Step 4: Testing and diagnosis

A lack of a clear protocol for testing, compounded by an overwhelming demand for care, causes staff roles to blur and leaves the bulk of the workflow on the clinician’s shoulders, including obtaining consent, disclosing results, counseling and coordinating follow-up care. Some clinicians and staff also feel intimidated by interpreting results and next steps for the inconclusive test results. For LTBI, the interpretation of the IGRA can often be difficult for clinicians who do not specialize in infectious disease. For HIV, clinicians are often unaware what the next step is upon a positive diagnosis.

Additionally, many STI clinics have merged into one model with family planning clinics or general community health centers. This has resulted in staff shortages and community health center care team members taking on multiple responsibilities beyond their core roles. Employing task shifting techniques, defining a routine testing plan streamlined by EHR support, outlining a clear post-test protocol and clarifying team member roles can help incorporate routine screening more seamlessly into standard workflows. Additionally, providing health coach training and education on the latest evidence-based guidance for screening, testing and treatment can instill confidence in the care team and provide a more personal approach to address the patient’s needs.

Clinical infrastructure limitations can also present challenges that hinder efficiencies when it comes to testing and diagnosis such as not having appropriate areas to hold private conversations about sexual and medical history or not having sufficient capacity in on-site labs for test storage at the scale required by conducting routine screening. Additionally, financial constraints can impose limitations on routine screening program such as not having dedicated funds integrate screening related EHR alerts. Breaking down direct and indirect costs for each element of the routine screening and testing continuum can help identify gaps and potential funding sources to cover related testing costs. Further, understanding how to properly code services for eligible patients will help with reimbursement for the cost of services and help limit unexpected out of pocket costs for the patient.

Critical considerations at this stage

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Screening guideline ambiguity and the need for clarity for all test result scenarios and who to notify and when to notify them

- Health care professional discomfort with screening and diagnosis for LTBI: fear of transmission (latent vs. active TB); confusion about screening guidelines and what tests to use, how to treat (historically, this used to be the responsibility of the local public health agency)
- Education on interpreting results and next steps for inconclusive/indeterminate results
- Staffing shortages due to financial limitations and consolidation of clinics
- Lack of space to ensure patient privacy
- Lack of on-site equipment and reliance on external labs
- Desire from patients to know results right away is at odds with testing logistics and can lead to loss of contact with the patient before results are complete
- Pressure to meet other funder-driven requirements in addition to patient's chief reason for visit
- Need to constantly evolve to changing CPT codes

What can you do?

1. **Streamline the testing cascade and develop clear post-test protocol**
   Optimizing the clinical workflow can help to streamline testing, clarify roles and ensure clinic staff know what happens at each step along the way. Also, leveraging testing innovations like Reflex RNA for HCV allows for faster detection through the ability to immediately run another lab test on the same blood draw so that patients do not have to return for additional testing. Clear guidance on testing interpretation and result sharing, in accordance with applicable privacy laws, will help reduce the cognitive load for health care professionals who are juggling a positive diagnosis with other immediate clinical needs. Strong relationships with local health departments (in particular, disease surveillance units) can also enable clinical staff members to rapidly identify which patients are experiencing a diagnosis for the first time, or who need reengagement in medical care.

Related resources
- Streamlined testing cascade (refer to blue bubbles): This set of infographics outlines the testing cascade for each infectious disease in this toolkit, including
opportunities to optimize, and can be used as a tool to help clarify care team
member roles at each step as well as define a clear post-test protocol:
Routine Screening Toolkit: Streamlined Testing Cascade, HCV (PDF)
Routine Screening Toolkit: Streamlined Testing Cascade, HIV (PDF)
Routine Screening Toolkit: Streamlined Testing Cascade, LTBI (PDF)
Routine Screening Toolkit: Streamlined Testing Cascade, STI (PDF)

Recommendations for Providing Quality STD Clinical Services: This resource from
the CDC highlights the services health care settings can offer to provide the
highest-quality STI care to their patients.

Public Health Department directories: This resource from the CDC outlines who is
working to protect the public’s health in your area, including senior health officials,
state, local, and territorial health departments, and tribes and Indian organizations.
Clinical staff may need to develop relationships with staff in various sections of
health departments in order to facilitate reporting, linkage to care or prevention and
other critical services.

2 Train care team members to task-shift
Shifting routine screening duties to nurses and medical assistants can answer the patient’s
need for a personal approach and ensure clinical and non-clinical tasks are distributed
efficiently and effectively.

Related resources
- Sharing and Shifting Tasks to Maintain Essential Healthcare During COVID-19 in
  Low Resource, non-US settings resource from the CDC: This resource
developed by the CDC specifically for maintaining health care during COVID-19
outlines many of the basics of task shifting and task sharing that can be applied
across many health care delivery situations.
- Task Shifting: Global Recommendations and Guidelines from the World Health
  Organization: This resource from provides recommendation and guidance from
  the World Health Organization on how to redistribute tasks among the health
  care team in order to make more efficient use of available human resources,
especially in workforce shortages, in order to reach more patients with care.

3 Honor the patient’s need for privacy
Trust is earned through creating an environment and care team that is understanding of the patient’s needs: hire from the community, keep the screening team small and personal and offer options to self-report. Health coach training and training for the care team on cultural competency can also help staff develop skills to communicate more effectively with patients.

Related resources
- AMA STEPS Forward®: Health Coaching: This learning module from AMA STEPS Forward® outlines steps to help you develop and implement a health coaching model in your practice.
- Target HIV Cultural Competency Resources: This webpage includes a collection of guidance, tools and trainings that clinicians can use to identify and address bias to improve communication with diverse patients
- Cultural Competence in Health and Human Services: This resource from the National Prevention Information Network defines what cultural competence is and how it applies to HIV, viral hepatitis, STI and TB prevention.

4 Outline funding and reimbursement strategies
Breaking down direct and indirect costs for each element of routine screening and testing, across the health setting’s payer mix, will help identify gaps in funding and reimbursement and uncover opportunities for negotiation. Budgeting EHR development, equipment, the cost of tests and staff time for routine screenings will eliminate unknowns and inspire confidence. Additionally, ensuring you are coding services properly for eligible patients will ensure you are reimbursed for the cost of the service and that the patient will not have any out-of-pocket costs.

Related resources
- Routine screening coding quick guide: This coding guide outlines a list of procedural codes related to HIV, STI, viral hepatitis and tuberculosis screening for both private payer insurance and Medicare and helps you ensure that you are coding services correctly for eligible patient populations to cover the cost of the service, with the patient having no cost-sharing responsibility.
  o Routine screening Medicare coding quick guide (PDF)
Potential resources to cover direct and indirect costs: The following links are listings of available funding opportunities that could help to cover screening related initiatives and associated costs at your clinic.

- CDC’s National Prevention Information Network—Funding Opportunities
- CDC HIV Funding and Budget resource
- Rural Health Information Hub—HIV and AIDS Funding Opportunities
- Grant funding through your state and local health department

Disclaimer: This page contains resources supplied by third party organizations. Inclusion of these materials on this page does not imply endorsement of these resources or corresponding organization.

Additional toolkit steps and related materials

The HIV, STIs, Viral Hepatitis and LTBI Routine Screening Toolkit is organized across the screening continuum and offers helpful resources and best practices for the care team.