

REPORT OF THE COUNCIL ON MEDICAL EDUCATION

CME Report 4-A-07

Subject: Incentive Programs to Improve Access to Care
in Underserved Areas

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Referred to: Reference Committee C
(Edward C. Tanner, MD, Chair)

1 Resolution 810 (I-05), which was submitted by the American Academy of Pediatrics and adopted
2 as amended by the House of Delegates, asked that our American Medical Association

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4 Conduct an analysis of the creative use of tax credits, student loan deferment and loan
5 forgiveness programs, J-1 visa waivers, and practice subsidies as financial incentives to
6 physicians for providing care in identified underserved areas.

7
8 Work with state medical societies and other appropriate entities to identify, catalogue,
9 and evaluate the effectiveness of incentive programs, including the J-1 visa waiver
10 program, designed to promote the location and retention of physicians in rural and urban
11 underserved areas and, consequently, improve patient access to health care in these areas.

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13 Scope of Study

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15 This preliminary report summarizes the published literature on the structure and outcomes of
16 various public and private sector incentive programs designed to attract physicians to practice in
17 underserved rural and urban areas. It is meant to identify gaps that will require additional
18 research and to promote dialogue among various stakeholder groups about best practices and
19 effective models.

20
21 Categories of Incentive Programs and Their Outcomes

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23 A number of types of programs have been created with the explicit goal of motivating physicians
24 to practice in underserved areas.

25
26 *Educational Opportunities*

27 Some medical schools have developed educational tracks that focus on rural primary care. For
28 example, the Jefferson Medical College Physician Shortage Area Program (PSAP) selects
29 applicants from small towns in Pennsylvania and links them with family medicine faculty as
30 mentors. The students meet regularly and work clinically with PSAP faculty and typically take
31 required family medicine and outpatient rotations in rural areas. There is a small amount of
32 financial aid in the form of repayable loans associated with the program.¹⁻² Another model of a
33 rural educational track is a longitudinal experience where students spend much of the third year in
34 rural communities with a preceptor and his/her colleagues. Examples include the Minnesota
35 Rural Physician Associate Program and the New York Rural Medical Education Program.³⁻⁴ All
36 these programs demonstrate significant retention in primary care and rural practice, in part
37 because of the existing interest and commitment of students they select to participate.

1 The Area Health Education Center (AHEC) program was established in 1972 to improve the
2 supply and distribution of generalist physicians and other health practitioners. Since the
3 beginning of the program, AHECs have been involved in the training of medical students and
4 resident physicians in rural areas and have shown some success as part of the efforts to enhance
5 workforce distribution.⁵⁻⁶

6
7 Beginning in 1978, Title VII of the Public Health Services Act has provided funding for the
8 development of educational programs at the medical school and residency program levels, and for
9 faculty development in generalist disciplines.⁷ Data indicate that Title VII funding is associated
10 with, and likely causally linked to, increases in the number of family physicians in rural and low-
11 income communities.⁸⁻⁹

12 *Scholarship and Loan Repayment Programs*

13 Scholarship and loan repayment programs have been created in the public sector at the federal
14 and state levels and also in the private sector. At the federal level, the National Health Service
15 Corps (NHSC) is the largest source of funding opportunities. It has been in existence since 1970,
16 placing primary care physicians and other health personnel in rural areas.¹⁰ Initially, the NHSC
17 concentrated on offering scholarships to individuals willing to commit to spending a period of
18 time in designated underserved areas after completion of their training. Relatively low retention
19 rates led to an increase in the NHSC use of the loan repayment option, where physicians do not
20 have to commit to service until they are ready to begin practice and more certain of their career
21 goals.¹¹ Beyond the service provided by obligated physicians, the NHSC has been shown to have
22 additional benefits. Counties staffed by NHSC physicians also experienced an increase in non-
23 NHSC primary care physicians.¹²

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26 In the mid-1980s, states began to expand programs that offered financial incentives in return for
27 service, including scholarship and loan repayment programs, loan programs, and direct financial
28 incentive programs. Between 1990 and 1996 the number of state-based programs more than
29 doubled.¹³ A 1996 study on the outcomes of state-based programs¹⁴ showed that physicians
30 serving obligations to state programs were more likely to remain in practice in needier areas and
31 care for more patients insured by Medicaid and the uninsured than non-obligated physicians. In
32 addition, a study from Oklahoma indicated that a state-based incentive program led to higher
33 retention of physicians in the state than did the NHSC.¹⁵ This is likely due to the fact that state
34 programs are utilized by and target state residents and physicians trained in the state.¹⁶

35 *J-1 Visa Waiver Programs*

36 In this type of program, international medical graduates who entered the US on the J-1 (Exchange
37 Visitors) visa can waive the two-year home country physical presence requirement if they provide
38 service in an underserved area.¹⁷ The most numerically-significant example of J-1 visa waiver
39 programs is the Conrad-30. In this, states are allotted 30 J-1 visa waiver positions (all 50 states
40 participate).¹⁸ Programs are run through State Departments of Health. The US Department of
41 Health and Human Services (DHHS) also has a J-1 visa waiver program that places physicians in
42 severely underserved health professions shortage areas.¹⁸ Only 4 physicians were placed by
43 DHHS in 2005, while many states regularly fill their Conrad-30 allotment.¹⁸

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46 J-1 visa waiver programs have been shown to increase the availability of physicians in rural
47 underserved areas, but do not necessarily lead to the retention of these physicians in the
48 community.¹⁹⁻²¹

1 *Tax Credits and Practice Support*

2 A number of states have introduced tax credits for physicians practicing in rural areas. For
3 example:

- 4 • Georgia provides a \$5000 income tax credit for rural physicians.
- 5 • Montana provides a tax credit for four years from the time the physician begins practice
6 in a rural area (with a payback requirement if the physician ceases to practice in the rural
7 area within four years of the taxable year).
- 8 • Louisiana allows a tax credit of a maximum of \$5000 per taxable year (for a maximum of
9 five years) for physicians practicing in a small community. As with Montana, there is
10 payback provision if the physician leaves rural practice before a specified time.
- 11 • Oregon grants \$5000 in personal income tax credits to physicians practicing in rural areas
12 or associated with specific categories of rural hospitals.

13 In January 2007, the Rural Physicians Relief Act of 2007, was introduced in the US Senate
14 (S.290). This legislation offers a \$1000 tax credit for each month that a physician provides
15 service in a designated “frontier” service area, or treats a high percentage of patients from these
16 areas.

17
18 Other types of practice-related incentives also exist. For example, geographic adjustment indices
19 (GPIC) have been created within Medicare to limit downward cost adjustment related to
20 practicing in rural areas. A 2005 study by the Government Accountability Office, however,
21 found that GPICs had a negligible effect on physicians’ decisions to locate in rural areas, since
22 the impact on income was generally quite modest (typically 2-3%).²²

23
24 The provision of locum tenens support for physicians in rural areas is another type of practice
25 support. In 1993, the New Mexico state legislature awarded funding to the University of New
26 Mexico School of Medicine to support primary care physicians and residents providing coverage
27 to physicians practicing in rural/medically underserved areas. In the first three years of operation,
28 placements occurred in 28 of New Mexico’s 33 counties, with overwhelmingly positive
29 reviews.²³

30 Summary and Lessons Learned

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33 There has been some evaluation of the efficacy of incentive programs. A comprehensive analysis
34 of lessons learned from programs that provide financial support in return for service¹¹ showed the
35 following:

- 36 • Unfavorable contract terms, such as low financial benefits or high penalties/service
37 requirements, reduce medical student and physician interest in service programs.
- 38 • High concordance between the needs and interests of physicians and the characteristics of
39 the practice site increase physician and site satisfaction and enhance retention.
- 40 • High penalties for physicians who buy-out or do not complete their obligations enhance
41 completion but reduce satisfaction and ultimate retention. Loan repayment programs,
42 which are designed for more mature physicians who understand their needs and career
43 goals, have high completion rates, generally without the need for significant buy-out
44 penalties.
- 45 • Physicians participating in state-run loan repayment programs remain in their service
46 sites longer than comparable young physicians not in a loan repayment program remain
47 in their first practice site.

48 The study concluded that retention was enhanced by placing physicians in well-run practices in
49 communities that match with and serve their needs.

1 Similar findings came from a study comparing state scholarship and loan repayment programs.¹⁴
2 Participants in loan repayment, direct incentive, and loan programs for residents (low interest
3 loans that require repayment) completed their programs in over 90% of cases. In contrast, service
4 completion rates in scholarship programs were lower (an average of 66%).

5
6 Retention rates were highest for loan repayment, direct incentive, and loan programs.¹⁴ J-1 visa
7 waiver programs are an important source of physicians for health shortage areas, but more
8 analysis is needed of long-term retention.¹⁹⁻²⁰
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10 Recommendations

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12 While there have been studies of the efficacy of certain types of incentive programs (especially
13 public sector scholarship/loan repayment in return for service), a comprehensive analysis
14 comparing all types of support programs has not been attempted. The outcomes of tax incentive
15 and practice support programs on recruitment and retention, especially, have not been broadly
16 studied. Also, other strategies to address workforce maldistribution, such as mandatory service
17 for physicians, are only beginning to be explored. For example, the federal Council on Graduate
18 Medical Education has commissioned some informational reports on the desirability and
19 feasibility of mandatory service programs.
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21 Based on this preliminary analysis, the Council on Medical Education recommends that the
22 following be adopted and that the remainder of this report be filed.
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- 24 1. That our American Medical Association, in collaboration with state and medical specialty
25 societies, continue to collect and disseminate information on the efficacy of various types
26 of incentive and other programs designed to promote recruitment and retention of
27 physicians in underserved areas. (Directive to Take Action)
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- 29 2. That, based on the analysis of the efficacy of the various types of incentive programs, our
30 AMA advocate to the federal government, the states, and the private sector for enhanced
31 support for successful models. (Directive to Take Action)
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- 33 3. That a report on the outcomes of further study and actions taken related to incentive
34 programs to improve access to care in underserved areas be prepared for the 2008 Interim
35 Meeting of the House of Delegates. (Directive to Take Action)

Fiscal Note: \$7500 for staff time for data collection and analysis and for advocacy.

Complete references for this report are available from the Medical Education Group.