

## Staff directory

The American Medical Association’s (AMA) Advocacy Resource Center (ARC) is the AMA’s state legislative and regulatory advocacy unit. The ARC works together with state and national medical specialty societies on state-level issues critical to physicians and their patients by creating model legislative language, turn-key resources and tools, providing 24/7 technical legal analysis, and representing the AMA before numerous national policy-making organizations.

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| <p><b>Kai Sternstein, JD</b><br/><b>Vice president</b><br/><a href="mailto:michaela.sternstein@ama-assn.org">michaela.sternstein@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Council on Legislation</li> <li>• AMA Center for Health Equity</li> <li>• AMA Scope of Practice Partnership (SOPP)</li> <li>• Develop and implement AMA state advocacy strategy focus and initiatives</li> <li>• Execute AMA State Advocacy Roundtable/State Advocacy Summit</li> <li>• Manage execution of “Your Care is at Our Core” campaign</li> </ul>  | <p><b>Wendy Holmes</b><br/><b>Operations administrator</b><br/><a href="mailto:wendy.holmes@ama-assn.org">wendy.holmes@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• Coordinate all administrative operations</li> <li>• Coordinate across other AMA units</li> <li>• Direct administrative aspects of ARC-sponsored meetings</li> <li>• Manage budget</li> <li>• Manage directory and information requests</li> <li>• Manage and review process of all contracts</li> </ul>   | <p><b>Emily Perez</b><br/><b>Program manager</b><br/><a href="mailto:emily.perez@ama-assn.org">emily.perez@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Task Force to Preserve the Patient-Physician Relationship When Evidence-Based, Appropriate Care Is Banned or Restricted</li> <li>• AMA Substance Use and Pain Care Task Force</li> <li>• Coordinate ARC projects across other AMA units</li> </ul>   |
| <p><b>Daniel Blaney-Koen, JD</b><br/><b>Senior attorney</b><br/><a href="mailto:daniel-blaney-koen@ama-assn.org">daniel-blaney-koen@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• Cannabis: medical and adult-use</li> <li>• Drug costs</li> <li>• Drug overdose epidemic, overdose prevention</li> <li>• Electronic prescribing of controlled substances, PDMPs</li> <li>• Harm reduction, naloxone, needle, and syringe exchange</li> <li>• Lead AMA Substance Use and Pain Care Task Force</li> <li>• Mental health and substance use disorder parity</li> <li>• Pharmaceutical issues</li> <li>• Physician wellness/licensing and credentialing reforms</li> <li>• Treatments for pain/substance use disorders</li> <li>• Workers’ compensation, AMA Guides</li> </ul> | <p><b>Wes Cleveland, JD</b><br/><b>Senior attorney</b><br/><a href="mailto:wes.cleveland@ama-assn.org">wes.cleveland@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Managed Care Legal Database</li> <li>• Antitrust</li> <li>• Medical liability reform</li> <li>• Physician business issues</li> <li>• Physician employment</li> <li>• Physician and wellness</li> <li>• Privacy and confidentiality</li> <li>• Private payer reform</li> <li>• Program integrity</li> <li>• Repeal of “Certificate of Need” and “Certificate of Public Advantage”</li> </ul>   | <p><b>Annalia Michelman, JD</b><br/><b>Senior attorney</b><br/><a href="mailto:annalia.michelman@ama-assn.org">annalia.michelman@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Economic Impact Study</li> <li>• LGBTQ health</li> <li>• Liaison to AMA Center for Health Equity</li> <li>• Medicaid/CHIP</li> <li>• Public health</li> <li>• Public safety</li> <li>• Patient-physician relationship issues</li> <li>• Reproductive health care</li> <li>• State budget issues/provider taxes</li> </ul>                          |
| <p><b>Emily Carroll, JD</b><br/><b>Senior attorney</b><br/><a href="mailto:emily.carroll@ama-assn.org">emily.carroll@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• Administrative simplification</li> <li>• Benefit design</li> <li>• Electronic health records</li> <li>• Health care costs</li> <li>• Health insurance regulation</li> <li>• Insurance market reforms</li> <li>• Network adequacy</li> <li>• Patient access and coverage issues</li> <li>• Pharmacy benefit managers</li> <li>• Prior authorization and utilization management</li> <li>• Out-of-network issues</li> <li>• State-based delivery and payment reform</li> </ul>  | <p><b>Kimberly Horvath, JD</b><br/><b>Senior attorney</b><br/><a href="mailto:kimberly.horvath@ama-assn.org">kimberly.horvath@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Health Workforce Mapper</li> <li>• Augmented intelligence</li> <li>• Interstate medical licensure compact</li> <li>• Lead AMA Scope of Practice Partnership (SOPP)</li> <li>• Physician-led team-based care</li> <li>• Physician licensure</li> <li>• Physician workforce/GME</li> <li>• Scope of practice</li> <li>• Telehealth</li> <li>• Title misappropriation</li> <li>• Truth in advertising</li> <li>• “Your Care is at Our Core” campaign</li> </ul> | <p><b>Molly Reese, JD</b><br/><b>Attorney</b><br/><a href="mailto:molly.reese@ama-assn.org">molly.reese@ama-assn.org</a></p> <ul style="list-style-type: none"> <li>• AMA Health Workforce Mapper</li> <li>• Antitrust</li> <li>• Education and training of non-physicians</li> <li>• Physician-led team-based care</li> <li>• Physician unions</li> <li>• Physician workforce</li> <li>• Scope of practice</li> <li>• Scope of Practice Partnership (SOPP)</li> <li>• Truth in advertising</li> <li>• “Your Care is at Our Core” campaign</li> </ul> |

## Additional resources

### Effective lobbying of national state policy-making organizations

Our work with state and national medical specialty societies, as well as national state policymaking organizations is critical to helping organized medicine approach state-level advocacy in a strategic and coordinated manner. Our attorneys work closely with many national organizations, including:

- Administrators in Medicine
- American Public Health Association
- American Society of Medical Association Counsel
- American Tort Reform Association
- Federation of State Medical Boards
- National Academy for State Health Policy
- National Association of Attorneys General
- National Association of Insurance Commissioners
- National Association of Medicaid Directors
- National Association of State Budget Officers
- National Conference of Insurance Legislators
- National Conference of State Legislatures
- National Governors Association
- PIAA

### Access AMA resources to enhance your advocacy efforts

- **The AMA Health Workforce Mapper** empowers you to create customized persuasive maps showing the practice location of physicians and non-physicians along with other patient health information and population health indicators.  
[ama-assn.org/go/healthworkforcemapper](https://ama-assn.org/go/healthworkforcemapper)
- **The AMA Economic Impact Study** enables you to quantify physicians' hugely positive economic impact on our nation's economy to lawmakers, regulators, and policymakers.  
[ama-assn.org/about/research/economic-impact-study](https://ama-assn.org/about/research/economic-impact-study)
- **The AMA Managed Care Legal Database** is a resource identifying how state and federal statutes and regulations address many issues that may occur between private payers and physicians, such as prior authorization, credentialing, network adequacy, out-of-network payment, and contract termination. The Database also contains relevant AMA policy, issue briefs, advocacy resources, model legislation, and a State Laws Map.  
[managedcarelegaldatabase.org/](https://managedcarelegaldatabase.org/)
- **The AMA End the Epidemic Microsite.** The AMA believes that science, evidence, and compassion must continue to guide patient care and policy change as the nation's opioid epidemic has become a more dangerous and complicated illicit drug overdose epidemic.  
[end-overdose-epidemic.org](https://end-overdose-epidemic.org)

### AMA State model legislation — topics

1. Alcohol
2. Animal research
3. Antitrust
4. Boxing
5. Child and adolescent health
6. Confidentiality and medical records
7. Data collection and dissemination
8. Drugs and pharmacy
9. End-of-life
10. Environmental issues
11. Firearms
12. Health plans, insurance and payment coverage issues, and managed care issues
13. Hospital and medical staff
14. HIV/AIDS
15. Immunization
16. Licensure, discipline, and medical practice acts
17. Medicaid
18. Medical liability reforms
19. Nonprofit health care entities
20. Obesity
21. Opioid use disorder
22. Organ donation
23. Pain medicine
24. Physician contracting
25. Physician-led care
26. Physician self-referral
27. Practice issues
28. Prior authorization
29. Reporting abuse
30. Restrictive covenants
31. Scope of practice
32. Telehealth
33. Tobacco
34. Transportation safety
35. Truth in advertising
36. Violence and intimidation of health care providers
37. Women's health
38. Workers' compensation