able to prevent 195 potential shortages in 2011, 282 potential
33 shortages in 2012, and, in a recent report to Congress, 140 potential shortages through September,
34 2013.⁹ Such shortages are product and dosage form specific. If a shortage for the same product or
35 dosage form is averted twice in one year, it is counted as two potential shortages prevented. By
36 focusing on active pharmaceutical ingredients, the GAO concluded that the FDA had prevented 89
37 shortages in 2011 and 154 potential shortages in 2012.⁵

39 General agreement exists that the requirement in FDASIA for manufacturers to notify the FDA of a
40 potential disruption in supply (as soon as practicable) has helped the agency to expedite solutions
41 to prevent and/or mitigate drug shortages. A 6- to 12-fold increase in spontaneous reports from
42 manufacturers of potential disruptions in supply has occurred since 2011.⁵ See CSAPH Report 8-A-
43 13 for further discussion on various potential expedited solutions, including exercising regulatory
44 flexibility, that the FDA may employ.⁴

^c FDASIA requires manufactures of drugs that are "life-supporting, life threatening, and intended for use in the prevention or treatment of a debilitating disease or condition," including those used in emergency care or surgery to notify FDA 6 months in advance (or as soon as practicable) if manufacturing is going to be interrupted or discontinued.

1 From January 1-September 30, 2013, FDA was notified of 202 potential shortage situations by 39
2 manufacturers.⁹ CDER expedited the review of 188 applications (Abbreviated New Drug
3 Applications and Supplements) to prevent or mitigate drug shortages. It also exercised regulatory
4 flexibility and discretion in 76 other instances, affecting 68 products. While these statistics seem
5 significant, it is not clear how many applications and supplements were approved, or over what
6 time frame.

7 8 DRUG SHORTAGES SUMMIT

9
10 In addition to the GAO report, the findings and recommendations of a multi-stakeholder summit on
11 drug shortages were recently released.²⁷ The summit was convened by the American Hospital
12 Association, American Society of Anesthesiologists, American Society for Clinical Oncology,
13 Institute for Safe Medication Practices, and American Society of Health-System Pharmacists and
14 intended to evaluate potential long-term solutions to the drug shortage crisis. The AMA was an
15 invited participant. The summit identified 13 potential solutions (see Appendix), most of which
16 “had merit,” according to the group, although “those intended to address economic factors required
17 more study.”

18 19 CONCLUSION

20
21 As result of actions taken by the President, Congress, and FDA over the last two and one-half
22 years, manufacturers are notifying the FDA about potential disruptions in supply or shortages
23 earlier than in the past and new shortages are being prevented, and it appears that the agency has
24 improved both its internal communication and communication with manufacturers. Long term
25 shortages, however, persist and continue to impact clinical decision-making and patient care.

26
27 The GAO report noted that it “identified multiple potential underlying causes of shortages, all of
28 which were related to the economics of the generic sterile injectable drug market.”⁵ Although GAO
29 attempted to probe stakeholders’ views on the economics of drug shortages, including Medicare
30 Part B reimbursement, no consensus existed. In a footnote to the report in the economic section, the
31 GAO noted that “in subsequent work, we intend to further explore the causes of drug shortages.”⁵
32 With only five major companies now producing sterile injectable products, and concurrent
33 remediation efforts in place to upgrade facilities among them, the Generic Pharmaceutical
34 Association’s Accelerated Recovery Initiative (see CSAPH Report 8-A-13) also has not made any
35 headway in reducing shortages of generic sterile injectable products.²⁴ The AMA remains
36 committed to supporting long term solutions to the drug shortage problem. A summary of AMA
37 actions on this issue can be found in Appendix II.

38 39 RECOMMENDATION

40
41 The Council on Science and Public Health recommends that the following statement be adopted,
42 and the remainder of the report be filed.

43
44 That Policy H-100.956 “National Drug Shortages” be amended by addition and deletion as follows:

- 45
46 1. That our AMA supports the recommendations of the 2010 Drug Shortage Summit convened
47 by the American Society of Health System Pharmacists, American Society of
48 Anesthesiologists, American Society of Clinical Oncology and the Institute for Safe
49 Medication Practices and will work in a collaborative fashion with these and other stakeholders
50 to implement these recommendations in an urgent fashion.

- 1 2. Our AMA supports requiring all manufacturers of Food and Drug Administration approved
2 drugs and, including FDA approved drugs with recognized off-label uses, to give the agency
3 advance notice (at least 6 months prior or otherwise as soon as practicable) of anticipated
4 voluntary or involuntary, permanent or temporary, discontinuance of the manufacture or
5 marketing of such a product.
6
- 7 3. Our AMA supports authorizing the Secretary of Health and Human Services to expedite
8 facility inspections, and the review of manufacturing changes, drug applications and
9 supplements that would help mitigate or prevent a drug shortage.
10
- 11 4. Our AMA supports the creation of a task force to enhance the HHS Secretary's response to
12 preventing and mitigating drug shortages and to create a strategic plan to: (a) enhance
13 interagency coordination; (b) address drug shortage possibilities when initiating regulatory
14 actions (including the removal of unapproved drug products from the market); (c) improve
15 FDA's ability to track and analyze drug shortage data in an effort to develop strategies to better
16 prevent drug shortages (ed) provide further information on expedited solutions that have
17 worked to prevent or mitigate drug shortages; (e) communicate with stakeholders; and (df)
18 consider the impact of drug shortages on research and clinical trials.
19
- 20 5. Our AMA will advocate that the U.S. Food and Drug Administration and/or Congress
21 require drug manufacturers to establish a plan for continuity of supply of vital and life-
22 sustaining medications and vaccines to avoid production shortages whenever possible. This
23 plan should include establishing the necessary resiliency and redundancy in manufacturing
24 capability to minimize disruptions of supplies in foreseeable circumstances including the
25 possibility of a disaster affecting a plant.
26
- 27 6. The Council on Science and Public Health shall continue to evaluate the drug shortage issue
28 and report back at least annually to the House of Delegates on progress made in addressing
29 drug shortages.
30
- 31 7. Our AMA urges the development of a comprehensive independent report on the root causes
32 of drug shortages. Such an analysis should consider federal actions, the number of
33 manufacturers, economic factors, including federal reimbursement practices, as well as
34 contracting practices by market participants on competition, access to drugs, and pricing. In
35 particular, further transparent analysis of economic drivers is warranted. The Centers for
36 Medicare and Medicaid Services should review and evaluate its 2003 Medicare reimbursement
37 formula of average sales price plus 6% for unintended consequences, including serving as a
38 root cause of drug shortages. The Council will monitor and evaluate the forthcoming report on
39 drug shortages from the Government Accountability Office and report back on its findings.
40
- 41 8. Our AMA urges that procedures be put in place: (1) for the FDA to monitor the availability
42 of Schedule II controlled substances; (2) for the FDA to identify the existence of a shortage
43 that is caused or exacerbated by existing production quotas; and, (3) for expedited DEA review
44 of requests to increase aggregate and individual production quotas for such substances.
45
- 46 9. Our AMA urges regulatory relief designed to improve the availability of prescription drugs
47 by ensuring that such products are not removed from the market due to compliance issues
48 unless such removal is clearly required for significant and obvious safety reasons.

1 10. Our AMA supports the view that wholesalers should routinely institute an allocation
2 system that attempts to fairly distribute drugs in short supply based on remaining inventory and
3 considering the customer's purchase history.

4
5 110. Our AMA will collaborate with medical specialty partners in identifying and supporting
6 legislative remedies to allow for more reasonable and sustainable payment rates for
7 prescription drugs. (CSAPH Rep. 2, I-11; Modified: CSAPH Rep. 7, A-12; Modified: CSAPH
8 Rep. 2, I-12; Modified: CSAPH Rep. 8, A-13; Modified in lieu of Res. 912, I-13. (Modify
9 HOD Policy)

Fiscal Note: Less than \$500

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APPENDIX

Drug Shortages Summit – Recommended Areas for Further Exploration²⁷

- Accelerate and streamline Drug Enforcement Administration controlled substance quota approval procedures.
- Consider corporate tax credits and other incentives for manufacturers who maintain robust quality and facility maintenance programs.
- Consider multiple contract awards by group purchasing organizations to ensure alternate suppliers during shortages.
- Encourage collaboration between industry and healthcare stakeholders to develop better methods for demand forecasting.
- Encourage manufacturers to provide single dose medications in smaller volumes to reduce waste.
- Engage payers, including the Centers for Medicare and Medicaid Services, to develop solutions for drug shortages.
- Enhance FDA communication to providers on its mitigation plans and actions, and include more reliable information on when availability will be restored.
- Establish a process for FDA to obtain data that allows the Agency to extend expiry during critical shortages.
- Establish a list of critical drugs similar to the World Health Organization’s Model List of Essential Medicines for prioritizing drug shortage resolution efforts.
- Establish traceability of medications to determine patterns of distribution.
- Evaluate the existing Biomedical Advanced Research and Development Authority (BARDA) model for applicability to managing drug shortages.
- Provide FDA with sufficient resources to conduct inspections, process paperwork, and resolve other regulatory issues that contribute to drug shortages.
- Use FDA metrics for manufacturers’ quality and reliability to drive purchasing and reimbursement decisions.

APPENDIX II
Summary of AMA Actions on Drug Shortages

2001: Board of Trustees Report 7-I-01 calls for establishment of an HHS Task Force to explore causes of drug and vaccine shortages and to identify solutions.

2002: The AMA and ASHP convene a special meeting of key FDA officials and representatives of the pharmaceutical industry, drug distributors, GPOs, American Hospital Association, Institute of Medicine, and the Department of Veterans Affairs to examine drug product shortages and potential solutions. A summary is published in November 2002. In the aftermath, ASHP and the University of Utah Drug Information Service develop an electronic drug shortage resource, the precursor to the current ASHP Drug Shortage Resource Center.

2003: The AMA and ASHP met with high ranking FDA and HHS officials to propose an HHS/FDA workshop to include relevant stakeholders in order to prioritize strategies for improving the market dynamics for prescription drugs in order to reduce shortages and improve patient care.

2004: The AMA and ASHP convene a follow-up meeting to discuss next steps. Included in the discussion was draft guidance developed by the Healthcare Distribution Management Association on "Ensuring Product Availability--A Recommended Voluntary Industry Guideline."

AMA also develops policy and supports view that Congress should require all manufacturers of FDA-approved pharmaceutical products to give the FDA public notice of the anticipated voluntary or involuntary, permanent or temporary, discontinuance of manufacture or marketing of such a product at least six months in advance.

2006: The AMA develops policy and supports the view that the federal government and other key stakeholders should develop and implement strategies that will prevent and better mitigate drug shortages.

2010: Drug Shortage Summit convened by ASHP, ASA, ASCO, and ISMP. The AMA endorses a suite of 19 recommendations to address drug shortages involving regulatory and legislative factors, raw materials and manufacturing, business and market factors, and distribution.

2011-2014

CSAPH Report 2-I-11 developed for the HOD.

CSAPH Report 7-A-12 developed for the HOD.

CSAPH report 2-I-12 developed for the HOD.

CSAPH Report 8-A-13 developed for the HOD.

AMA develops dedicated drug shortage advocacy resource page.

Legislative Activities: Between October 2011 and March 2014, the AMA submitted formal comments on 12 separate occasions on issues related to preventing and mitigating drug shortages including PDUFA reauthorization, the Senate Energy and Commerce Committee, the Senate HELP Committee, and sponsors of specific legislation.

Regulatory Activities: In December 2013 the AMA submitted supportive comments on FDA's proposed rule that would require manufacturers to notify the agency of a permanent discontinuance or manufacturing interruption of a product that is likely to lead to a meaningful disruption in supply.

In March 2013, the AMA submitted recommendations to the FDA Drug Shortages Task Force on its Strategic Plan, highlighting physician concern and frustration with ongoing shortages, particularly of sterile injectable products. The AMA also indicated its support for the concept of developing a qualified manufacturing partner program; and strongly supported targeted notification of drug shortages to physician medical specialty organizations.